



**SINGAPORE  
POLICE FORCE**

SAFEGUARDING EVERY DAY



# **BUILDING A TRUSTED, OPS-TECH DRIVEN AND PEOPLE-CENTRIC FORCE**

Singapore Police Force  
Annual Report 2025

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```
1 #include <iostream>
2 #include <vector>
3 #include <string>
4
5 using namespace std;
6
7 struct Record {
8     int id;
9     string name;
10    double value;
11};
12
13 class DataManager {
14 private:
15     vector<Record> records;
16 public:
17     void addRecord(const Record& r) {
18         records.push_back(r);
19     }
20
21     double getAverage() const {
22         if (records.empty()) return 0.0;
23         double sum = 0.0;
24         for (const auto& r : records) {
25             sum += r.value;
26         }
27         return sum / records.size();
28     }
29 }
```



```
SELECT * FROM users
ORDER BY created_at DESC;
```

```
import java.util.*;

public class Main {
    public static void main(String[] args) {
        List<String> items = new ArrayList<>();
        items.add("item1");
        items.add("item2");
        items.add("item3");

        for (String item : items) {
            System.out.println(item);
        }
    }
}
```

```
SELECT * FROM users
ORDER BY created_at DESC;
```

```
Dict[str, Any] -> Dict[str, Any]:
    statistics.***
    [0].keys()) if items else {}
```

```
13 print(json.dumps(report, indent=2))
14
15 if __name__ == '__main__':
```



## OUR MISSION

To prevent, deter and  
detect crime

## OUR VISION

A Force for the Nation  
– to make Singapore  
the safest place in  
the world





# COMMISSIONER'S REPORT



Singapore remains one of the safest cities in the world, underpinned by strong public trust in the Police and sustained collaboration across Government, community and industry partners.

- Singapore was ranked first in the 2025 Gallup Global Safety Report for the 12th time, with 98% of the respondents reporting that they felt safe walking alone at night.
- 93% of the respondents said that they trusted SPF in the Home Team Public Perception Survey 2025.
- These outcomes reflect sustained collaboration among the Police, partner agencies, community stakeholders, volunteers and the public in reducing crime and preserving Singapore's safety and security.
- The physical crime situation in 2025 remained stable, increasing slightly by about 4% to 20,857 cases, from 19,969 cases in 2024.
- SPF will sustain crime fighting efforts through proactive patrols, swift response, effective investigations and close partnership with the community.

- The fight against scams and cybercrime remains a priority. In 2025, for the first time since 2017, both reported scam cases and associated losses declined significantly, reflecting sustained Whole-of-Government efforts and close partnership with the private sector and community in prevention, enforcement, and public education.
- As scams remain a serious concern, SPF will further strengthen these efforts.
- SPF remains committed to combating money laundering and recovering illicit assets, particularly in complex cross-border cases. In 2025, through the use of financial intelligence and close collaboration with agencies including INTERPOL, Customs, the Ministry of Law, and counterparts in South Korea and Japan, SPF developed leads that resulted in the conviction of a foreign national in a gold smuggling case for offences of money laundering, cheating, and failure to report cash above the prescribed threshold.
- Our road safety indicators have shown a concerning upward trend in recent years. The number of traffic accidents resulting in fatalities increased by 5.8% from 139 cases in 2024 to 147 cases in 2025. The number of traffic violations increased by 17.9% from 304,958 in 2024 to 359,632 in 2025. This is primarily driven by the expanded enforcement operations and activation of speed enforcement functions in Red-Light Cameras (RLCs).
- The rise in road traffic fatalities and injuries underscores the need for a firmer enforcement approach and a stronger commitment from road users to fostering a safer road culture. SPF will also intensify our community education and engagement efforts to promote responsible road use and reinforce safe practices among all road users.
- for Police cameras, SPF expanded coverage in high-footfall locations to better prevent, deter and detect crime.
- In the anti-scam domain, SPF deployed AI and analytics tools to identify and block scam websites more quickly, while working with banks to accelerate information-sharing and intervention, thereby helping to prevent losses amounting to millions of dollars.
- SPF advanced our unmanned capabilities to enhance operational effectiveness and augment frontline resources. The deployment of drones has been increasingly integrated into both routine operations and major security events. During the Marina Bay Countdown 2025 deployment, drones equipped with AI-assisted video analytics were deployed to monitor the crowd situation and provide real-time aerial awareness, strengthening command and control capabilities and supporting effective crowd management. Beyond aerial systems, SPF grew our fleet of autonomous robots, including the deployment of patrol robots at Changi Airport Terminal 4, and the use of specialised platforms such as hull-climbing robots to support and enhance the Police Coast Guard's operations.
- SPF also expanded the adoption of Artificial Intelligence across our operations to enhance service delivery, strengthen enforcement and improve workforce productivity. Key initiatives included the introduction of the Report Lodging Co-Pilot at self-help kiosks in seven Police Division Headquarters, which streamlined report lodging and improved the quality of information captured, as well as the integration of video analytics and automatic number plate recognition into Traffic Violation Enforcement Cameras to support more targeted enforcement.

## TRANSFORMING OPERATIONS THROUGH TECHNOLOGY

- As threats grow more complex, SPF has accelerated the integration of technology across our operations to strengthen policing effectiveness, improve public service delivery, and augment frontline capabilities.
- SPF strengthened our sensemaking capabilities by leveraging technology and data to enhance situational awareness and enable earlier intervention. Building on strong public support

“SPF strengthened our sensemaking capabilities by leveraging technology and data to enhance situational awareness and enable earlier intervention.”

## A PEOPLE-CENTRIC FORCE

Policing is ultimately about people: the public whom we protect and our officers who carry out this mission every day.

### PARTNERSHIPS

- SPF continued to strengthen our partnership with the community on the basis that public safety is a shared responsibility. In 2025, SPF launched the “SaferSG, Together” movement to mobilise the community to work alongside the Police in building a safer and more secure Singapore.
- Recognising the contributions of volunteers, SPF enhanced our volunteer schemes to provide greater flexibility and broader opportunities for service, thereby enabling individuals from diverse backgrounds to contribute meaningfully to community safety.
- Complementing these efforts, SPF expanded our community engagement initiatives using innovative platforms, such as digital avatars, robots, and mobile kiosks, which augmented the outreach efforts of Community Policing Officers.

### OFFICERS

- Over the past year, SPF strengthened officers' development and career support, including broadening recruitment pathways such as the Policing-Study Diploma Programme with Temasek Polytechnic, and enhancing training for our officers.
- To better support officers, SPF organised the Wellness in Policing Festival 2025, which brought together officers across units to focus on physical, occupational and psychological wellbeing. This reflected SPF's commitment to ensuring that officers are supported to serve effectively and sustainably.



In 2025, SPF launched the “SaferSG, Together” movement to mobilise the community to work alongside the Police in building a safer and more secure Singapore.





Looking ahead, SPF will continue to adapt to the evolving crime and security landscape, strengthen operational and investigative capabilities, and deepen trusted partnerships with stakeholders and the community.



- SPF improved support for retiring officers preparing for life beyond the Force through stronger career transition partnerships and targeted skills courses, including emerging AI applications.
- 2025 also marked 50 years of Full-time Police National Service, a milestone reflecting the enduring dedication of generations of PNS officers who have served alongside our regulars.
- SPF continued to foster a supportive work environment in which officers can thrive and perform with purpose and professionalism, including through sustained emphasis on wellbeing, mental health and a stronger coaching culture.

## LOOKING AHEAD

We must not take Singapore's safety and security for granted. Looking ahead, SPF will continue to adapt to the evolving crime and security landscape, strengthen operational and investigative capabilities, and deepen trusted partnerships with stakeholders and the community. SPF will continue to invest in operations technology and in our people, to respond more decisively, operate more safely, and serve the public more seamlessly.

I express my deepest appreciation to our officers and their families, our volunteers, stakeholders, partners and the community for your strong support.

## CP HOW KWANG HWEI

Commissioner of Police  
Singapore Police Force



# ORGANISATION STRUCTURE

(AS AT 1 SEPTEMBER 2026)



COMMISSIONER OF POLICE  
CP HOW KWANG HWEE



DEPUTY COMMISSIONER  
OF POLICE (POLICY)  
DCP TEO CHUN CHING



DEPUTY COMMISSIONER  
OF POLICE  
(INVESTIGATION & INTELLIGENCE)  
DCP ZHANG WEIHAN



DEPUTY COMMISSIONER  
OF POLICE (OPERATIONS)  
DCP ALVIN MOH

## STAFF DEPARTMENTS

ADMINISTRATION AND  
FINANCE DEPARTMENT

**CAO 8 Mdm Seow Hwee Koon**

CENTRE FOR PROTECTIVE SECURITY

**Mr Andy Tan**

COMMUNITY PARTNERSHIP  
DEPARTMENT

**AC Louis Loke**

INSPECTORATE AND RISK  
MANAGEMENT DEPARTMENT

**SAC Deculan Goh**

INTERNAL AFFAIRS OFFICE

**AC Teo Wee Meng**

INTERNATIONAL  
COOPERATION DEPARTMENT

**SAC William Koh**

MANPOWER DEPARTMENT

**SAC Tan Tin Wee**

ONLINE CRIMINAL HARMS ACT OFFICE

**SAC Marc E**

OPERATIONS DEPARTMENT

**SAC Leon Chan**

PLANNING AND  
ORGANISATION DEPARTMENT

**SAC Heng Chih Yang**

POLICE REGULATORY DEPARTMENT

**SAC Jarrod Pereira**

POLICE LOGISTICS DEPARTMENT

**SAC Tan Kiat Hee**

POLICE NATIONAL SERVICE  
DEPARTMENT

**AC Sherrin Chua**

PUBLIC AFFAIRS DEPARTMENT

**SAC Koh Wei Keong**

SERVICE DELIVERY DEPARTMENT

**SAC Loke Wai Yew**

TRAINING AND CAPABILITY  
DEVELOPMENT DEPARTMENT

**SAC Lilian Tan**

VOLUNTEER SPECIAL  
CONSTABULARY

**AC Sherrin Chua**

## SPECIALIST STAFF DEPARTMENTS

COMMERCIAL AFFAIRS DEPARTMENT

**LSO 2 Ms Peggy Pao-Keerthi Yu**

CRIMINAL INVESTIGATION DEPARTMENT

**SAC Julius Lim**

OPS-TECH DEPARTMENT

**SAC Edwin Lim**

POLICE INTELLIGENCE DEPARTMENT

**SAC Shee Tek Tze**

POLICE PSYCHOLOGICAL  
SERVICES DEPARTMENT

**HTS 8 Dr Jansen Ang**

## SPECIALIST & LINE UNITS

AIRPORT POLICE DIVISION

**AC Malathi Muthu Veran**

CYBER COMMAND

**SAC Justin Wong**

GURKHA CONTINGENT

**AC William Robert Kefford**

HOME TEAM SCHOOL OF  
CRIMINAL INVESTIGATION

**SAC Michael Ang**

POLICE COAST GUARD

**SAC Ang Eng Seng**

POLICE OPERATIONS COMMAND CENTRE

**SAC Lee Su Peng**

PROTECTIVE SECURITY COMMAND

**SAC Victor Ho**

PUBLIC TRANSPORT  
SECURITY COMMAND

**AC Masagoes Idris Hussain**

SECURITY COMMAND

**SAC Anthony Yap**

SPECIAL OPERATIONS COMMAND

**SAC Arthur Law**

TRAFFIC POLICE

**SAC Serene Chiu**

TRAINING COMMAND

**SAC Alvin Chong**

## LAND DIVISIONS

CENTRAL POLICE DIVISION ('A' DIV)

**AC Tay Wee Li**

CLEMENTI POLICE DIVISION ('D' DIV)

**AC Allan Yue**

TANGLIN POLICE DIVISION ('E' DIV)

**SAC Cheong Chee Ming**

ANG MO KIO POLICE DIVISION ('F' DIV)

**AC Tan Tian Yeow**

BEDOK POLICE DIVISION ('G' DIV)

**AC Paul Tay**

JURONG POLICE DIVISION ('J' DIV)

**AC Sergius Wat**

WOODLANDS POLICE DIVISION ('L' DIV)

**SAC Tan Chi Chong**



# STRIVING FOR OPERATIONAL EXCELLENCE

Written by

Assistant Superintendent of Police

**Eng Wee Long**

6 Operations Officer, Future Ops & Planning  
Division, Operations Department

Reviewed by

Senior Assistant Commissioner of Police

**Leon Chan**

Director  
Operations Department



In 2025, the Singapore Police Force (SPF) advanced our transformation agenda amidst complex security threats and higher operational demands. As we look ahead, we remain committed to a citizen-centric policing model optimised by technology.

## OPERATIONAL EXCELLENCE

### SAFEGUARDING MAJOR EVENTS

Many places worldwide grapple with public order challenges and security disruptions. Against this backdrop of global uncertainty, the SPF delivered effective security operations during major events such as the **Singapore General Election 2025 (GE2025)**, **SG60 National Day Parade (NDP)**, Shangri-La Dialogue, **Marina Bay Singapore Countdown (MBSC)**, the Singapore-Indonesia Leaders' Retreat and **Formula 1 Singapore Grand Prix**.



Public Transport Security Command officers performing crowd control duties near Esplanade MRT Station during the National Day Parade 2025.

Our officers were adaptable and professional, working with partners and leveraging technology to manage crowd safety, maintain order, and ensure that events proceeded smoothly.



Live maps on the online Crowd Information Portal allowed members of the public to view real-time crowd levels.



A UAS in action over Marina Bay during the MBSC 2025, showcasing how technology can contribute to safer crowd management at large-scale events.

Our continued use of technology ensured effective operations. For example, during the NDP and MBSC, the online Crowd Information Portal provided real-time updates, with photographs of the crowd situation around Marina Bay and Kallang, allowing the public to avoid congested areas and reduce overcrowding.

The SPF also strengthened its Unmanned Aircraft Systems (UAS) capabilities in 2025, deploying UAS extensively during both major and routine operations. Certain drones were equipped with Artificial Intelligence (AI)-assisted Video Analytics (VA) to monitor crowd numbers and provide real-time situational awareness.



A bird's-eye view of an election meeting during GE2025, captured by a UAS.

Months of extensive groundwork led to a smooth GE2025. Polling Day on 3 May 2025 saw the deployment of more than 10,000 regular SPF officers, Full-time Police National Service (PNS) officers, PNS officers, and Volunteer Special Constabulary officers, to secure polling stations and Assembly Centres. Enhanced command and control systems and real-time information flows helped maintain island-wide situational awareness. These tech-supported tools allowed the SPF to detect issues early, coordinate responses and keep the election process safe and orderly.



Over 15,000 members of the public visited the roadshow, learning about protective measures through anti-scam game machines and interactive displays.

## CRIME PREVENTION AND DETECTION

Cybercrime and scams remain a major area of concern. Operationalised in 2023, the Scam Public Education Office continued to drive anti-scam public education efforts. The national anti-scam campaign titled “I can ACT Against Scams” shifted into a new phase, focusing on “Check,” which encourages individuals to “Stop and Check” when they encounter a possible scam. The campaign promoted key official resources (such as the 24/7 ScamShield Helpline “1799” and the ScamShield app) that members of the public can use to check and report possible scams.

The Government’s first full-scale anti-scam roadshow, “We Can ACT Against Scams”, was held from 8 to 9 November 2025, with the SPF leading the effort. Over 16 partners from the Government, industry and community collaborated to reinforce shared responsibility in the fight against scams.



The “We Can ACT Against Scams” Roadshow, held at Toa Payoh HDB Hub, was launched by Mr Goh Pei Ming, Minister of State, Ministry of Home Affairs and Ministry of Social and Family Development.

## INTEGRATING AI TECHNOLOGY

The SPF accelerated its adoption of AI in 2025. On 1 October 2025, the Report Lodging Co-Pilot (R-COP) was rolled out to the self-help kiosks in the seven Police Division Headquarters, receiving positive initial feedback.

R-COP uses AI to assist members of the public in lodging Police reports. Depending on the nature of the incident, users are prompted to provide relevant details through a chatbot conversation. This enhances the overall experience of lodging a police report and ensures that crucial information is comprehensively and accurately captured at the point of reporting, reducing the need for follow-up calls.



From 1 October 2025, members of the public can lodge police reports faster with R-COP at the self-help kiosks located at Police Division Headquarters.



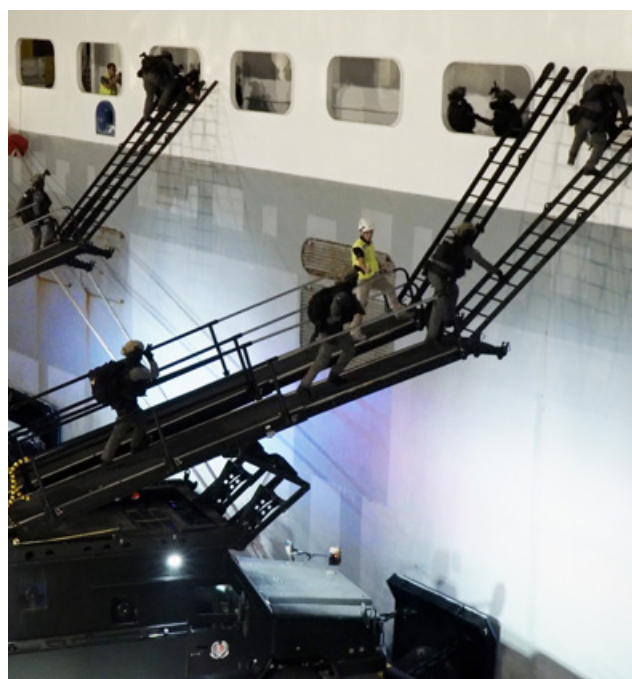
SOG officers heli-roping onto the vessel.

## OPERATIONAL READINESS

### EMERGENCY RESPONSE PREPAREDNESS

SPF units conducted several key operational exercises to strengthen preparedness and validate incident response capabilities. For example, on 26 November 2025, a large-scale ground deployment validation exercise simulated a commercial ship being hijacked by armed hostage-takers.

The Special Operations Group (SOG) was activated, alongside a full suite of Police resources across intelligence, crisis negotiators, investigators and first responders. Supported by the Singapore Armed Forces, the exercise was conducted in real-time and culminated in a joint storming of the vessel via the simultaneous insertion of assault forces from air, land and sea.



SOG officers using the Protected Operation Vehicle with Hydraulic Ramp to enter the vessel.

### COUNTER-TERRORISM CAPABILITIES

In June 2025, the Protective Security Command (ProCom) operationalised its **Strategic Location Response (SLR) deployment**, expanding the SPF's ability to respond swiftly to public security incidents across more areas, with higher firepower and counter-drone capabilities. SLR officers conduct high-visibility foot and vehicular patrols at security-sensitive locations, shopping centres and tourist attractions around the island.



ProCom SLR officers are equipped with higher firepower and counter-drone capabilities.



Training with the tech-enabled firearms training aids.

## TRAINING AND DEVELOPMENT

As a forward-looking organisation, the SPF continually refines its training ecosystem. Training plans are calibrated to build core competencies while leveraging emerging technology tools. The SPF introduced tech-enhanced training aids to develop frontline officers' shooting fundamentals in a safe training environment.

These training aids include laser cartridges and optical sensors that provide instant visual feedback on shot placement, helping experienced shooters refine accuracy. The SPF also leverages data analytics of firearm movement to guide new officers in improving their foundational weapon handling skills. Such training tech aids deliver concise, data-driven feedback that strengthens overall pistol marksmanship.



The training aid provides real-time feedback to officers.



Conducting an After-Action Review that focuses on shot placement on the target.



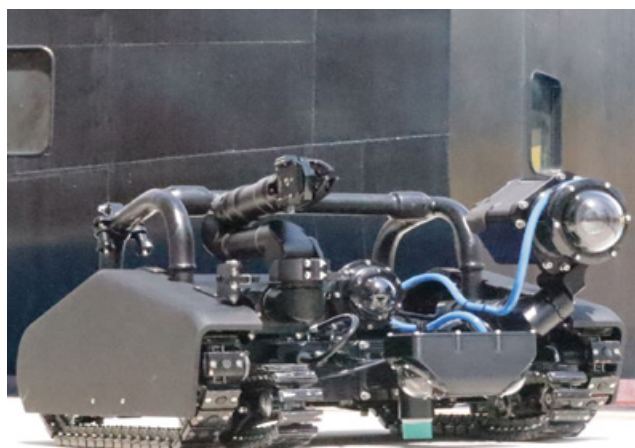
Airport Police Division officers using patrol robots, which augments Police operations by enhancing patrol presence and improving officers' mobility within Changi Airport.

## OPERATIONAL DEVELOPMENT

### FUTURE-READY CAPABILITIES

The SPF has deployed **two autonomous patrol robots at Changi Airport Terminal 4**. Moving forward, the SPF will progressively scale up the use of robots across Changi Airport and key public transport nodes. Equipped with VA capabilities, these robots will be able to patrol autonomously.

The SPF continued upgrading existing Police Cameras (PolCam) and expanding the PolCam network across high footfall locations island-wide, including at transport



Spyder, the hull-climbing robot, is a wireless, modular platform which enables covert insertions without direct physical intervention by STS operators.

nodes, commercial areas and residential estates. Over 200,000 PolCam will be deployed progressively by the mid-2030s to aid Police operations and investigations. Integrated with AI, this modernised sensor ecosystem reduces manual operation and delivers faster situational insights.

**The Police Coast Guard piloted a new system known as Spyder** – a hull-climbing robot that enhances the precision of ship-boarding operations. This wireless, modular platform can scale vessel hulls remotely, allowing operators to deploy hooks and ladders while maintaining cover. Equipped with an onboard camera, Spyder provides valuable situational awareness and enables Special Task Squadron (STS) operators to focus on their core mission.

### FUTUREPROOFING OUR OPERATIONS

To stay ready for tomorrow's challenges, the SPF is strengthening our capabilities. We will deepen our use of AI and advanced sense-making to give officers faster, clearer insights and expand unmanned systems such as drones and ground robots to enhance coverage. We will also continue investing in technologies that make policing more seamless and intuitive for the public, ensuring that every interaction is efficient and accessible. Through sustained innovation, the SPF will remain steadfast in keeping Singapore safe and secure for all.



# MAINTAINING OPERATIONAL EXCELLENCE THROUGH INVESTIGATION AND INTELLIGENCE

Written by

Deputy Superintendent of Police

**Cheryl Chia**

2 Staff Officer

Research, Planning & Organisational Development Division

Criminal Investigation Department

Reviewed by

Deputy Commissioner of Police

**Zhang Weihai**

Deputy Commissioner of Police

(Investigation & Intelligence)



The total number of reported physical crime cases increased slightly by 4.4% to 20,857 in 2025, from 19,969 in 2024.

Scams and cybercrime remain concerning, although these cases decreased by 24.8% to 41,974 cases in 2025, compared to 55,810 cases in 2024. Scams accounted for 88.9% of these 41,974 cases, but they dropped by 27.6% to 37,308 cases in 2025, from 51,501 cases in 2024.

## CLOSE COLLABORATION BETWEEN INVESTIGATION AND INTELLIGENCE COMMUNITIES

Close collaboration between the investigation and intelligence communities, supported by operational units, allows the Singapore Police Force (SPF) to break up sophisticated criminal networks.



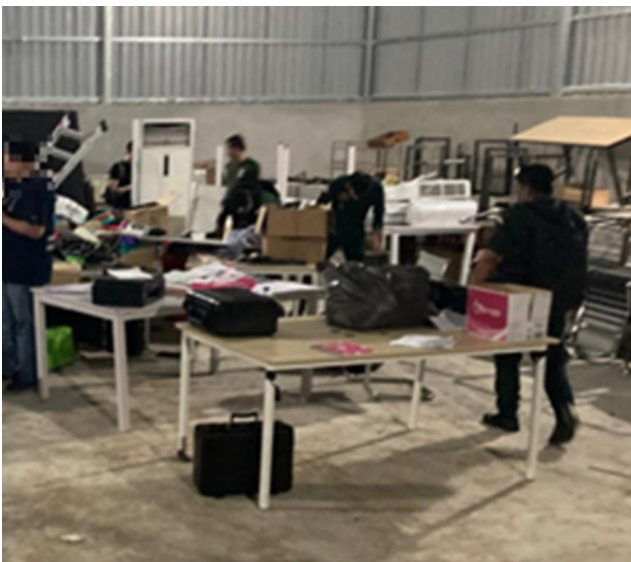
In February 2025, the CID and the Royal Thai Police arrested a Singaporean hacker based in Thailand who perpetrated at least 75 data breaches worldwide, including 11 cases in Singapore.



Through effective investigation and intelligence efforts, the Criminal Investigation Department (CID) dismantled several transnational criminal operations, disrupting organised crime networks that posed significant threats to Singapore and beyond.

In February 2025, the CID and the Royal Thai Police **arrested a Singaporean hacker based in Thailand** who perpetrated at least 75 data breaches worldwide, including 11 cases in Singapore. This coordinated operation demonstrated the effectiveness of cross-border-action in taking down cyber threat actors.

In September 2025, the CID and the Cambodian National Police (CNP) **dismantled a Phnom Penh-based organised criminal group** that carried out at least 535 Government Official Impersonation Scam cases targeting Singaporean victims who lost at least S\$53 million. The multi-phase operation made 15 arrests and triggered 34 International Criminal Police Organization (INTERPOL) Red notices. An additional six arrests were made through sustained work with foreign law enforcement partners.



A warehouse in Phnom Penh raided by the CID and CNP.



The Royal Thai Police interviewing the arrested subject at his residence.

In October 2025, the CID and the Police Intelligence Department (PID) partnered with the United States Federal Bureau of Investigation (FBI) and Meta to execute a **transnational gambling suppression operation**. Officers arrested seven syndicate members and also seized cash, 15 bank accounts, a luxury watch, with a total value over S\$500,000, in addition to related digital evidence.



Cash and electronic devices seized during a transnational gambling suppression operation.



Officers arrested seven syndicate members and also seized cash, 15 bank accounts, a luxury watch valued at over \$500,000 and related digital evidence.





A yacht was issued with a Prohibition of Disposal Order by the Police.



Bottles of liquor issued with a Prohibition of Disposal Order by the Police.

On 30 October 2025, the SPF conducted an enforcement operation against Chen Zhi of the Prince Group and his associates for their alleged involvement in transnational organised crime and scams. This enforcement operation succeeded because the Suspicious Transaction Reporting Office had developed significant financial intelligence on the Prince Group since 2024.

Assets worth over S\$600 million that were linked to Chen Zhi were **seized and placed under prohibition orders**. This was achieved through collaboration with agencies in the Anti-Money Laundering Case Coordination and Collaboration Network. The case exemplifies the SPF's resolve to penalise those looking to exploit Singapore's financial system.

## FIGHTING TRANSNATIONAL CRIME

Criminal syndicates increasingly exploit global digital infrastructure to mask their activities. In response, the SPF continues to partner with foreign law enforcement agencies to swiftly bring transnational criminals to justice.

In December 2025, the SPF and INTERPOL's Crimes Against Children Unit held the **7th Victim Identification Task Force Asia**. Twenty-nine officers from 20 jurisdictions collaborated to identify victims, offenders and abuse locations by meticulously analysing child sexual abuse material series. This demonstrates Singapore's leadership in regional law enforcement.



Guests, foreign participants and officers from the CID and the Ministry of Home Affairs at the 7th Victim Identification Task Force Asia.



Operations executed by the various law enforcement agencies.

In 2025, the Anti-Scam Command (ASCom) collaborated with overseas counterparts to dismantle 16 transnational scam syndicates. **FRONTIER+**, a real-time intelligence sharing initiative, expanded to 13 jurisdictions.

ASCom's joint operation with six anti-scam entities under FRONTIER+ froze over 32,600 bank accounts, recovered over S\$26.2 million and arrested more than 1,800 persons.

## BUILDING CAPABILITIES AND STAYING AHEAD OF THE CURVE

The SPF continues to pioneer innovative investigative and intelligence methodologies to eliminate threat actors.

Since the Online Criminal Harms Act (OCHA) 2023 was enacted, it has enhanced the SPF's ability to combat online crimes. Through the **OCHA**, over 150,000 pieces of online criminal content and activities were disrupted, generally within 24 hours, demonstrating faster intervention.



Protectors of the online world: Officers from the OCHA Office are committed to keeping online users safe.



Representatives from Royal Thai Police, Korean National Police Agency, Hong Kong Police Force, SPF's ASCom and Macao Judiciary Police at the Operation FRONTIER+ press conference on 3 June 2025.

Through the OCHA, over 150,000 pieces of online criminal content and activities were disrupted, generally within 24 hours, demonstrating faster intervention.

As the OCHA's Competent Authority, the SPF continues to strengthen collaborations with online service providers. This includes issuing Codes of Practice for outcome-based upstream measures and Implementation Directives for specific measures to tackle emerging scam tactics. The OCHA has also been deployed to address broader criminal threats such as content that incites racial or religious disharmony. This reinforces the SPF's role as the frontline guardian of a safe, resilient online environment for all Singapore users.



Local and foreign delegates at the ASEAN Cybercrime Conference 2025.

The **annual ASEAN Cybercrime Conference** demonstrates the SPF's key role in building regional capacity against cybercrime. The conference gathered regional and international law enforcement agencies, including the Federal Bureau of Investigation (FBI), Homeland Security Investigations and industry partners. Bilateral exchanges and case discussions strengthened groundwork for deeper future cooperation.

In March 2025, the Anti-Scam Centre (ASC) operationalised the Crypto Tracing Team (CTT). It established partnerships with 78 entities and seized over S\$22.8 million in cryptocurrency. The CTT co-organised an Anti-Scam Forum with the Digital Assets Association (DAA) in November 2025. Over 150 stakeholders attended it to share best practices against scams.



Speakers from ASCom, Cybercrime Investigation Branch, FBI, Binance, and Safeheron shared best practices at the joint SPF-DAA Anti-Scam Forum.

The annual International Economic Crime Course organised by the Commercial Affairs Department in September 2025 saw over 50 participants from domestic agencies and six countries, in addition to speakers from INTERPOL and His Majesty's Revenue & Customs, United Kingdom, as well as industry experts. Over the four-day course, they shared investigation best practices and the latest crime trends.



Speakers and participants at the International Economic Crime Course.



Participants at the Senior Investigation Manager Course 2025.

## ENHANCING OPERATIONAL EXCELLENCE

Continuous skills development prepares Investigation Officers to navigate an increasingly complex criminal environment.

The Home Team School of Criminal Investigation (HTSCI) actively adopts technology to augment training. In 2025, the HTSCI integrated an Artificial Intelligence (AI) chatbot with Retrieval-Augmented Generation (RAG) technology to create the HTSCI Interview Bot. The tool provides realistic character simulations, situationally relevant responses and post-interview evaluations to enable self-directed learning. After a successful pilot in the Senior Officer Basic Course, the bot will be progressively rolled out across all HTSCI programmes and made available to every Investigation Officer in the Police Land Divisions.

In November 2025, the HTSCI delivered the revamped Senior Investigation Manager Course, a two-week flagship programme with blended andragogy, reflective practice and experiential learning to enhance the leadership skills of senior investigation managers. The curriculum also included intensive networking with Home Team and regional law enforcement agencies to forge lasting partnerships.

The SPF also reinforced operational readiness through

targeted Disaster Victim Identification (DVI) initiatives, which included preparatory workshops and inter-agency exercises. The SPF engaged internationally at INTERPOL DVI meetings and consulted with partners such as the Health Sciences Authority (HSA) to benchmark best practices and strengthen how it responds to mass casualty events.



SPF and HSA officers at a DVI exercise at Changi Airport on 23 October 2025.

## SUSTAINING OPERATIONAL EXCELLENCE

The SPF's investigation and intelligence communities continue to drive breakthrough capabilities in crime-solving and disrupting organised crime operations.

Such efforts ensure that Singapore remains free from criminal activities. The SPF remains committed to operational excellence through adaptive training methodologies, strategic international partnerships and technological innovation.



# BUILDING A PEOPLE-CENTRIC FORCE

**Written by**  
Management Executive 12  
**Chen Lishi Angela**  
Manager (Policy & Planning)  
Policy & Planning Division  
Manpower Department

**Reviewed by**  
Senior Assistant Commissioner of Police  
**Tan Tin Wee**  
Director  
Manpower Department



**Our officers are our most valued asset. The Singapore Police Force (SPF) is committed to developing our officers so that they carry out their duties effectively.**

## OUR PEOPLE – THE HEART OF SPF'S SUCCESS

As a trusted, Ops-Tech driven and people-centric Force, the Singapore Police Force recognises that its officers are its greatest asset. Behind every successful operation, technological advancement and community partnership are dedicated officers whose professionalism, commitment and resilience enable SPF to keep Singapore safe. As policing challenges become increasingly complex, SPF continues to invest in attracting, developing and supporting a future-ready workforce, ensuring that officers are equipped with the skills, opportunities and support needed to thrive throughout their careers.



A Career Advisor engages a prospective candidate at the Singapore Public Service Career Fair.

The SPF ensures our officers can broaden their experiences and strengthen their competencies through various job postings across units and departments at every stage of their careers. In 2025, the SPF refined the Police Posting Cycles (PPC) to improve matching outcomes by introducing PPC roadshows, enabling officers to gain deeper insights into available opportunities and make more informed career decisions. By providing meaningful career development opportunities, SPF strengthens organisational capabilities while supporting officers in building fulfilling and rewarding careers.

Over the past year, SPF also enhanced engagement efforts on career and leadership development opportunities. These included annual dialogues with officers on career development and performance management, as well as dedicated engagements with high-potential officers to discuss leadership development pathways. Such initiatives ensure that officers are empowered to take ownership of their careers and prepared to assume leadership responsibilities in an evolving operating environment.

The Volunteer Special Constabulary (VSC) similarly strengthened capability development efforts. A newly established Training Review Committee reviewed and enhanced training programmes and frameworks to better equip VSC officers with the competencies, skills and knowledge required for operational duties. In addition, the VSC launched its pistol conversion programme and successfully trained more than 200 VSC officers in 2025, equipping them with the same level of firepower as regular officers and enhancing operational readiness.

## ATTRACTING TALENT AND STRENGTHENING THE PIPELINE

To ensure SPF remains future-ready, the Force continues to strengthen recruitment efforts and expand talent pipelines amid a competitive labour market. Leveraging a hybrid recruitment strategy that combines physical engagement platforms and digital outreach, SPF continues to attract quality applicants from diverse backgrounds and experiences.

Supporting the aspirations of both current and future officers, SPF partnered Temasek Polytechnic to introduce the Policing-Study Diploma Programme. This initiative enables Direct-Entry Sergeant officers with NITEC or Higher NITEC qualifications to pursue part-time diploma studies while enjoying full-time employment benefits. Upon completing training, officers are deployed to vocations with fixed schedules that allow them to balance operational duties with academic commitments. Serving officers may also participate through the Ministry of Home Affairs' Part-Time Diploma Sponsorship Scheme, creating additional opportunities for skills upgrading and career progression.



Engagement session with the first cohort of the Policing-Study Diploma Programme on 24 October 2025.



By leveraging partner publicity channels and SPF's social media platforms, the Force successfully raised public awareness of volunteer policing opportunities.



The VSC also expanded outreach efforts through collaborations with community and industry partners. By leveraging partner publicity channels and SPF's social media platforms, the Force successfully raised public awareness of volunteer policing opportunities. These efforts generated more than 2,500 applications, demonstrating strong public support for volunteer service and community policing.



VSC (Community) officer engaging with residents on anti-scam measures.



The CTO organised dialogue sessions with retiring officers to support their career transition and explore opportunities beyond the Force.

## SUPPORTING OFFICERS BEYOND THEIR POLICING CAREERS

SPF's commitment to its people extends beyond active service. Through the Career Transition Office (CTO), the Force continues to support retiring officers in preparing for meaningful second careers.

In 2025, the CTO expanded its employer network by 15% to 128 organisations, creating more opportunities for retiring officers to explore career pathways aligned to their interests and strengths. Through networking sessions, learning journeys and work attachments, officers gained valuable industry exposure and a deeper understanding of opportunities beyond the Force.

To support long-term employability, the CTO also worked closely with training partners and Institutes of Higher Learning to provide targeted skills development programmes, including courses on emerging Artificial Intelligence applications. Since 2024, the CTO has partnered SkillsFuture Singapore and Lifelong Learning Singapore to support more than 500 retiring officers through personalised skills upgrading and career transition pathways, helping them confidently embark on new careers beyond retirement.



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## HONOURING 50 YEARS OF POLICE NATIONAL SERVICE

2025 marked a significant milestone as SPF commemorated 50 years of Full-time Police National Service (PNS). Since its introduction on 24 July 1975, generations of PNS officers have served alongside their regular counterparts, contributing significantly to frontline policing, specialised operations and national security efforts.



Mr K. Shanmugam, Coordinating Minister for National Security and Minister for Home Affairs, and CP Hoong Wee Teck, Commissioner of Police, at Annual Police Dinner on 21 August 2025.

As part of the golden jubilee celebrations, SPF organised a series of commemorative events between June and December 2025 to recognise the invaluable contributions of PNS officers across generations. Events such as the Police Day Observance Ceremony, Annual Police Dinner and the Graduation Parade of the 200th PNSF Intake celebrated the experiences and achievements of PNS officers while highlighting their enduring role in safeguarding Singapore.

A commemorative time capsule was also sealed during the Annual Police Dinner on 21 August 2025. Containing artefacts that reflect the heritage, values and milestones of Full-time PNS since 1975, the capsule will be preserved at the Police Heritage Centre and opened in 2075 to mark the centenary of Full-time PNS.

As SPF continues to transform into a trusted, Ops-Tech driven and people-centric Force, our commitment to our people remains unwavering. Through investments in career development, leadership growth, recruitment innovation, volunteer capabilities and career transition support, SPF is building a resilient and future-ready workforce equipped to meet evolving security challenges. Together with generations of dedicated officers, regulars, volunteers and Police National Servicemen, we remain committed to safeguarding Singapore and maintaining the trust and confidence of the community for years to come.

“ Together with generations of dedicated officers, regulars, volunteers and Police National Servicemen, we remain committed to safeguarding Singapore and maintaining the trust and confidence of the community for years to come. ”



Minister Shanmugam with CP Hoong Wee Teck and PNS representatives on stage to seal the commemorative time capsule.



# FORGING PARTNERSHIPS AND BUILDING A SAFERSG, TOGETHER

**Written by**  
Deputy Superintendent of Police  
**Lim Jia Hao Raymond**  
1 Community Operations Officer  
Operations and Capabilities Branch  
Community Partnership Department

**Reviewed by**  
Assistant Commissioner of Police  
**Sherrin Chua**  
Director  
Community Partnership Department



Since the 1980s, the Singapore Police Force (SPF) has adopted community policing to engage the community in combating crime. Strong partnerships and volunteerism demonstrate the continued effectiveness of community policing in reinforcing public trust in the SPF.

In the next lap of the Community Engagement Masterplan, the SPF aims to mobilise the community to be enabled Police partners who proactively partner us to build a SaferSG, Together. The SPF will also continue to use technology to improve community engagement.

## INTRODUCTION OF "SAFERSG, TOGETHER"

At the **Police Community Roadshow (PCR)** in November 2025, Mr Edwin Tong, Minister for Law and Second Minister for Home Affairs, launched the "SaferSG, Together" national movement. It aims to mobilise the community in strengthening partnerships in four key areas that are closely linked to the Police's mission: crime prevention, scam education, road safety education and emergency preparedness.



Mr Edwin Tong, Minister for Law and Second Minister for Home Affairs, with SPF senior management at the launch of the "SaferSG, Together" movement at the PCR 2025.

## WORKING HAND IN HAND WITH INDIVIDUALS

Members of the public can stay informed on the latest crime information, alerts and advisories by signing up for the Community Watch Scheme and downloading the Police@SG app. They may also participate in Police events and roadshows or volunteer with the SPF.

### STAY INFORMED AND TAKE PART IN POLICE EVENTS

#### Community Watch Scheme (CWS) Brunch and Learn

The third and fourth CWS Brunch and Learn sessions were held in March and November 2025 to educate CWS members on the latest crime concerns and provide networking opportunities.



The third edition of the CWS Brunch and Learn at The Star Vista.



The fourth edition of the CWS Brunch and Learn at Woodlands Health Campus.

#### "WE CAN ACT AGAINST SCAMS" ROADSHOW

Bringing together over 16 partners from the Government, industry and community, the inaugural "We Can ACT Against Scams" roadshow held on 8 to 9 November 2025 reflected the collective commitment to combat scams. Over 15,000 visitors participated in the roadshow activities to deepen their awareness of scams.



Mr Goh Pei Ming, Minister of State (MOS), Ministry of Home Affairs and Ministry of Social and Family Development presented tokens of appreciation to community partners at the "We Can ACT Against Scams" roadshow.



The PCR made its return to the heartlands on 29 and 30 November 2025 at Woodlands and 6 and 7 December 2025 at Heartbeat@Bedok.

### PCR 2025: Together for a Safer Singapore

The biennial PCR was held over two weekends in November and December 2025 at the open field beside Causeway Point and Heartbeat@Bedok.

Through engaging activities and performances, the SPF raised awareness on crime prevention while reinforcing community bonds.



Visitors gained a better understanding of the Police K-9 Unit's work through fun activities.



Enthusiastic visitors eagerly checking out booths, Police equipment and Police vehicles.



MOS Goh Pei Ming with SPF senior management and winners of the TGI Competition 2025.

### Expansion of The Gryphon Initiative (TGI) to the SaferSG School Challenge

Organised by Bedok Police Division since 2016, TGI brought together stakeholders from educational institutions, Honorary Volunteer Special Constabulary and National Police Cadet Corps units to raise awareness about the prevention of youth crime. Winners of TGI Competition 2025 were recognised at the PCR 2025. Following the success of TGI, the SPF will be expanding this initiative to all Police Land Divisions under the new SaferSG School Challenge from 2026.

### Delta Challenge

The inaugural Delta Challenge was held to engage youths in crime prevention through creative challenges under two tracks – Track A (Art Against Scams) and Track B (Guardians of Tomorrow). The challenge attracted close to 50 teams comprising more than 140 youths from over 20 educational institutions. Winners of Track A were recognised at the National Crime Prevention Council year-end crime prevention roadshow on 22 November 2025.



MOS Goh Pei Ming with the winners of Delta Challenge Track A (Art Against Scams).



The top three winning designs.



A storytelling session during Centralised Kinder Talk 2025.

### Centralised Kinder Talk 2025

The inaugural Centralised Kinder Talk aimed to build positive relationships with the community by engaging over 200 young children from nine pre-schools. Interactive educational activities (such as Police Pal storytelling sessions) and Police vehicle displays introduced them to Police work in an approachable manner.



Senior Minister of State (SMS), Ministry of Foreign Affairs and Ministry of Home Affairs, Sim Ann with a student at an interactive game console.

### Bringing Road Safety to the Schools and Heartlands

A series of Traffic Games was organised in 2025, engaging over 14,000 students from 141 primary schools through hands-on learning activities at the Road Safety Community Park. Collaborating with various partners, the Traffic Police introduced the innovative “Road Safety Corners” in schools and interactive game consoles. “Road Safety Corners” aimed to enhance the road safety competencies of students through school-based experiential learning, promoting safe pedestrian behaviours.



SMS Sim Ann at the Singapore Traffic Games 2025.



“Road Safety Corners” aimed to enhance the road safety competencies of students through school-based experiential learning, promoting safe pedestrian behaviours.



The Traffic Police, together with the People's Association and Land Transport Authority, also launched the Road Safety Day at Chong Pang on 15 February 2025. Over 1,000 residents learned about road safety through interactive displays, educational programmes and an SBS Transit's bus demonstration.



Members of the public at the Road Safety Day at Chong Pang.

## STEP UP AND BE AN SPF VOLUNTEER

### Volunteer Networking Session and Launch of the Episodic Volunteering Programme (EVP)

The SPF Volunteer Networking Session 2025 was held on 8 March 2025 to show appreciation to SPF volunteers and their families. The event was attended by more than 500 volunteers, their families and friends, volunteer managers and SPF officers.



MOS Sun Xueling with SPF officers and volunteers at the SPF Volunteer Networking Session.



Official launch of the EVP by MOS Sun Xueling and SPF senior management.

At the networking session, Ms Sun Xueling, MOS, Ministry of Home Affairs and Ministry of Social and Family Development, launched the **EVP**. The EVP offers flexible, short-term volunteer opportunities to accommodate diverse lifestyles and make volunteering with SPF more accessible.



EVP volunteers deployed as Roadshow Ambassadors at PCR 2025.

Since its launch, the EVP has attracted volunteers in diverse roles, including over 70 ambassadors who assisted the SPF at the PCR 2025 and design thinking consultants who helped to refine the NPC service delivery plan with their expertise.

### SG60 Citizens on Patrol (COP) Patrol Challenge

To celebrate SG60, the SPF launched a patrol challenge for our COP volunteers from September to October 2025. The initiative was a resounding success.

More than 1,400 COP volunteers participated and clocked over 1,000 patrol hours, exceeding the collective target of 420 hours.



The COP volunteers involved in the SG60 COP Patrol Challenge.



A volunteer received a token of appreciation for his participation in the COP Patrol Challenge.

“More than 1,400 COP volunteers participated and clocked over 1,000 patrol hours, exceeding the collective target of 420 hours.”



Volunteer Special Constabulary (Community) officers distributing crime prevention pamphlets to combat housebreaking in landed estates.

### Enhancing Community Efforts to Combat Crime

The SPF also partnered residents, grassroots members, volunteers and various government agencies to combat crimes such as housebreaking in landed estates. This coordinated response effectively enhanced crime deterrence.

## PARTNERSHIPS WITH ORGANISATIONS

Through strategic partnerships with organisations, the SPF leverages collective expertise and resources to enhance community safety. These collaborations foster more resilient communities where safety becomes everyone's shared responsibility.

### WORKPLACE ON WATCH PROGRAMME

The Workplace on Watch programme was introduced in 2025 under the “SaferSG, Together” movement. It enables organisations to become SaferSG partners by sharing crime alerts and advisories with their employees and networks.

Organisations can also host Police sharing sessions on crime prevention, scam education, road safety education or emergency preparedness to enhance their employees' awareness in these areas and the safety and security of their premises. Over 7,000 employees and volunteers across five organisations participated in the pilot.



Recognition awards given to partner organisations for Workplace on Watch programme by MOS Goh Pei Ming during the National SaferSG Awards Ceremony 2025.



SMS Sim Ann engaging with one of the stakeholders.

## LAUNCH OF RESTAURANT ISSWG

The Restaurant Industry Safety and Security Watch Group (iSSWG) was launched on 8 July 2025 with the Restaurant Association of Singapore (RAS). It empowers restaurants to take the lead in promoting safety and security measures within the industry, sharing crime trends and advisories, and establishing platforms for knowledge exchange and emergency preparedness training.



At the launch of the Restaurant iSSWG with SMS Sim Ann.

## CRIME PREVENTION COLLABORATION WITH STAKEHOLDERS

The SPF also leveraged partners' platforms and products such as UOB's digital screens, Amazon's Jiffy packages and Gardenia's bread packaging to promote crime prevention messages. Anti-bullying messages were printed on the packaging of Mr Bean granola bars that were given out during "Coffee with a Cop" sessions at schools.



Anti-scam messages printed on Amazon's Jiffy package.



Minister Edwin Tong with SPF officers during the launch of an anti-bullying initiative, with key messages printed on the packaging for Mr Bean granola bars.

## PREPARING PARTNERS FOR EMERGENCY

The SPF also partnered with organisations and their employees to reinforce their emergency preparedness. A series of counter-terrorism exercises, codenamed Exercise Heartbeat, was conducted at **Marsiling Mall Hawker Centre, Singapore Sports Hub** and **Clarke Quay** in 2025 to validate stakeholders' contingency plans and reinforce their training.



Community responders performing "Press, Tie, Tell" Improvised First Aid Skills during Exercise Heartbeat.

In addition, Central Police Division also worked with government agencies to engage over 800 migrant workers during a Security and Fire-Safety Exercise (SAFE) event at Kallang Dormitory.



A SAFE event at Kallang Dormitory.

In October 2025, Clementi Police Division conducted a sharing on pertinent safety and security issues related to the healthcare industry at the inaugural Security Symposium 2025, with healthcare institutions from the National University Health System participating.

These engagements demonstrated how continued community involvement is key to raising awareness of individual roles during terror threats and helping one another in times of crisis.



An address at the Inaugural Security Symposium 2025.

## RECOGNISING SAFERSG PARTNERS AND VOLUNTEERS

### NATIONAL SAFERSG AWARD CEREMONY

The inaugural National SaferSG Awards Ceremony was held on 5 December 2025 and attended by more than 600 people, including SPF volunteers and representatives from partner organisations. The ceremony recognised the recipients of 177 Outstanding SaferSG Volunteer Awards (OSVA) and 40 Outstanding SaferSG Partner Awards (OSPA) for their exceptional contributions to community safety and security. It also provided networking opportunities for volunteers and partners to strengthen partnerships with the SPF.



National SaferSG Award Ceremony on 5 December 2025.



One of the recipients, The Federation of Merchants' Association, Singapore, received the OSPA from MOS Goh Pei Ming during the National SaferSG Awards Ceremony 2025.

### Learning Journey for Home Team Volunteer Network

The SPF organised the Home Team Volunteer Network (HTVN) Learning Journey at the Traffic Police on 23 July 2025. It deepened understanding of the diverse roles and volunteer schemes within the Home Team.



Home Team Volunteers at the HTVN Learning Journey, with SPF and MHA senior management.

## LEVERAGING TECHNOLOGY TO SUPPORT COMMUNITY ENGAGEMENT

### Introduction of Inspector Clif Digital Avatar and Digital Mobile Kiosk

New technologies – Inspector Clif, an interactive digital avatar and Digital Mobile Kiosk were introduced at the PCR 2025 to support officers in conducting community outreach. Members of the public can learn about crime and scam prevention, as well as the “SaferSG, Together” movement, through these new interactive means.



(From left) Inspector Clif digital avatar, Community Engagement Robot CODY (Community Outreach BudDY) and the Digital Mobile Kiosk.

## BUILDING TRUST

The SPF will continue refining our community policing strategies to remain relevant and effective. To build a “SaferSG Together”, the SPF will continue to foster trust with the public and work closely with the community as our enabled Police partner.



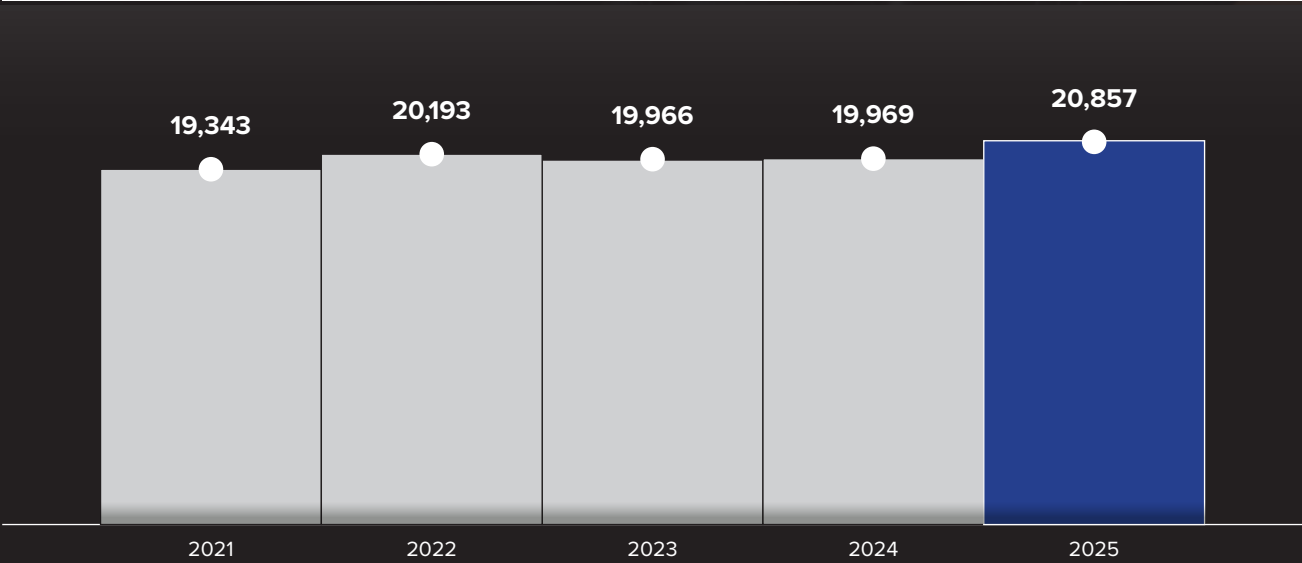
# PHYSICAL CRIME SITUATION



## Physical crime cases increased slightly in 2025.

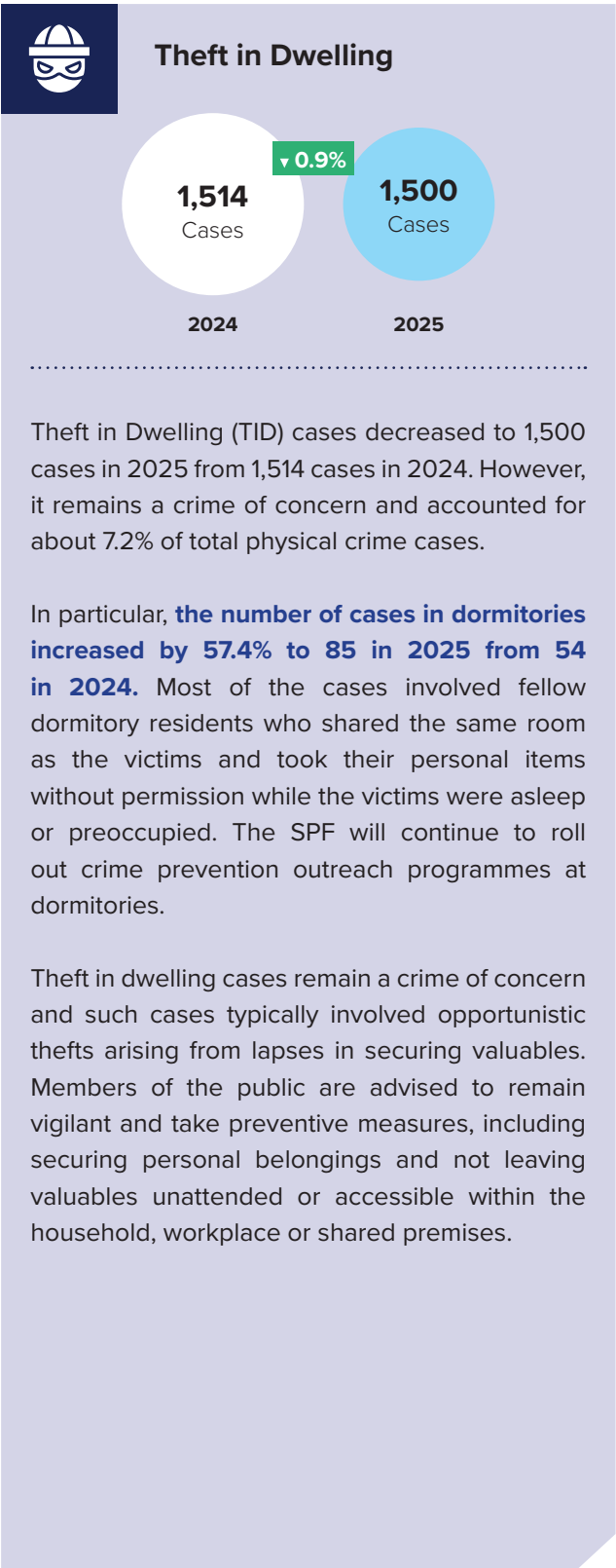
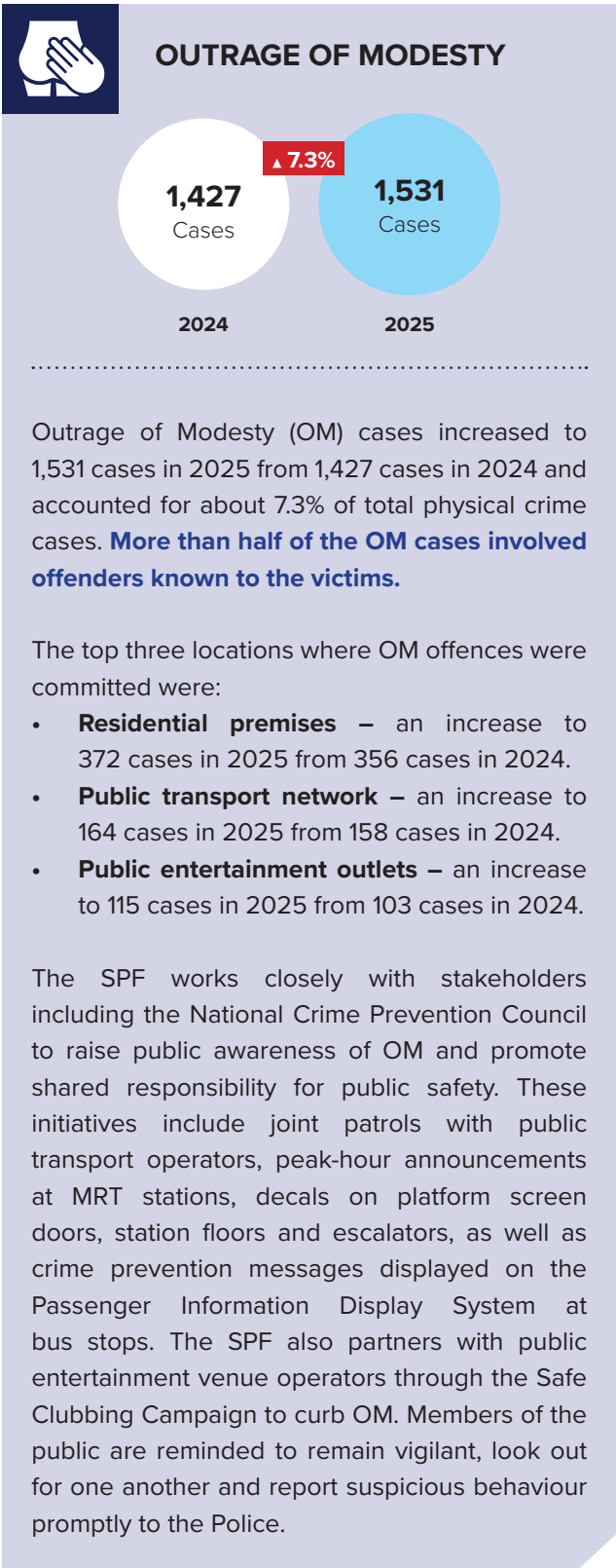
The total number of physical crime cases reported increased slightly to 20,857 in 2025 from 19,969 in 2024.

Total Physical Crime Cases (as per ACB 2025)



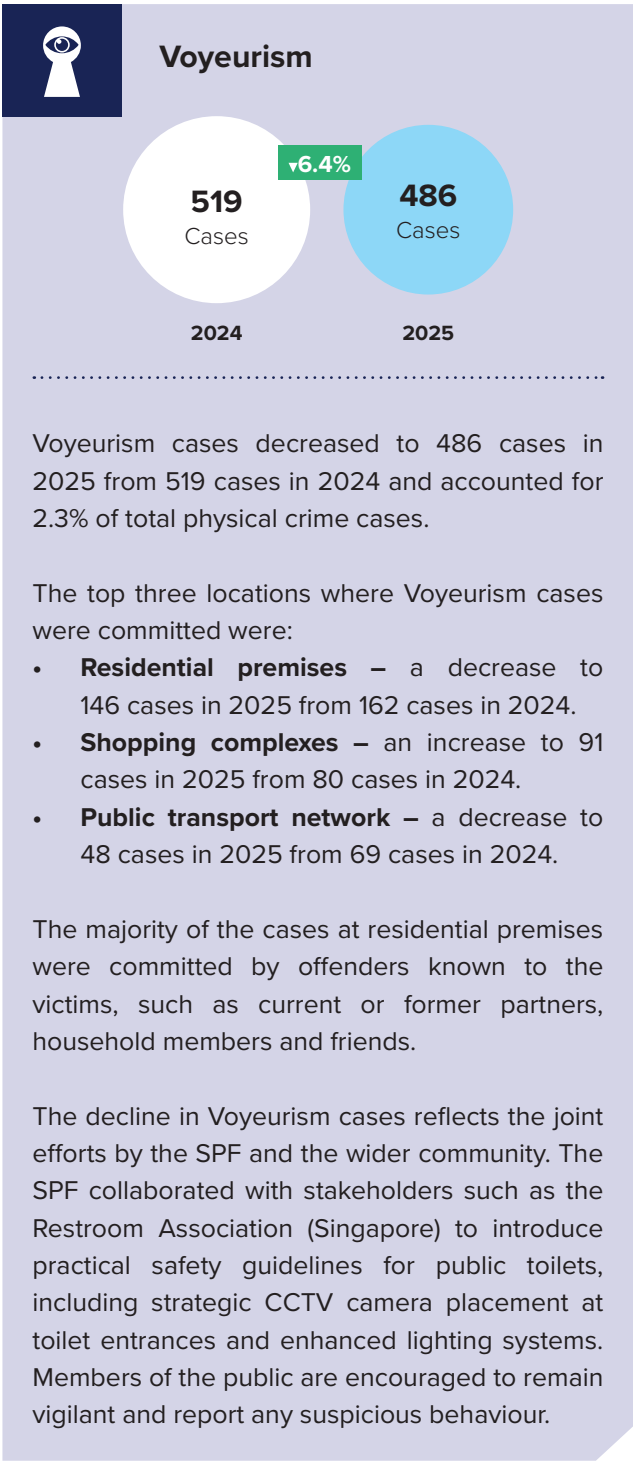
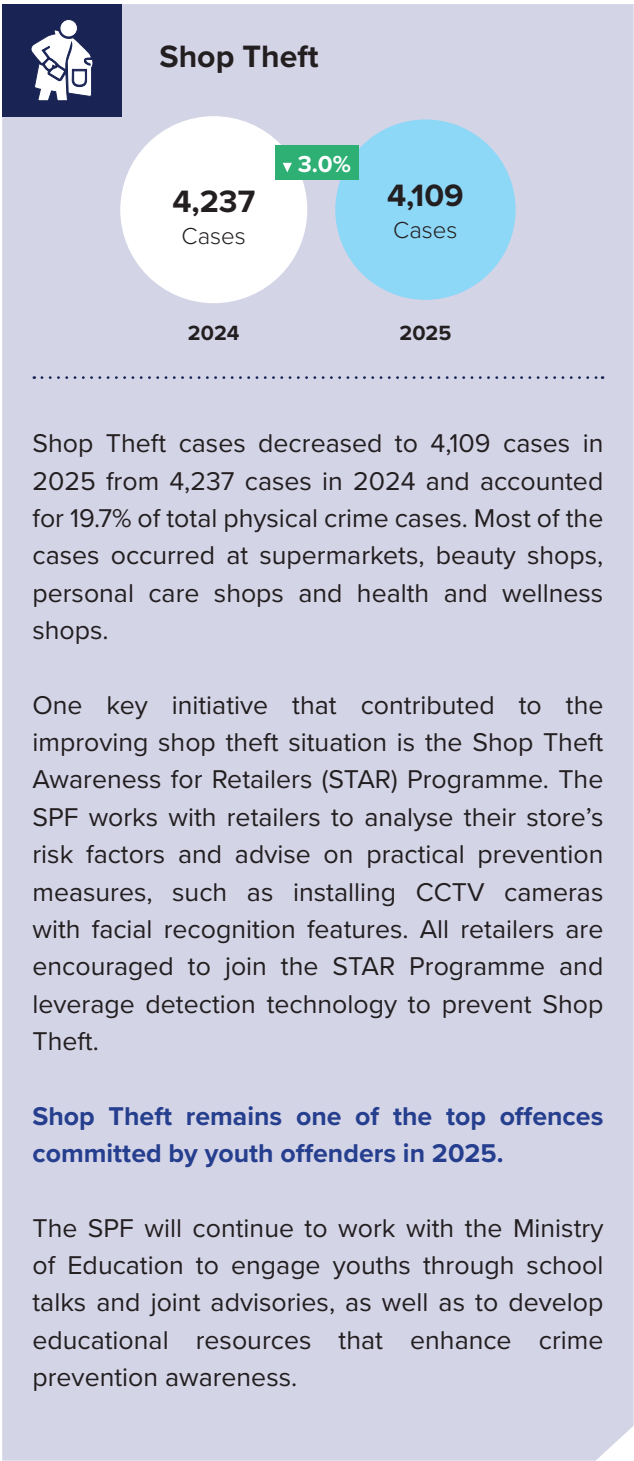
## CRIMES OF CONCERN

In 2025, the top crimes of concern were **Outrage of Modesty** and **Theft in Dwelling**.



## CRIME STATISTICS THAT SHOWED IMPROVEMENT

**Shop Theft** and **Voyeurism** showed improvement in 2025.



## EVERYONE HAS A ROLE TO PLAY IN FIGHTING CRIME

The SPF would like to thank all our community partners and stakeholders for their strong support in helping to keep Singapore safe and secure. In 2025, the SPF presented 26 SaferSG Public Spiritedness Awards, 41 SaferSG Partner Awards and 40 Outstanding SaferSG Partner Awards.

We can all contribute to the safety and security of Singapore. As part of the newly launched “SaferSG, Together” movement, individuals are encouraged to stay informed of the latest crime information, alerts and advisories by signing up as a **Community Watch Scheme** member and downloading the Police@SG mobile app.



Sign up as a  
**COMMUNITY WATCH  
SCHEME MEMBER**



Download the  
**POLICE@SG MOBILE APP**



Download the  
**ANNUAL CRIME BRIEF 2025**



Download the  
**INFOGRAPHIC**

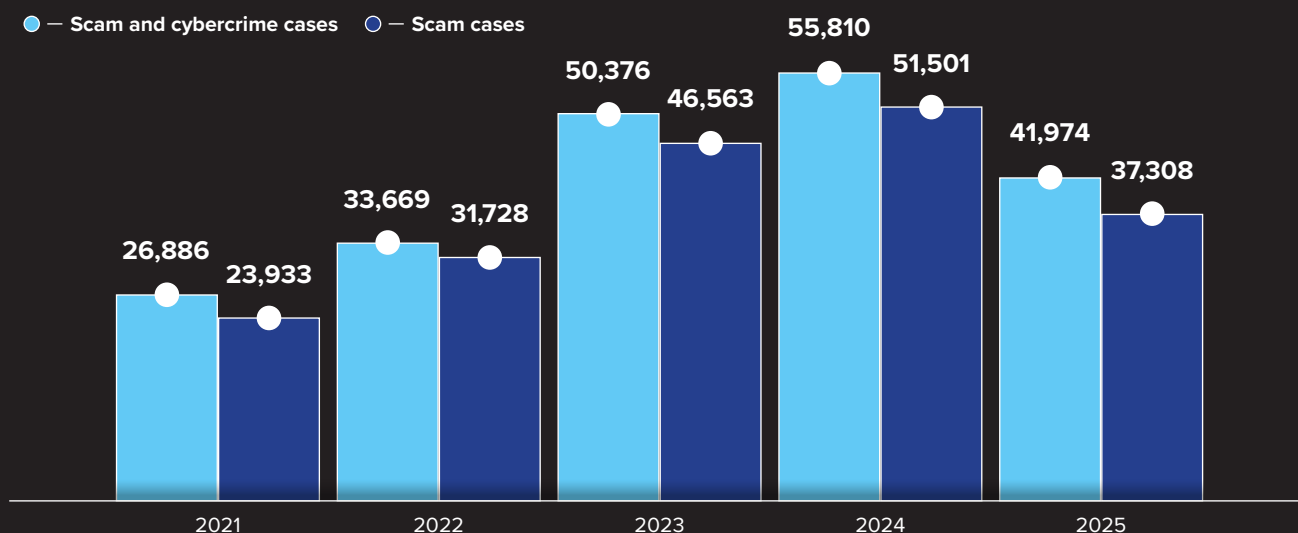


## SCAM AND CYBERCRIME SITUATION

Scam and cybercrime cases decreased by 24.8% to 41,974 cases in 2025 from 55,810 cases in 2024. Nevertheless, the situation remains concerning.

### TOTAL SCAM AND CYBERCRIME CASES

#### Total Scam and Cybercrime Cases



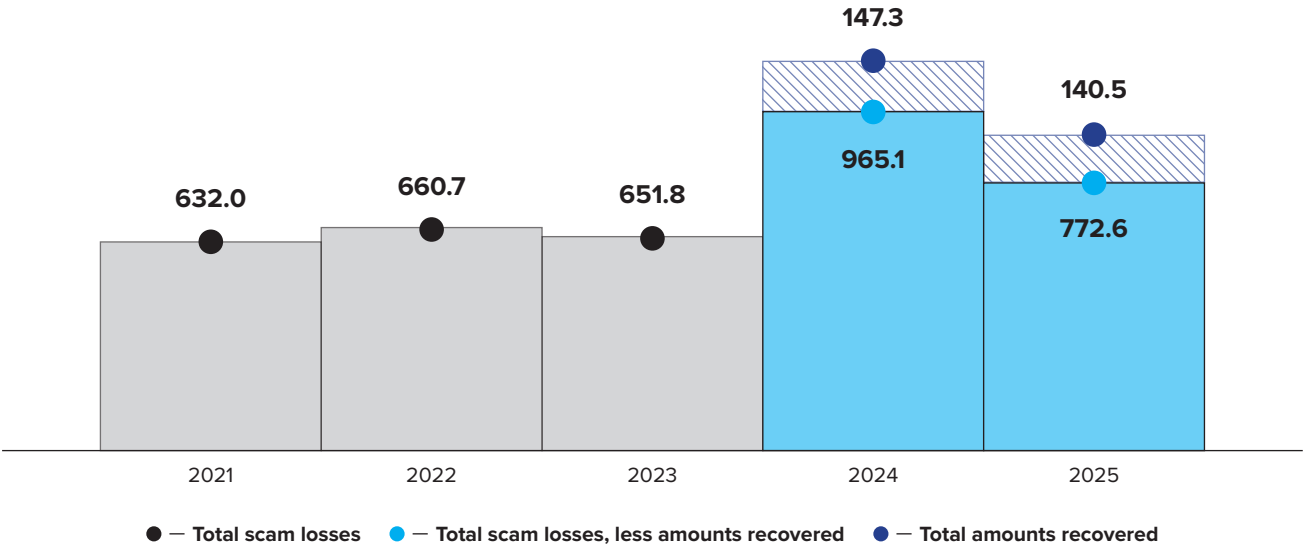
Of the 41,974 scam and cybercrime cases in 2025, scams accounted for 88.9%. The number of scam cases decreased by 27.6% to 37,308 cases in 2025 from 51,501 cases in 2024.

## TOTAL SCAM LOSSES AND AMOUNT RECOVERED

The amount lost to scams also fell by 17.9% to about \$913.1 million in 2025 from about \$1,112.4 million in 2024. Through proactive interventions with victims at various stages of the offences being committed, the Anti-Scam Command (ASCom) and its partners **recovered about \$140.5 million of scam losses and averted at least \$348 million in potential losses.**



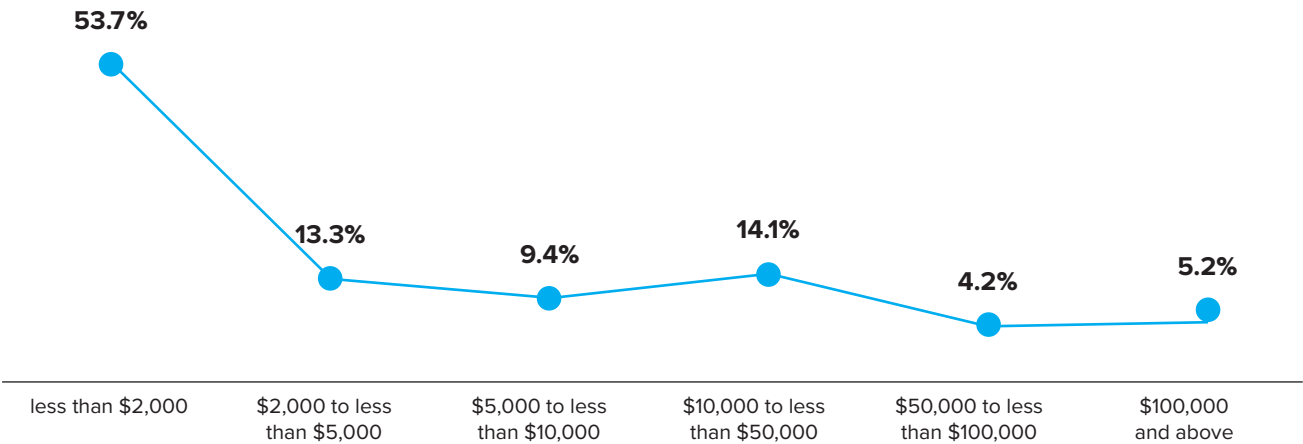
Total Scam Losses and Amounts Recovered (in Millions)



## PROPORTION OF CASES BY AMOUNT LOST

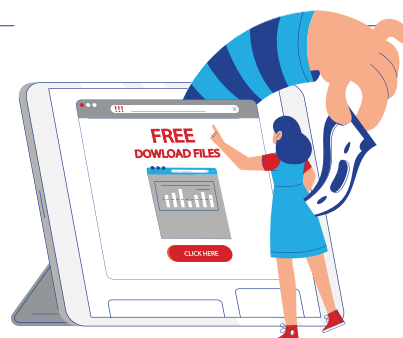
About 67.1% of scam cases suffered less than \$5,000 in losses while 5.2% of scam cases suffered at least \$100,000 in losses. The median loss per case was \$1,644.

Proportion of Scam Cases by Amount Lost in 2025



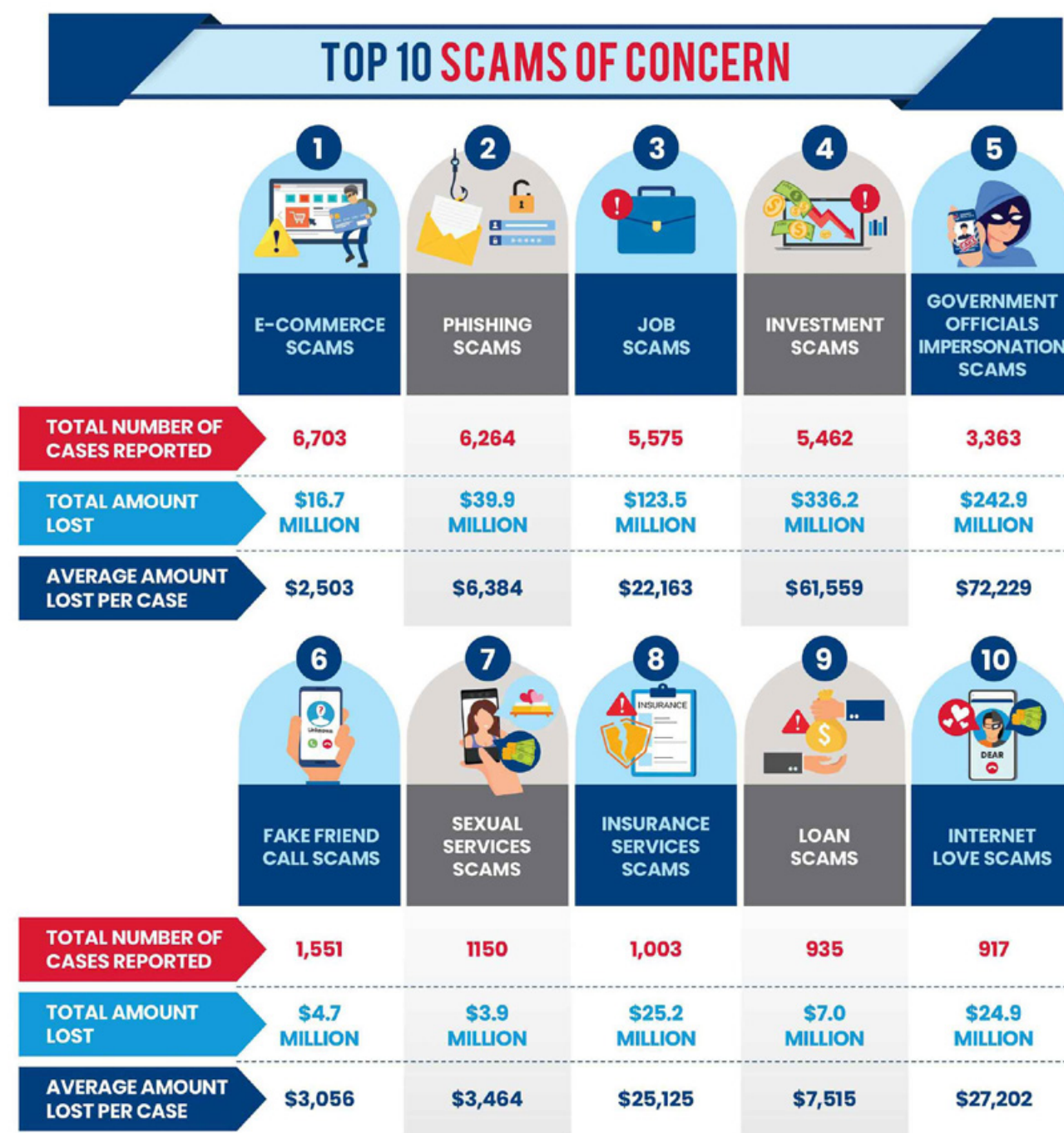
## HIGH NUMBER OF SCAMS INVOLVING SELF-EFFECTED TRANSFERS

In 2025, scam cases involving self-effected transfers **accounted for 81.8% of total reported scam cases**. In these cases, scammers did not gain direct control of the victims' accounts but manipulated them into performing monetary transactions through deception and social engineering.

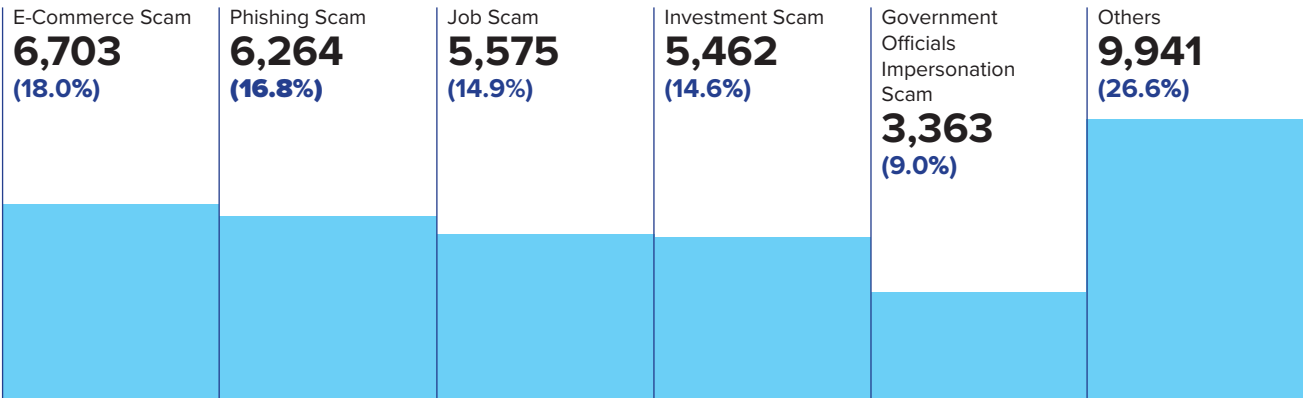


## TOP SCAMS OF CONCERN

The top five scam types in 2025 by number of cases were **E-commerce Scams, Phishing Scams, Job Scams, Investment Scams** and **Government Officials Impersonation Scams**.

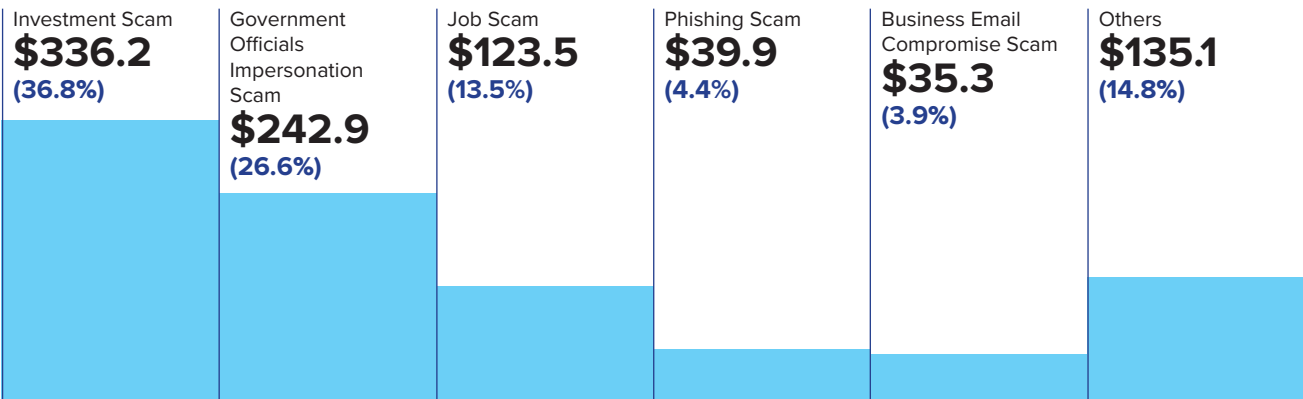


### Breakdown of Scam Types by Number of Cases



37,308 CASES IN 2025

### Breakdown of Scam Types in Terms of Amount Lost (in Millions)



\$913.1 MILLION LOST IN 2025

The top five scam types in 2025 by total amount lost were **Investment Scams**, **Government Officials Impersonation Scams**, **Job Scams**, **Phishing Scams** and **Business Email Compromise Scams**.



#### SCAM OF CONCERN: Government Officials Impersonation Scams



- Number of reported cases more than doubled in 2025
- Scam type with the second highest losses: Amount lost increased by 60.5% to about \$242.9 million
- New trends: Fund transfer by victims via PayNow and cryptocurrency transfers



#### SCAM OF CONCERN: E-commerce Scams



- Highest number of reported cases in 2025
- Amount lost decreased by 4.6% to about \$16.7 million
- Most common item involved in this type of scam: Pokémon trading cards
- Common platforms to contact victims: Carousell and Facebook Marketplace



### SCAM OF CONCERN: Phishing Scams



- Second highest number of reported cases in 2025
- Amount lost decreased by 32.8% to about \$39.9 million
- Most common modus operandi: Unauthorised card transactions where victims unknowingly submit card details and authentication codes to scammers to complete seemingly legitimate purchases



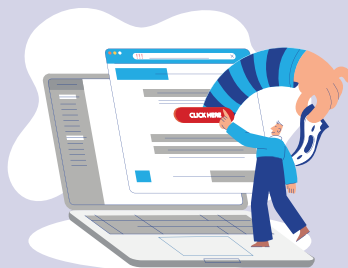
### SCAM OF CONCERN: Investment Scams



- Fourth highest number of reported cases in 2025
- Scam type with the highest losses: Amount lost increased by 4.8% to about \$336.2 million



### SCAM OF CONCERN: Business Email Compromise Scams



- Amount lost decreased significantly by 60.1% to \$35.3 million
- Modus Operandi: Impersonation of business entities or individuals through email spoofing or compromised email accounts to request money

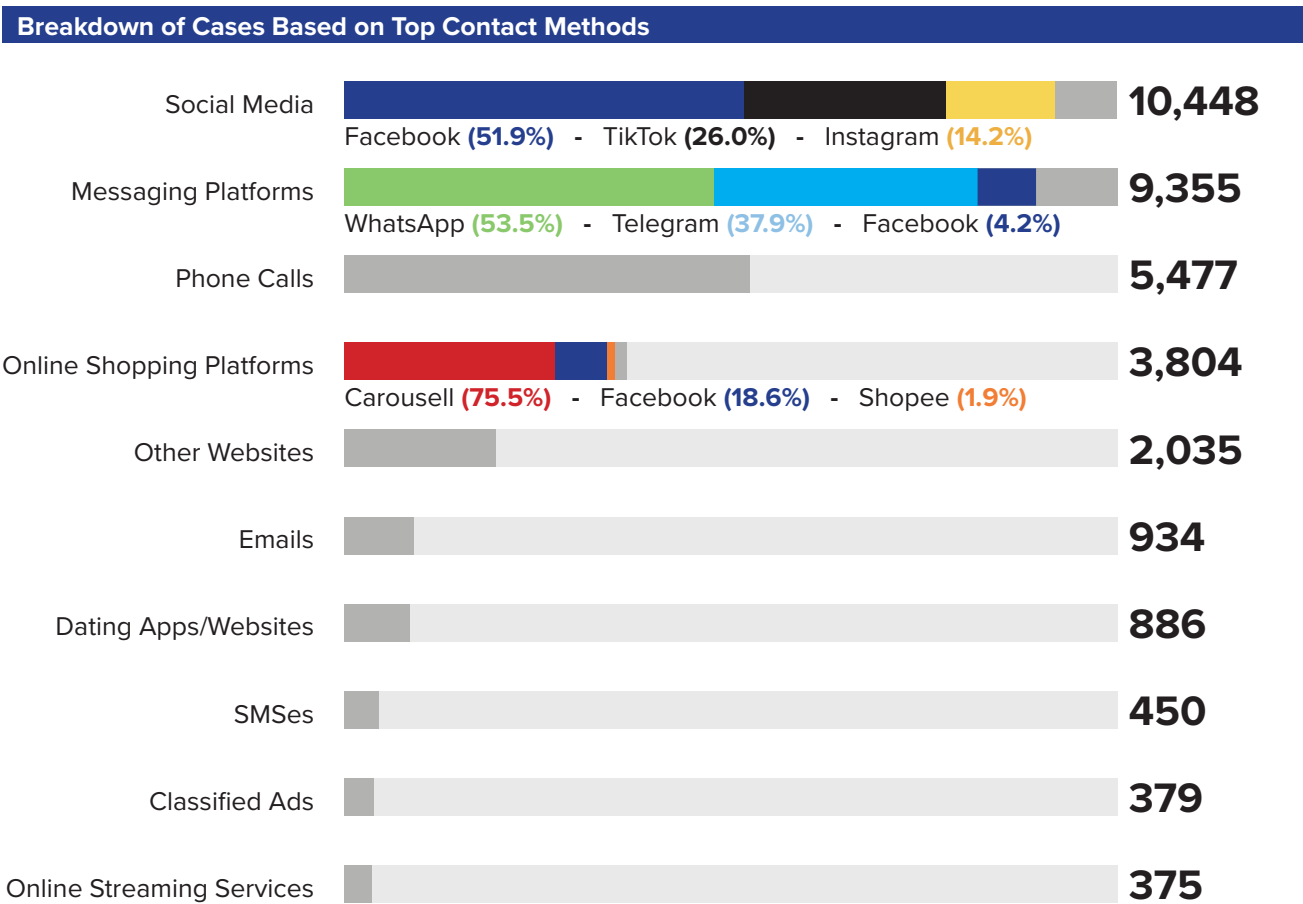
## TOP CONTACT METHODS

**Social media, messaging platforms, phone calls and online shopping platforms** were the top contact methods exploited by scammers to reach out to victims.

Notably, scam cases involving **designated online service providers under the Online Criminal Harms Act (OCHA)**, which came into effect in 2024, have declined significantly by 36.5%. They include Meta, Telegram, WeChat and Carousell.



Nevertheless, the situation on these platforms remains worrying. In particular, Meta platforms were involved in 35.4% of all scam cases. Cases perpetrated on TikTok rose by 37.8%.

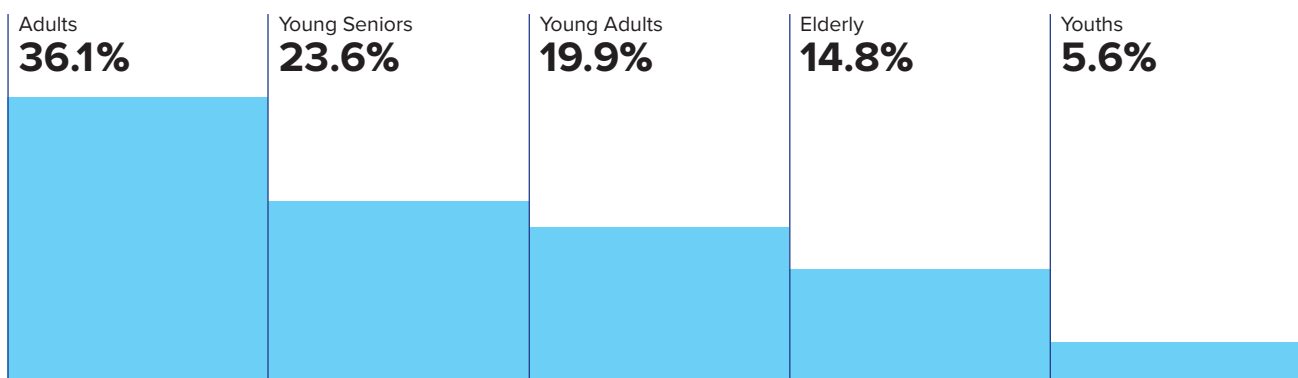


## SCAM VICTIM PROFILE

In 2025, 85.2% of the scam victims were **youths, young adults and adults aged below 65**. As for the elderly, the average amount lost per victim is the highest across all the age groups.



### Scam Victim Age Profile (2025)



## EFFORTS TO FIGHT SCAMS AND CYBERCRIME

### STRENGTHENING LEGISLATIVE LEVERS

#### Passing of the Criminal Law (Miscellaneous Amendments) Bill

Following the passing of the Bill on 4 November 2025, caning for scams and scam-related offences was operationalised on 30 December 2025. Scammers, as well as members and recruiters of scam syndicates, will face mandatory caning of at least six strokes, up to 24 strokes. Scam mules who provide payment accounts, launder scam proceeds or provide SIM cards and/or Singpass credentials, may be liable for caning of up to 12 strokes.

#### Operationalisation of the Protection from Scams Act

Since the Act was operationalised on 1 July 2025, 12 Restriction Orders were issued by the SPF to banks to restrict the banking and credit facilities of scam victims who remained deeply entrenched despite Police engagement.

#### Operationalisation of the Facility Restriction Framework

Since the Framework was operationalised on 1 October 2025, 550 money mules, 801 SIM card mules and 51 corporate entities were placed under restrictions. Scam mules may face restrictions on banking services that could be used to transfer scam funds, subscriptions to new mobile lines, accessing existing Corppass accounts and the use of Singpass to register for high-risk services that could be exploited for scams.

## LAW ENFORCEMENT INTERVENTIONS AND OPERATIONS

### Efforts by Crypto Tracing Team (CTT)

Since its operationalisation in March 2025, the CTT has successfully recovered virtual assets valued at more than \$22.8 million across 1,800 cases and averted more than \$8.8 million in losses through interventions with over 360 victims.

### Enforcement Operations against Scammers and Money Mules

In 2025, the ASCom, together with the Scam Strike Teams in seven Police Land Divisions, conducted 26 island-wide anti-scam enforcement operations that led to the investigation of over 7,000 money mules and scammers.

### Enforcement Operations to Combat Scams with High Losses

In 2025, the SPF conducted eight operations that resulted in the freezing of more than 2,550 bank accounts involving over \$10.4 million in suspected scam proceeds, as well as the termination of more than 9,000 phone lines and 6,000 online social media enablers.

### Enforcement Operations against the Misuse of SIM Cards

In 2025, the SPF disrupted more than 105,000 mobile lines that were scam-related across all telcos. This was more than double the number of lines disrupted in 2024. The telco with the most number of disrupted local mobile lines was SIMBA, with over 39,300 lines.

## WORKING WITH STAKEHOLDERS TO COMBAT SCAMS



**ENHANCING LEGISLATIVE LEVERS AND ENFORCEMENT CAPABILITIES**

**POLICE WORK WITH VARIOUS STAKEHOLDERS TO COMBAT SCAMS**

Operationalisation of **caning for scams and scams-related offences** as punishment on 30 December 2025

Operationalisation of the **Facility Restriction Framework** for scam mules on 1 October 2025, alongside MAS, IMDA and GovTech Singapore

**Efforts by the Crypto Tracing Team** resulted in the successful recovery of virtual assets valued at more than **\$22.8 million** and aversion of more than **\$8.8 million** in losses

Over **\$140.5 million** of scam losses successfully recovered by the Anti-Scam Command



**ENGAGING SCAM VICTIMS AND INDUSTRY PARTNERS**

Collaborations between the **Online Criminal Harms Act (OCHA) Office** with online service providers on upstream and downstream measures to combat scams

Over **32,800** SMS alerts sent to more than **26,000** victims with more than **\$267.5 million** of potential losses averted

More than **1,266** joint interventions conducted with over **\$72.2 million** of potential losses averted



**PUBLIC EDUCATION EFFORTS**

ScamShield Suite of anti-scam resources (e.g. 24/7 ScamShield Helpline)

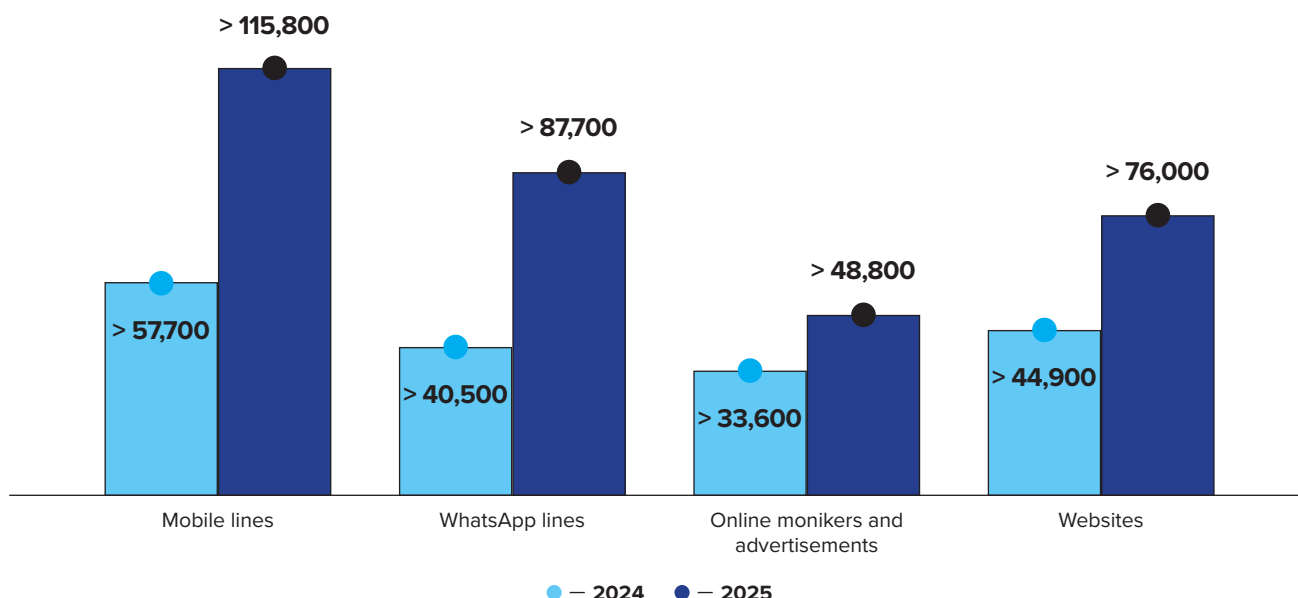
Anti-scam publicity via targeted media campaigns

Tapping on the networks of government, community and industry partners to amplify anti-scam messaging

## Partnerships with Public and Private Agencies

The SPF collaborated with the Home Team Science & Technology Agency (HTX), the Government Technology Agency of Singapore (GovTech), the Infocomm Media Development Authority (IMDA) and major industry stakeholders to disrupt online criminal content and conduct enforcement against scams.

In 2025, the SPF disrupted more than 115,800 mobile lines; more than 87,700 WhatsApp lines; more than 48,800 online monikers and advertisements; and over 76,000 websites, most of which were involved in scams.



The ASCom partners over 180 institutions to facilitate the swift freezing of accounts and recovery of funds and mitigate victim losses. This includes financial institutions, card security groups, fintech companies, cryptocurrency houses, remittance service providers, INTERPOL and overseas law enforcement agencies from jurisdictions such as Hong Kong SAR and Malaysia.

In 2025, the ASCom froze more than 15,000 bank accounts based on reports referred to the ASCom and successfully recovered more than \$117.7 million fiat currency scam losses. Another \$22.8 million in cryptocurrency scam losses was recovered, making up a total recovery of about \$140.5 million.

## Collaboration with Foreign Law Enforcement Agencies

In 2025, close collaboration between the ASCom and overseas law enforcement agencies resulted in the successful takedown of 17 transnational scam syndicates. Over 47 overseas-based suspects were arrested and 194 subjects in Singapore were arrested or traced, involving losses of over \$52 million.

The "FRONTIER+" network expanded to include the anti-scam units of 13 jurisdictions in 2025, with Australia, Macao SAR, Canada, Indonesia, Brunei, South Africa and Dubai joining. This alliance stepped up collective efforts in asset recovery.

Several member jurisdictions conducted two iterations of Operation FRONTIER+ in 2025, resulting in more than 35,600 money mules interviewed and 2,100 subjects arrested across all jurisdictions, and approximately \$28.2 million seized from over 36,000 frozen bank accounts.



Over 47 overseas-based suspects were arrested and 194 subjects in Singapore were arrested or traced, involving losses of over \$52 million.



## ENGAGEMENT EFFORTS BY THE POLICE

### Project A.S.T.R.O: Leveraging Mass Distribution of SMSes to Alert Scam Victims

To enhance intervention efforts, ASCom and its partner banks streamlined information sharing workflows and sent SMSes to scam victims. In 2025, ASCom worked with partner banks to conduct six operations, sending over 32,800 SMSes to alert more than 26,000 victims. This proactive victim-centric approach averted over \$267.5 million of potential losses.

### Proactive Interventions with Potential Scam Victims

The ASCom and the Community Policing Units of the Police Land Divisions regularly conduct joint proactive interventions with potential scam victims. These victims were referred by the financial institutions as they had attempted monetary transfers observed to be suspicious. In 2025, 1,266 such interventions were conducted, averting more than \$72.2 million of potential losses.

### Government-Industry Collaboration Initiatives

OCHA provides a framework for stronger collaboration between the SPF and online services to implement upstream requirements to prevent and disrupt scams. Under the Codes of Practice (COP), designated online services have implemented upstream measures, such as fast-track channels with the SPF to facilitate the receipt of reports on scams and/or malicious cyber activities.

In addition to the COP, Implementation Directives (ID) under OCHA were issued to selected online service providers to tackle specific scam types, concerns and emerging scam trends. For example, in September 2025, Meta was directed to strengthen its measures against more scammers exploiting Facebook to perpetrate impersonation scams of key Government Office Holders.

The SPF will continue to review and strengthen anti-scam measures for online services to better protect Singapore users.



## PUBLIC EDUCATION EFFORTS

### Increased Adoption of the ScamShield Suite of Anti-Scam Resources

The ScamShield app has over 1.53 million downloads, 2.11 million user checks and 832,000 user reports. The 24/7 ScamShield helpline has received over 220,000 calls and online chats since its launch and currently receives around 500 to 700 calls daily.

Of the calls received, around 85% were enquiries if something is a scam, with the helpline operators assisting callers to avert scams.



The 24/7 ScamShield helpline has received over 220,000 calls and online chats since its launch and currently receives around 500 to 700 calls daily.



### Campaigns to Raise Anti-Scam Awareness

The “I can ACT against Scams” campaign achieved strong engagement with nearly 7 in 10 surveyed individuals having seen campaign materials. Steady increase in ScamShield Suite usage demonstrated the campaign’s effectiveness in driving actual proactive adoption.

In addition, the SPF collaborated with the Ministry of Finance to disseminate anti-scam advisories warning the public about fake SG60 voucher advertisements on social media and phishing websites. The SPF also partnered with Ticketmaster to alert the public about concert ticket scams related to BLACKPINK’s Deadline World Tour Concert in November 2025.

### Outreach to Migrant Workers and Domestic Workers

The SPF collaborates with the Ministry of Manpower and Non-governmental Organisations to educate migrant workers and domestic workers on scam prevention through talks, courses and materials in their native languages.

### E-commerce Marketplace Transaction Safety Rating (TSR)

Several e-commerce marketplaces which have implemented the recommended safety features under the TSR (i.e. Amazon, Lazada, Shopee, TikTok Shop) have seen significantly fewer e-commerce scams than other platforms.

## WE ALL PLAY A PART IN FIGHTING SCAMS

Every member of our community plays a vital role in keeping Singapore safe and secure. Individuals should proactively adopt anti-scam measures to strengthen their protection against fraudulent activities. When in doubt, individuals are encouraged to seek advice from reliable sources, call the ScamShield Helpline at **1799** or check the ScamShield application for verification.



Download the  
**SCAMSHIELD APP**



Download the  
**ANNUAL SCAM AND  
CYBERCRIME BRIEF 2025**



Download the  
**INFOGRAPHICS**

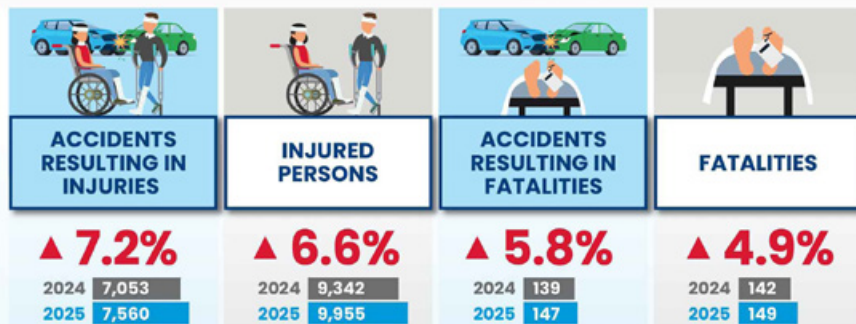


# ROAD TRAFFIC SITUATION



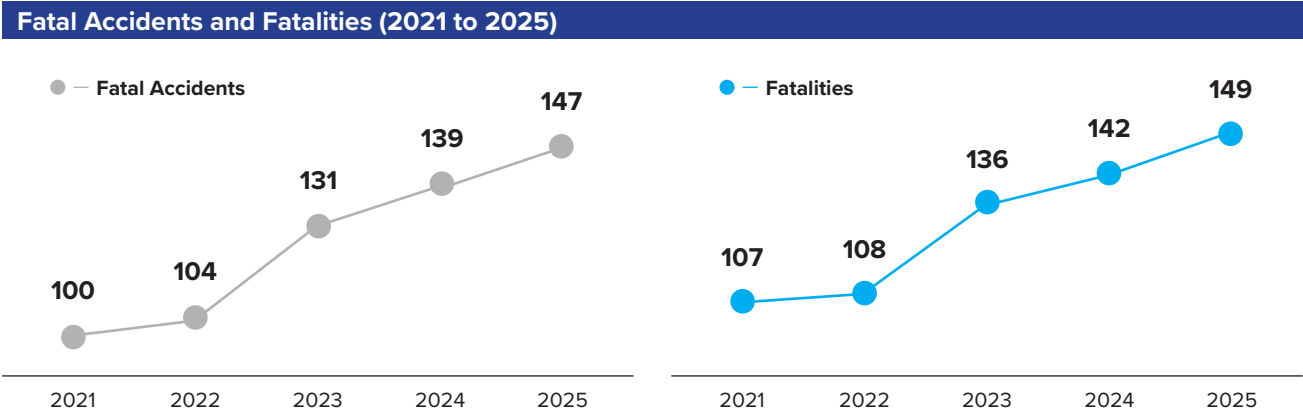
Traffic accidents increased in 2025, along with a significant rise in speeding violations.

**MORE SPEEDING VIOLATION CASES WERE DETECTED IN 2025, COMPARED TO 2024, DUE TO INTENSIFIED SPEED ENFORCEMENT MEASURES.**



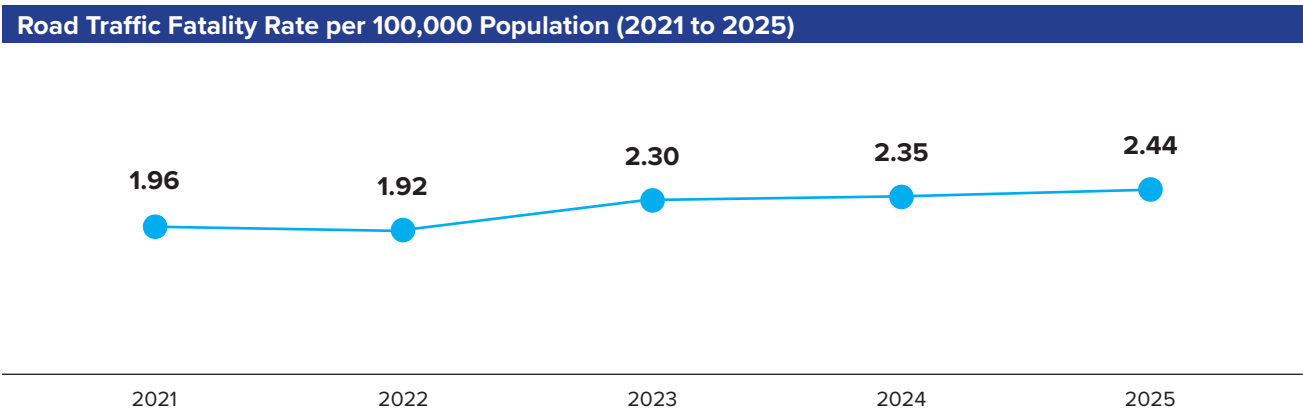
### INCREASE IN FATAL TRAFFIC ACCIDENTS AND FATALITIES

The number of traffic accidents resulting in fatalities increased to 147 cases in 2025 from 139 cases in 2024. The number of fatalities increased to 149 persons in 2025 from 142 persons in 2024.



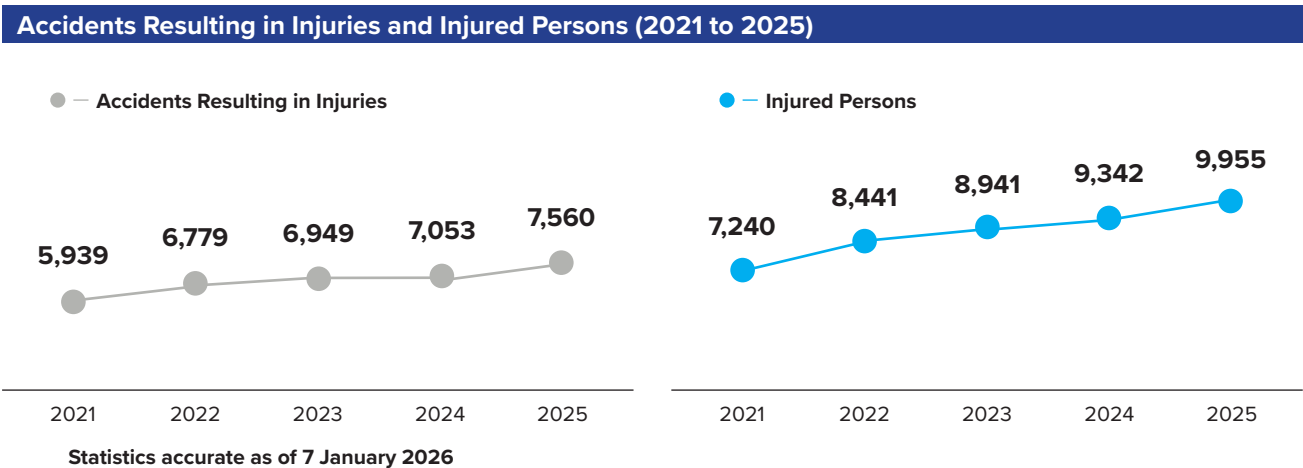
### INCREASE IN ROAD TRAFFIC FATALITY RATE

The road traffic fatality rate per 100,000 population increased to 2.44 in 2025 from 2.35 in 2024.



### INCREASE IN ACCIDENTS RESULTING IN INJURIES AND NUMBER OF INJURED PERSONS

The number of accidents resulting in injuries increased to 7,560 cases in 2025 from 7,053 cases in 2024. Consequently, the number of injured persons increased to 9,955 in 2025 from 9,342 in 2024. The most common causes of accidents were not keeping a proper lookout, not having adequate control of the vehicle and changing lanes without due care.



## INCREASE IN RED-LIGHT RUNNING ACCIDENTS AND SPEEDING VIOLATIONS



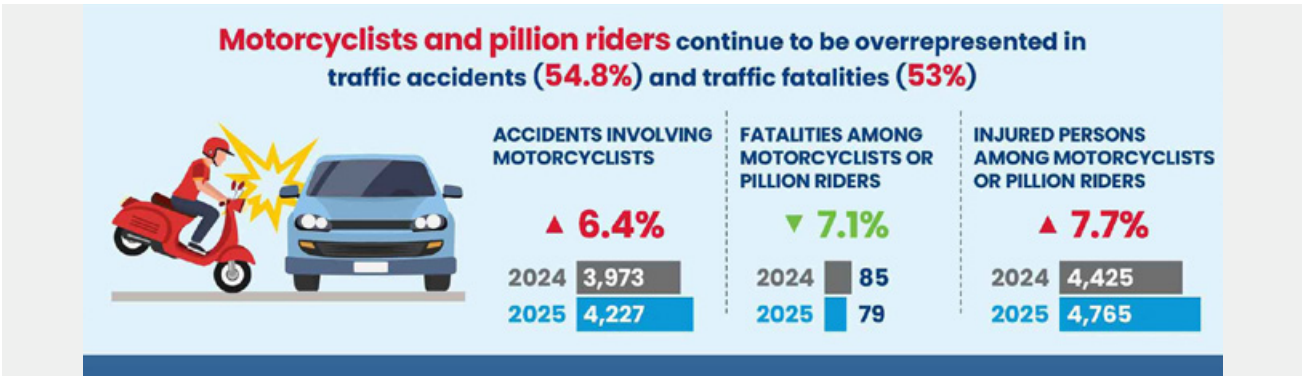
The number of red-light running accidents increased to 122 cases in 2025 from 96 cases in 2024, while speeding violations increased to 253,550 cases in 2025 from 201,358 cases in 2024.

## VULNERABLE ROAD USERS

Motorcyclists and elderly pedestrians continue to account for a disproportionate number of traffic accidents resulting in injuries or death.

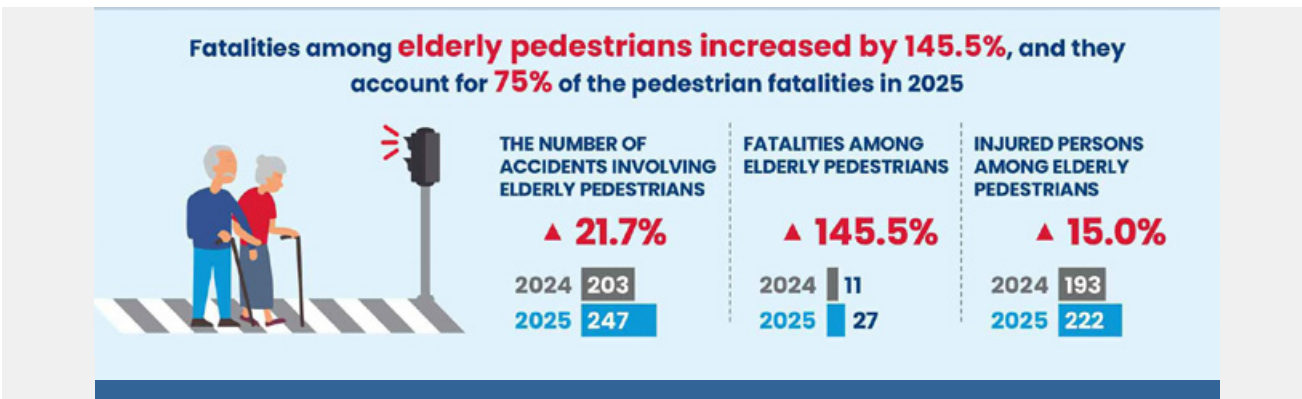
### MOTORCYCLISTS AND PILLION RIDERS

While motorcycles made up only about 15.0% of Singapore's total vehicle population in 2025, motorcyclists and pillion riders were involved in 54.8% of all traffic accidents and accounted for 53.0% of traffic fatalities.



### ELDERLY PEDESTRIANS

The elderly made up 12.9% of Singapore's overall population in 2025 but were involved in 75.0% of all fatal traffic accidents involving pedestrians and accounted for 75.0% of pedestrian fatalities. Elderly pedestrians also account for 83.3% of the total number of fatalities involving pedestrians who jaywalked.



## ENFORCEMENT

To address the upward trend in road fatalities over the past five years, the Traffic Police (TP) has significantly strengthened enforcement and penalties. These include expanding speeding enforcement operations, raising safety standards for motorcycle helmets and child restraint systems, and expanding the speed limiter regime for lorries. The TP is also exploring advanced technologies such as the Handheld Breath Evidential Analyser (HBEA) to strengthen its detection capabilities.



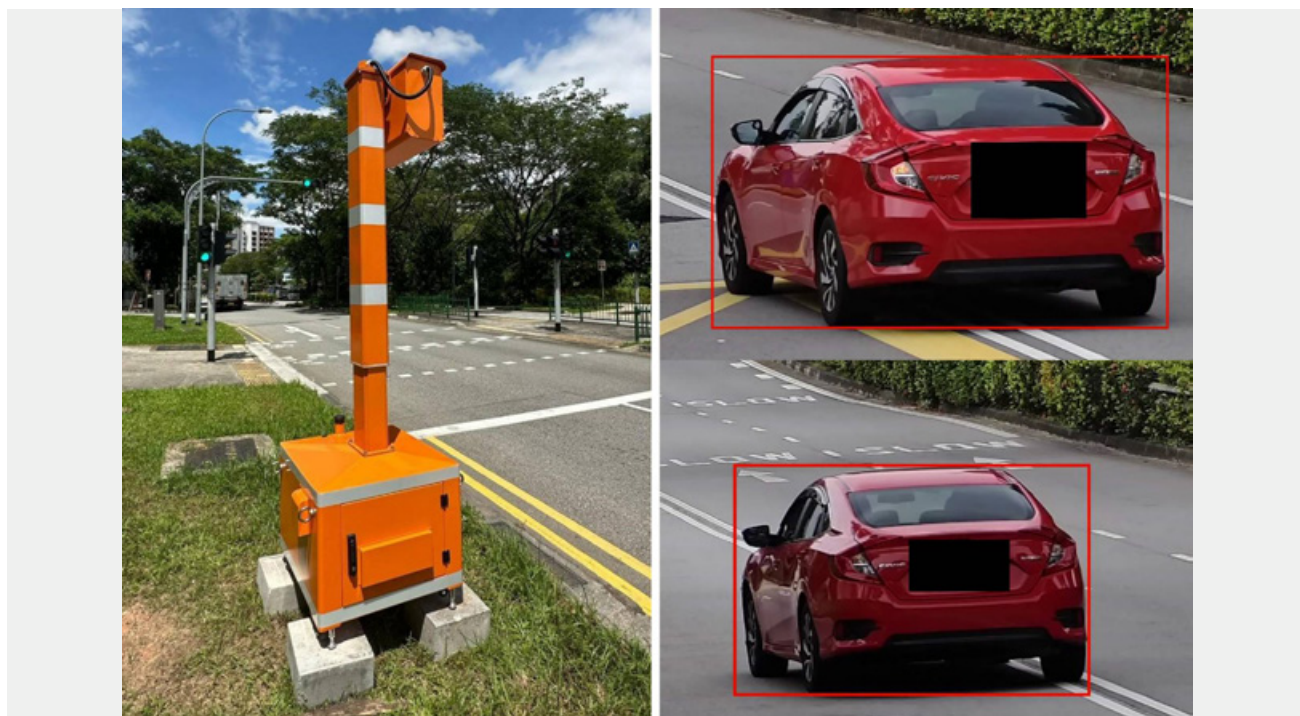
The HBEA (trial model shown) is a portable device that instantly records and prints out a motorist's breath alcohol concentration.

### ACTIVATION OF SPEED ENFORCEMENT FUNCTION IN MORE RED-LIGHT CAMERAS (RLCS)

With the speed enforcement function activated in more RLCs in 2025, speeding violations detected by RLCs increased to 54,612 cases in 2025 from 21,768 cases in 2024. This trend suggests a persistent lack of speed compliance among motorists at traffic junctions, which typically have higher pedestrian traffic.

The TP will activate the speed enforcement function at more RLCs islandwide, especially at locations that are accident-prone or violation-prone, to improve motorists' behaviour and compliance with traffic laws.

### INTRODUCTION OF TRAFFIC VIOLATION ENFORCEMENT CAMERAS (TVECS)



The TVEC uses video analytics to detect traffic violations.

The TP trialled the TVECs across 11 locations from September 2025. The cameras utilise video analytics and automatic number plate recognition to detect violations in real time, including crossing double white lines, red-light running and failing to obey directional signs. Their mobile deployment capability allows TP to strategically target locations with a higher risk of accidents and violations.

Following the successful completion of the trial, TP will operationalise the TVECs on 1 March 2026 at nine locations.

## EDUCATION AND ENGAGEMENT

In 2025, the TP intensified its education and engagement efforts to promote road safety, placing heavier focus on educating vulnerable road users, particularly elderly pedestrians, children and motorcyclists.

This involved collaboration with various stakeholders and partners, including other government agencies, public transport operators, educational institutions, healthcare providers and industry associations.

Singapore's first hospital-based road safety initiative for children was also launched in 2025. The Newborn Car Seat Programme of the KK Women's and Children's Hospital provided car seats on a complimentary loan basis to the families of approximately 300 newborns.



SMS Sim Ann at the launch of the Singapore Road Safety Month 2025.



A mini road safety park was launched at the Singapore Road Safety Month event for children to learn and practise safe behaviours on the road.

The TP launched the Singapore Road Safety Month on 31 May 2025 and 1 June 2025 for all road user groups. It included targeted programmes for motorcyclists on proper riding gear usage and recognised exemplary motorist for their safe behaviour on the road through the launch of the "Reward the Sensible Motorists" initiative. There was also a mini road safety park which provided an interactive learning environment for children to practise safe behaviours on the road.



The visual that was launched during the Anti-Drink Drive campaign on 21 November 2025.

Seasonal campaigns such as the Anti-Drink Drive campaign were launched to address specific risks during festive periods.

## WE ALL HAVE A PART TO PLAY TO ENSURE SAFER ROADS FOR ALL

Despite intensified enforcement and education, the overall traffic situation declined in 2025. All road users must stay alert to their surroundings. The simple act of keeping a proper lookout can prevent most accidents and save lives.



Download the  
**ANNUAL ROAD TRAFFIC  
SITUATION 2025**



Download the  
**INFOGRAPHIC**



## SERVICE PLEDGE REPORT



### PLEDGE TO RESPOND TO LETTERS FROM THE PUBLIC **WITHIN 15 WORKING DAYS AT LEAST 90% OF THE TIME**

In 2025, members of the public sent in 16,555 letters, of which **16,170 or 97.7% received a response within 15 working days.**



### PLEDGE TO ANSWER "999" CALLS **WITHIN 10 SECONDS AT LEAST 90% OF THE TIME**

In 2025, a total of 1,047,021 "999" calls were received by the Police Operations Command Centre, of which **966,649 or 92.3% of the calls were answered within 10 seconds.**



### PLEDGE TO UPDATE VICTIMS OF CRIME ON THE PRELIMINARY STATUS OF CASES **WITHIN 7 WORKING DAYS AT LEAST 90% OF THE TIME**

In 2025, there were 61,898 victims for the crimes reported at the seven Land Divisions, Police Coast Guard, Criminal Investigation Department and Airport Police Division. **61,896 (100%) victims of crime were informed of the preliminary status of their cases within 7 working days.**



### PLEDGE TO ARRIVE AT URGENT INCIDENTS **WITHIN 15 MINUTES AT LEAST 87% OF THE TIME**

In 2025, the SPF received a total of 105,356 "urgent" calls, of which 95,642 were responded to within 15 minutes of the call. **This brings the SPF Urgent Incident Response Time to 90.8%.**



# PUBLIC FEEDBACK REPORT

## HIGH NUMBER OF SELF-EFFECTED TRANSFERS

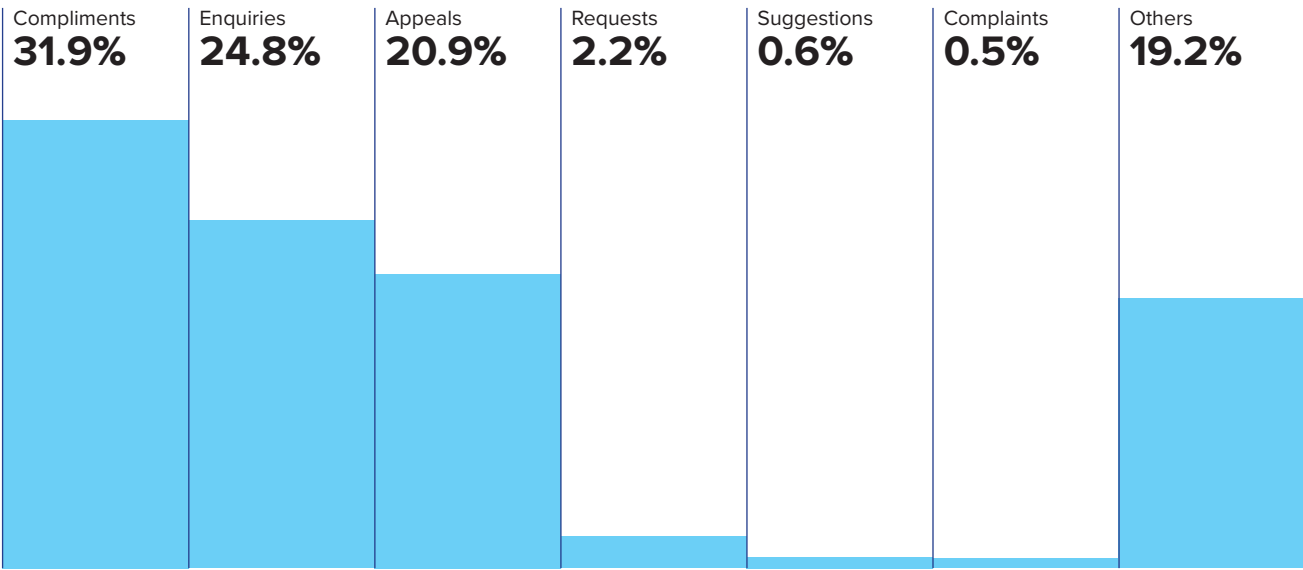
In 2025, the SPF received a total of 133,374 feedback from members of the public, a decrease of 7,368 (5.04%) compared to 140,742 feedback in 2024. The SPF values public feedback, which provides useful customer insights to support our service improvements. The SPF also consistently reviews more efficient and accessible ways to serve our customers without compromising the customer service experience.

### Feedback received in 2024 and 2025



Feedback is broadly classified under seven categories, namely Compliments, Enquiries, Appeals, Requests, Suggestions, Complaints and Others. Most feedback was received through feedback forms (42.9%).

### Feedback received in 2025





### Complaints

2024

595

2025

717

There were 122 more (20.5%) complaints against Police officers, increasing from 595 in 2024 to 717 in 2025. On the other hand, the number of substantiated complaints decreased by 9.5%, from 63 in 2024 to 57 in 2025.



### Compliments

2024

53,990

2025

42,574

The SPF received 11,415 fewer (-21.1%) compliments, from 53,990 in 2024 to 42,574 in 2025. Generally, the public was impressed with the dedication and professionalism of our Police officers and commended the officers for their professional attitude and behaviour. Most compliments came from customers' service experience with officers from Neighbourhood Police Centres.



### Enquiries

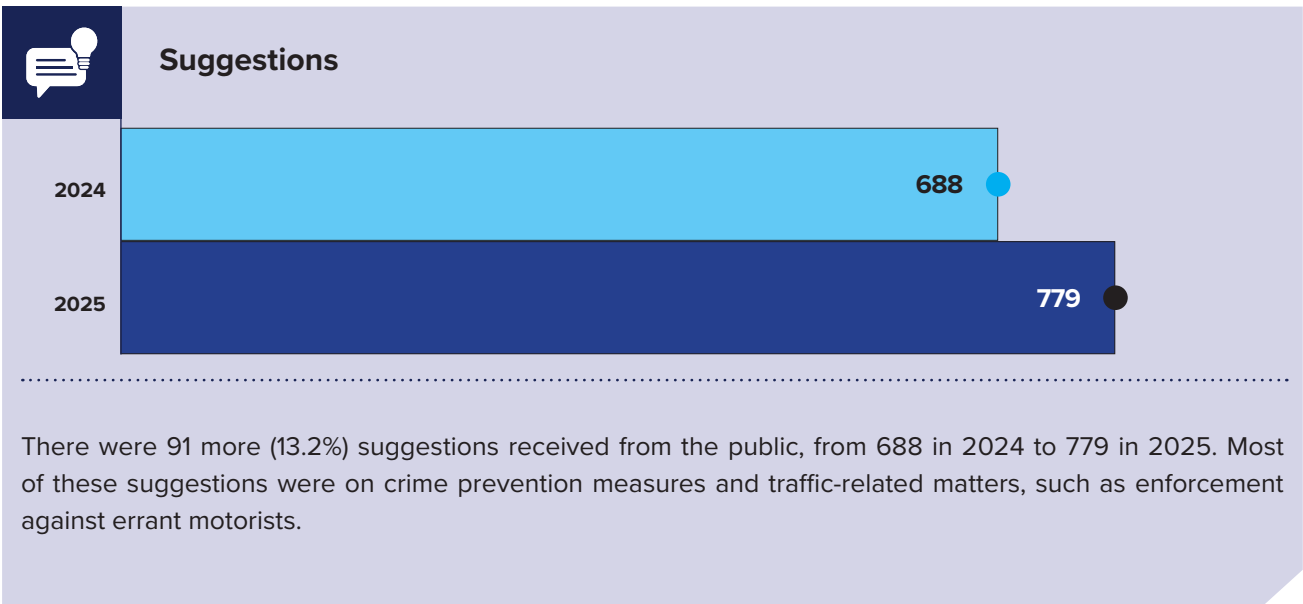
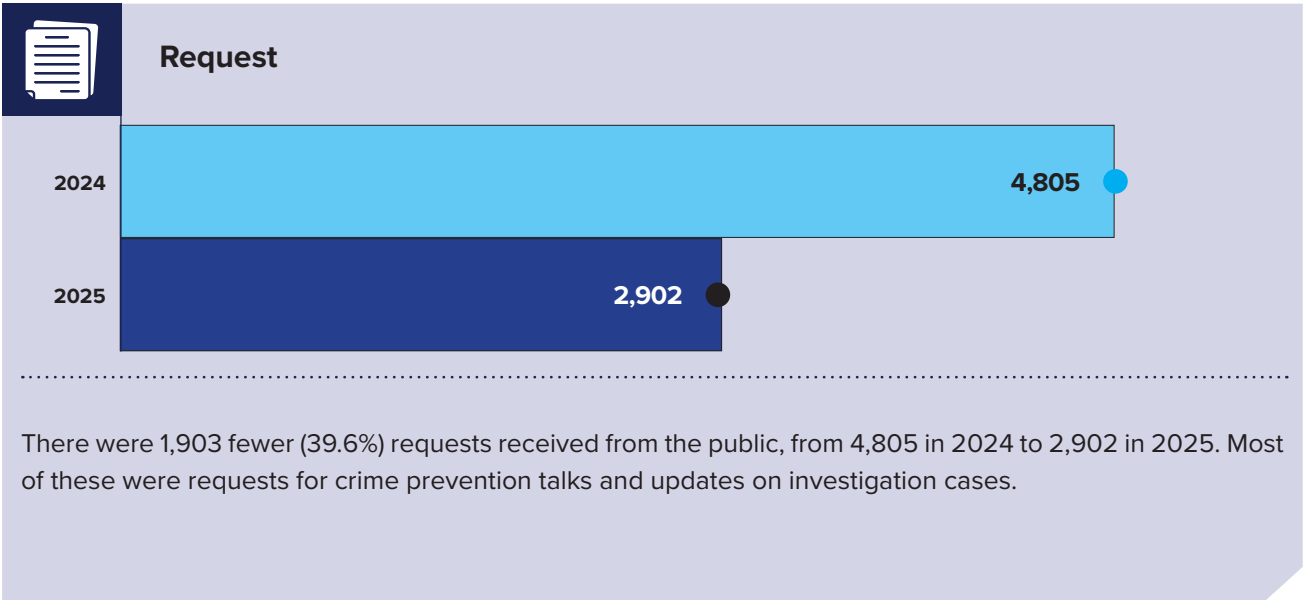
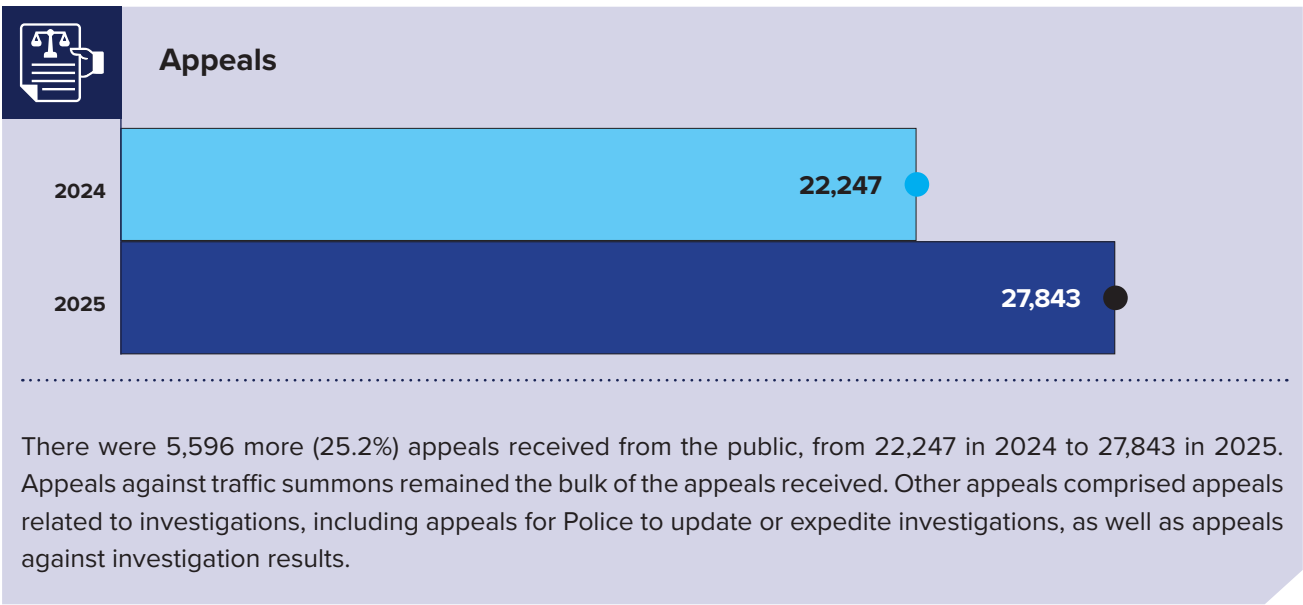
2024

39,490

2025

33,015

The SPF received 6,475 fewer (16.4%) public enquiries, from 39,490 in 2024 to 33,015 in 2025. Many of these enquiries were about police services and procedures, including traffic-related matters and applications for Certificate of Clearance.





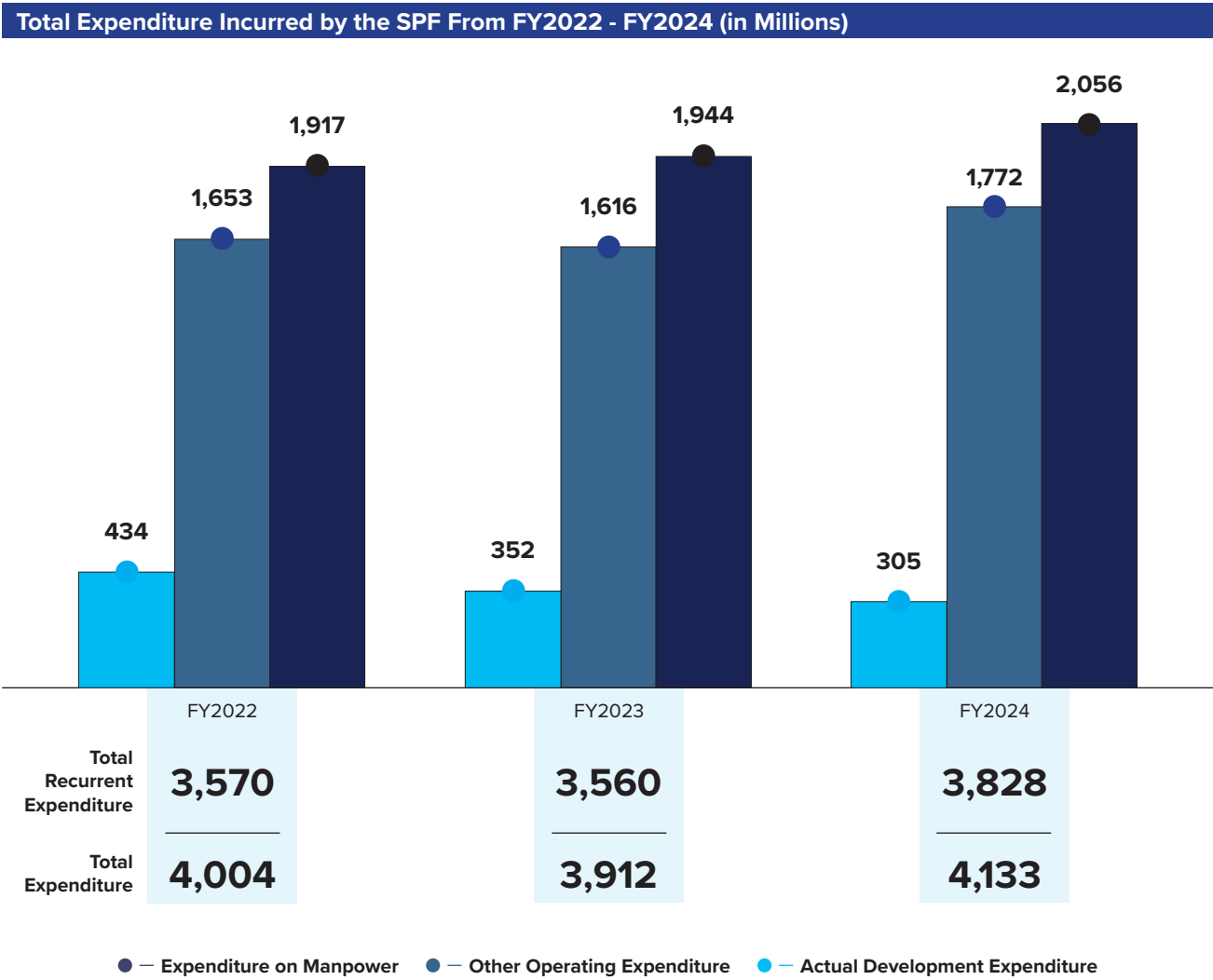
# FINANCIAL REPORT

(1 APRIL 2024 - 31 MARCH 2025)

The total budget for the Singapore Police Force (SPF) comprises Recurrent Budget and Development Budget. The total Recurrent Budget consists of allocation for Expenditure on Manpower (EOM) and Other Operating Expenditure (OOE).

## ACTUAL RECURRENT EXPENDITURE AND DEVELOPMENT EXPENDITURE FOR FINANCIAL YEAR (FY) 2024

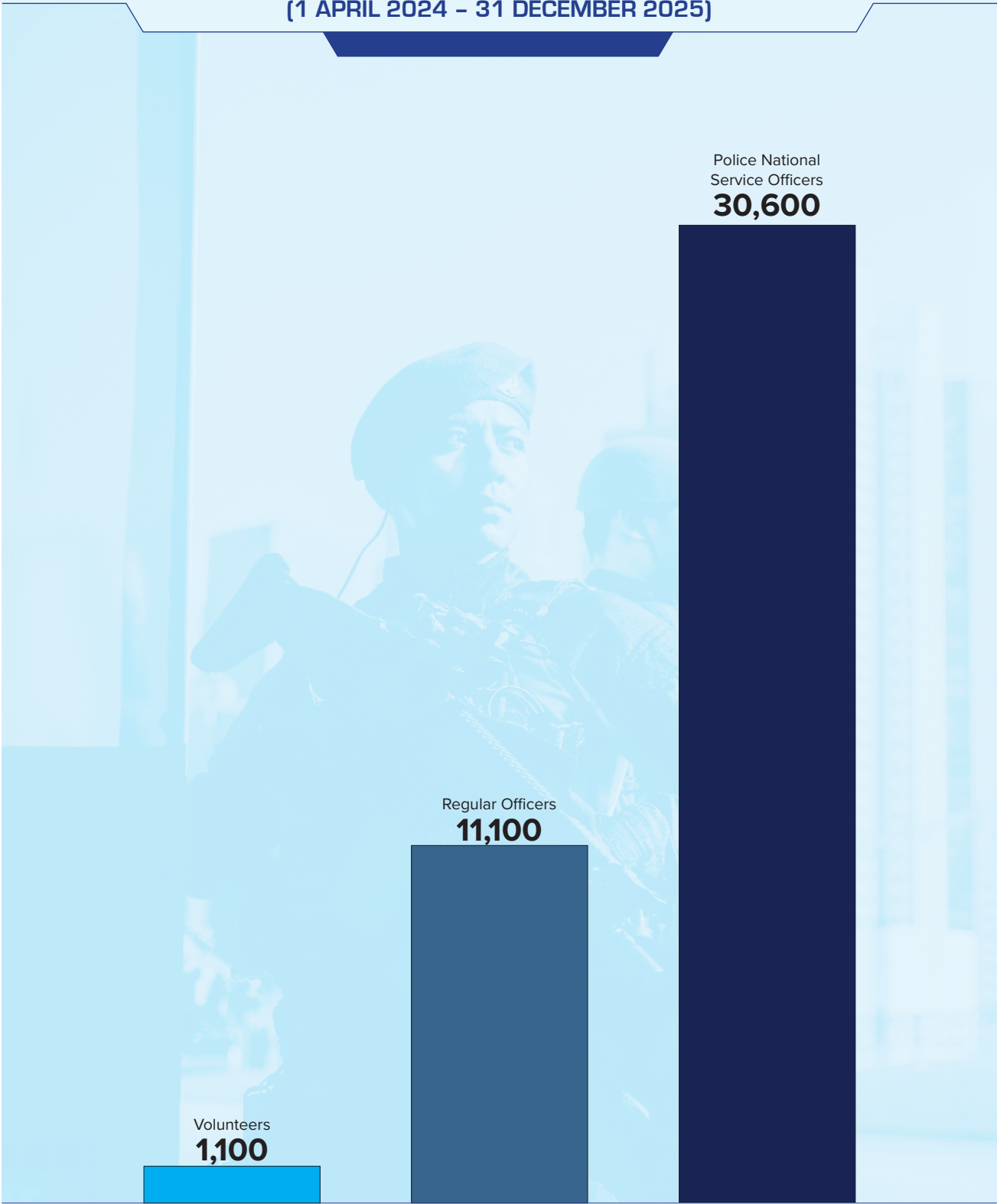
The total actual recurrent expenditure incurred in FY2024 was S\$4,133 million. It comprised EOM amounting to S\$2,056 million and OOE amounting to S\$1,772 million. The total actual development expenditure in FY2024 was S\$305 million.





# MANPOWER STATISTICS

(1 APRIL 2024 - 31 DECEMBER 2025)



Figures are rounded down to the nearest hundred



# AWARD RECIPIENTS

## NATIONAL DAY AWARDS

### MERITORIOUS SERVICE MEDAL

CP Hoong Wee Teck

### PUBLIC ADMINISTRATION MEDAL (SILVER BAR)

SAC Hsu Sin Yun

### PUBLIC ADMINISTRATION MEDAL (SILVER)

DC Lian Ghim Hua  
 SAC K Puvanesveran  
 AC Chiu Lee Ling  
 AC Gong Wai Liat

### PUBLIC ADMINISTRATION MEDAL (BRONZE)

Supt (1A) Ben Lim Jek Wee  
 Supt (1A) Chua Chin Yong  
 Supt (1A) Lee Kuan Meng William  
 Supt (1A) Lee Kheng Hong  
 Supt (1A) Mohamed Adnan  
 Bin Mohamed Akbar  
 Supt (1A) Tan Mei Fer  
 Supt (1A) Yeo Chin Tian Kenny  
 MX 10 Yeo Jia Shyang  
 CAO 11 Oh Yong Yang

### COMMENDATION MEDAL

Supt (1A) Niam Chaur Shiuh  
 Supt (1A) Wee Chong Wei Bernard  
 DSP (2) Chew Soon Chee  
 DSP (2) Chia Jin Peng  
 DSP (2) Chin Chee Kiat, Davian  
 DSP (2) Kushum Kumari Devi @ Kiran  
 DSP (2) Lim Bee Leng  
 DSP (2) Mohamed Hafiz Bin Mohamed Ali  
 DSP (2) Muhammad Ghazali Bin Abd Rahman  
 DSP (2) Png Tian Wei Royston  
 DSP (2) Shrmani Bin Abdul Hamid  
 DSP (2) Tan Bak Chye  
 DSP (2) Tan Leng Heng  
 DSP (2) Tan Tai Chuan Stanley  
 DSP (2) Yeo Yee, Patrick  
 HTS 11A Neo Eng Lan, Ivane  
 HTS 11A Tan Yin Ren  
 MX 11A Poh Chin Hui  
 MX 11A Yeap Jianlin, Daniel

MX 11A Wong Sui Quan, Malvin  
 CAO 11 Goh Yi Mei

### EFFICIENCY MEDAL

ASP (2) Ang Wee Kiat  
 ASP (2) Arman Bin Mohammed Ali  
 ASP (2) Chiang Kin Sun, Brian  
 ASP (2) Chong Thiam Ee  
 ASP (2) Fariz Bin Mohamad Noor  
 ASP (2) Hairol Nizam Bin Ibrahim  
 ASP (2) Helmi Bin Mohamed  
 ASP (2) Herwandy Bin Mohamad Ali  
 ASP (2) Jimmy Foo Tze Jui  
 ASP (2) Koh Chee Kiong, Terry  
 ASP (2) Lai Jinlong  
 ASP (2) Lee Wei Yang  
 ASP (2) Lim Ying Xieng  
 ASP (2) Loh Xu Meng Daniel  
 ASP (2) Mohamad Shahudin Bin Abu Bakar  
 ASP (2) Mohammad Ariff  
 Bin Mohammad Yunos  
 ASP (2) Mohammad Fareed Bin Rahmat  
 ASP (2) Muhalim Bin Rohimin  
 ASP (2) Muhammad Ghazali  
 Bin Shaik Ismail Marican  
 ASP (2) Muhammad Hazri Bin Maswari  
 ASP (2) Muhammad Reza Bin Rusmani  
 ASP (2) Ng Hock Seng  
 ASP (2) Ng Thiam Chye  
 ASP (2) Noor Asrin Bin Mohamed Amin  
 ASP (2) Nur Muhammad Sufi Bin Sapi'ee  
 ASP (2) Peh Wee Keong  
 ASP (2) Pek Kang Siong  
 ASP (2) Phua Quan Wei  
 ASP (2) Samathanam Joshua Vimal  
 ASP (2) Tan Wee Seng  
 ASP (2) Thinagaran S/O S. Krishnasamy  
 ASP (2) Toh Hon Leong  
 ASP (2) Wahida Binte Abdul Aziz  
 ASP (2) Wang Shicheng, Andy  
 ASP (2) Yong Weng Kit  
 ASP (2) Yusri Bin Abdul Rahman  
 ASP (2) Zafeera Binte Ghulam Haider  
 ASP (1) Dipendra Gurung

## NATIONAL DAY AWARDS

|          |                                  |
|----------|----------------------------------|
| Insp (2) | Chia Chye Kiat                   |
| Insp (2) | Goh Kian Ming                    |
| Insp (2) | Kamarul Zaman Bin Ramli          |
| Insp (2) | Mohamad Hisham Bin Hashim        |
| Insp (2) | Mohd Fadzil Bin Mosman           |
| Insp (2) | Mom Bahadur Gurung               |
| Insp (2) | Muhammad Nazli Bin Jumali        |
| Insp (2) | Ng Chwee Theng Jamie             |
| Insp (2) | Poh Keng Kok                     |
| Insp (2) | Sim Pui Hong                     |
| Insp (1) | Lee Seow How                     |
| Insp (1) | Pravin Gurung                    |
| SSI      | Dhan Man Ghale                   |
| SI       | Abdul Aziz Bin Dolgani           |
| SI       | Ahmad Zulkarnain Bin Adam        |
| SI       | Asrihan Bin Asmawi               |
| SI       | Benjamin Yeo Zi Jian             |
| SI       | Chua Jin Wei                     |
| SI       | Chua Poh Heng                    |
| SI       | Chua Wan Ji, Jason               |
| SI       | Dinesh Vishnu                    |
| SI       | Haris Bin Sidik                  |
| SI       | Hidayat Bin Mohamed Yasin        |
| SI       | Ho Xiu Ping                      |
| SI       | Indra Iskandar Syah Bin Aziz     |
| SI       | Ivan Antney Kypas                |
| SI       | Junaidah Binte Hayoon            |
| SI       | Lee Binglun                      |
| SI       | Lee Boon Hong                    |
| SI       | Lim Rui Qi                       |
| SI       | Lim Zhi Yong Chris               |
| SI       | Lye Jiawei                       |
| SI       | Mohamad Azhari Bin Mohamad Isnin |
| SI       | Mohammad Sani Bin Zainal         |
| SI       | Mohd Mohideen Abdul Kader        |
| SI       | Muhammad Sadiq Bin Hamzah        |
| SI       | Nazrul Ariffin Bin Abdullah      |
| SI       | Noor Adnin Binte Sainal          |
| SI       | Noor Azman Shah Bin Adhar        |
| SI       | Nur Rafeda Binte Abdul Khalid    |
| SI       | Ong Tiang Jin Kelvin             |
| SI       | Rashidah Binte Yusoff            |
| SI       | Regunath S/O Manohar             |
| SI       | Shereen Lau Mei Hui              |

|          |                                     |
|----------|-------------------------------------|
| SI       | Sofian Bin Ahmad Azami              |
| SI       | Tan Keng Kwee                       |
| SI       | Tay Wee Kiong                       |
| SI       | Teo Yue Seng                        |
| SI       | Vinson Goh Wei Xian                 |
| SI       | Wang Twee Seng                      |
| SI       | Ye Zhenfeng                         |
| SSSgt    | Baey Yew Hong                       |
| SSSgt    | Lau Kuan Hean                       |
| SSSgt    | Lim Wei Ping                        |
| SSSgt    | Mohamad Azri Bin Mohamad Ayub       |
| SSSgt    | Mohammed Zulkifli Bin Mohamed Masri |
| SSSgt    | Muhammad Bin Rosli                  |
| SSSgt    | Ramesh Limbu Tumbapo                |
| SSSgt    | Tan Kai Xiang                       |
| SSSgt    | Wan Mohammad Kamil Bin Mohd Naffis  |
| Sgt (3)  | Melvin Tan Ying Liang               |
| HTS 12   | Shaherul Bin Syed Ahamad            |
| HTS 12   | Tan Yi Jie                          |
| MX 12    | Hamdan Bin Sam                      |
| MX 12    | Lauren Loh Zi Qi                    |
| MX 12    | Maimunah Begum Bte M Kader Sultan   |
| MX 12    | Muhammad Hendra Bin Amran           |
| MX 12    | Nurazlina Binte Shary               |
| MX 12    | Samirah Binte Mohammed              |
| MX 12    | Siti Farhanah Binte Kamarudin       |
| MX 13(I) | Lee Li Lian                         |
| MX 13(I) | Leong May-Wei, Tiffany              |
| MX 13(I) | Ng Li Chin                          |
| MX 13(I) | Noor Diyanah Binte Mohd Ishak       |
| MX 13(I) | Rogini Manoharan                    |
| MX 13(I) | S M Ariff Bin Mohamed Tahir         |
| MX 13(I) | Tan Kim Hwa                         |

### LONG SERVICE MEDAL

|           |                         |
|-----------|-------------------------|
| AC        | Chong Soo Pin           |
| AC        | Malathi D/O Muthu Veran |
| AC        | Tan Tian Yeow           |
| AC        | Yap Ker Sim, Aileen     |
| DAC       | S Kanthan Prakash       |
| Supt (1A) | Chia Shu Hui            |
| Supt (1A) | Chong Chung Meng        |



## AWARD RECIPIENTS

### NATIONAL DAY AWARDS

Supt (1A) Lim Sok Yong  
 Supt (1A) Lim Tswi-Tsen  
 Supt (1A) Lee Seow Kwan Aileen  
 Supt (1) Chen Fan Fong Shirley  
 Supt (1) Cho Kai Li  
 Supt (1) Loo Yew Thiam, Nick  
 Supt (1) Loy Teck Fei  
 Supt (1) Teh Chee Sheng, Wilson  
 Supt (1) Toh Wei Koon  
 DSP (2) Ang Jeffrey  
 DSP (2) Joardy Bin Jasmen  
 DSP (2) Koh Tong Wee  
 DSP (2) Lee Seok Wai  
 DSP (2) Low Loong Wah Mohamed Faizail  
 DSP (2) Oh Khong Loon  
 DSP (2) Qiu Hui Guan  
 DSP (2) Su Jun Jie  
 DSP (2) Tung Sai Cheong  
 DSP (2) Yeo Siok Huan  
 DSP (2) Yeo Yee, Patrick  
 DSP (2) Zetty Sabrina Bte Ismail  
 DSP (1) Chng Wee Boon  
 DSP (1) Chua Kok Choon Alvin  
 DSP (1) Chua Puay Leng  
 DSP (1) Lim Meng Lee  
 DSP (1) Muhammad Hafeez  
 Bin Kader Shareiff  
 ASP (2) Ang Yee Woon  
 ASP (2) Andria Bin Kamarulzaman  
 @ Andria Lim  
 ASP (2) Azhar Bin Sukaimi  
 ASP (2) Choong Chee Kiong, Edwin  
 ASP (2) Daryl Chan Kah Weng  
 ASP (2) Fariz Bin Mohamad Noor  
 ASP (2) Firman Syah Ali  
 ASP (2) Helmi Bin Mohamed  
 ASP (2) Kheong Yew Ming  
 ASP (2) Lau Chwan Haur  
 ASP (2) Lee Ling Fong Jason  
 ASP (2) Lim Boon Hock, Danny  
 ASP (2) Lim Han Teck  
 ASP (2) Lim Koon Siong  
 ASP (2) Low Han Chiew  
 ASP (2) Mohamad Junaidi Bin Rabian

ASP (2) Mohammad Faizal Bin Selamat  
 ASP (2) Mohammad Fareed Bin Rahmat  
 ASP (2) Mohammad Hafiz Bin Rashid  
 ASP (2) Mohammad Nizam Bin Mustaffa  
 ASP (2) Muhammad Nuhairi Bin Saat  
 ASP (2) Muhammad Hazri Bin Maswari  
 ASP (2) Muhammad Nur Ismail  
 Bin Ali Zainal Ab  
 ASP (2) Muharsad Bin Sue'b  
 ASP (2) Nazerudyn Shah Bin Zainal Abidin  
 ASP (2) Neo Chin Loong  
 ASP (2) Peh Wee Keong  
 ASP (2) Suhaidi Bin Talib  
 ASP (2) Tan Chin Hock  
 ASP (2) Tan Gim Hua Andrew  
 ASP (2) Tan Li Beng, Cedric  
 ASP (2) Tan Wee Seng  
 ASP (2) Tan Yen Theng, Jane  
 ASP (2) Wong Jia Haur  
 ASP (1) Abdul Hadi Bin Abdul Halim  
 ASP (1) Alvin Michael Ang  
 ASP (1) Ashton Soo  
 ASP (1) Azzam Bin Mohamed  
 ASP (1) Chang Chee Sum  
 ASP (1) Dipendra Gurung  
 ASP (1) Ee Soon Sen  
 ASP (1) Ho Kwong Soon @ Muhammed Ho  
 ASP (1) Ho Wee Wan  
 ASP (1) Hong Yaw Min  
 ASP (1) Larry Ng Kay Yeong  
 ASP (1) Lau Hock Wee Mark  
 ASP (1) Lim Wee Yong  
 ASP (1) Lim Zhong Wen  
 ASP (1) Muhammed Suffian Bin Mat Said  
 ASP (1) Ong Chun Beng  
 ASP (1) Phua Tien Soon, Francis  
 ASP (1) Roy Ng Yoon Kong  
 ASP (1) Santos Rai  
 ASP (1) Sapun Gurung  
 ASP (1) Tan Kwang Liang  
 ASP (1) Wee Beng Jen Aaron  
 ASP (1) William Tan Song Hwee  
 ASP (1) Wong Chee Wui  
 ASP (1) Yit Boon Wee Danny

## NATIONAL DAY AWARDS

|          |                                    |          |                                |
|----------|------------------------------------|----------|--------------------------------|
| CI       | Arjun Gurung                       | Insp (1) | Julita Binte Mahdi             |
| CI       | Bhakta Jang Gurung                 | Insp (1) | Khairul Anuar Bin Mohd Hamir   |
| Insp (2) | Aaron Choo Ihong                   | Insp (1) | Law Yan Ming, Benjamin         |
| Insp (2) | Chau Chee Kuan                     | Insp (1) | Ling Heng Tong                 |
| Insp (2) | Goh Kian Ming                      | Insp (1) | Mahady Bin Omar                |
| Insp (2) | Goh Hong Chuan                     | Insp (1) | Mohamed Shafiq Bin Mohamed Zin |
| Insp (2) | Hoe Ming Jin                       | Insp (1) | Muhamad Fazil Bin Ismail       |
| Insp (2) | Lim Teck Cheng                     | Insp (1) | Muhammad Farhan Bin Sarman     |
| Insp (2) | Mohamad Remipashla Bin Alimon      | Insp (1) | Noor Hisham Bin Abdul Aziz     |
| Insp (2) | Mohamad Rizam Bin Samsudin         | Insp (1) | Norainni Binte Mohamed Zaini   |
| Insp (2) | Mohamed Fahmi Bin Abdul Rahman     | Insp (1) | Quek Ban Heng                  |
| Insp (2) | Mohamed Hairolizat Bin Hassan      | Insp (1) | Ridwan Bin Rasid               |
| Insp (2) | Mohamed Herman Bin Mohd Yaakub     | Insp (1) | Rizduan Moktar                 |
| Insp (2) | Mohamed Nazri Bin Sulaiman         | Insp (1) | Ruhaidi Bin Hassan             |
| Insp (2) | Muhamad Izar Bin Ayob              | Insp (1) | Sarvanan Manogaran             |
| Insp (2) | Muhammad Faizal Bin Mahmood        | Insp (1) | See Toh Wai Leng               |
| Insp (2) | Muhammad Nazli Bin Jumali          | Insp (1) | Tan Chiew Sheng                |
| Insp (2) | Muhammad Rizuan                    | Insp (1) | Tan Tian Poh                   |
|          | S/O Mohamed Sultan                 | Insp (1) | Tay Meng Wee Terence           |
| Insp (2) | Nazli Bin Hussin                   | Insp (1) | Tey Poh Len                    |
| Insp (2) | Neo Wee Tiong                      | Insp (1) | Yip Churn Keit                 |
| Insp (2) | Nor Hidah Binte Mohamed Ali Jinnah | Insp (1) | Zainudin Bin Kamaludin         |
| Insp (2) | Ong Geok Yen                       | SSI (2)  | Prakash Ale Magar              |
| Insp (2) | Ow Yong Yew Wui, Vincent           | SSI      | Bhupendra Bahadur Rai          |
| Insp (2) | Ronnie Lim Chee Yong               | SSI      | Dal Bahadur Garbuja Pun        |
| Insp (2) | Rasidie Bin Rasid                  | SSI      | Dhan Man Ghale                 |
| Insp (2) | Ridza Bin Tari                     | SSI      | Heng Boon Chew                 |
| Insp (2) | Shahreel Bin Samsudin              | SSI      | Kamal Bahadur Magar            |
| Insp (2) | Shue Chih Hong Samuel              | SSI      | Madan Babu Gurung              |
| Insp (2) | Syed Az-Zameer Bin Abdul Rahim     | SSI      | Nar Prasad Rai                 |
| Insp (2) | Teo Song Qi Shawn                  | SSI      | Prabindra Ghale                |
| Insp (2) | Tey Han It                         | SSI      | Pratap Rai                     |
| Insp (2) | Toh Sze Yee                        | SSI      | Puran Gurung                   |
| Insp (2) | Toh Wee Boon                       | SSI      | Rosan Gurung                   |
| Insp (2) | Yeo Kiam Yong                      | SSI      | Udim Kumar Rai                 |
| Insp (1) | Ashok Kumar S/O Velayutham         | SI       | Abdul Rahim Bin Abdul Khalik   |
| Insp (1) | Chan Chee Ming                     | SI       | Ambar Raj Rai                  |
| Insp (1) | Cheong Kwok Leong                  | SI       | Ang Hock Chuan                 |
| Insp (1) | Erwan Bin Amir                     | SI       | Anwar Bin Zainal               |
| Insp (1) | Gan Chee Wee                       | SI       | Ashraf Ali                     |
| Insp (1) | Gu Weng Khuen                      | SI       | Asrihan Bin Asmawi             |
| Insp (1) | Hasim Bin Khalid                   | SI       | Bimal Kumar Singjali           |
| Insp (1) | Hendie Ichwandy Bin Syaiful Ichwan | SI       | Chan Kok Seng, Patrick         |
| Insp (1) | Hishal Bin Mehamed Sharif          | SI       | Chan Yew Hoong                 |



## AWARD RECIPIENTS

### NATIONAL DAY AWARDS

|    |                                  |       |                                 |
|----|----------------------------------|-------|---------------------------------|
| SI | Chew Yong Heng                   | SI    | Parameswari D/O Arumugam        |
| SI | Chin Weng Sing                   | SI    | Prabin Gurung                   |
| SI | Chua Wei Feng Clarence           | SI    | Prem Kumar Gurung               |
| SI | Dalip Kaur D/O Mahinder Singh    | SI    | Prem Rana                       |
| SI | Foo Dunyao                       | SI    | Ramesh S/O Rajoo                |
| SI | Guan Weiqiang                    | SI    | Saw Kian Hock                   |
| SI | Hairullizan Bin Halib            | SI    | Sim Boon Hong                   |
| SI | Himal Shrees                     | SI    | Sim Feng Yue Eugene             |
| SI | Indra Kamalzakie Bin Zakaria     | SI    | Song Ning Guang                 |
| SI | Junainah Binte Sarip             | SI    | Syafie Bin Adam                 |
| SI | Juraimi Bin Mohamed Amin         | SI    | Tan Nithit                      |
| SI | Khairul Nizar Bin Mohamed Lizar  | SI    | Tang Lok Joo                    |
| SI | Koek Kim Hiang                   | SI    | Wang Twee Seng                  |
| SI | Koh Chern Sing                   | SI    | Wong Chong Wai                  |
| SI | Kwan Chee Weng                   | SI    | Wong Pui Fai                    |
| SI | Lee Chee Keong                   | SI    | Zainal Abidin Bin Abdul Razak   |
| SI | Lim Eng Chia                     | SI    | Zulkarnaen Bin Samsuri          |
| SI | Lim Hong Kiat                    | SI    | Zulkarnain Bin Ami              |
| SI | Lim Keng Hwei                    | SSSgt | Agni Prasad Isbo Limbu          |
| SI | Lim Wee Huat                     | SSSgt | Amerulzaid Bin Aziz             |
| SI | Loh Chee Wei Zenden              | SSSgt | Bhek Bahadur Rana               |
| SI | Lok Bahadur Ale                  | SSSgt | Bikash Lama                     |
| SI | Loo Liang Chye                   | SSSgt | Candice Ng Chee Chuen           |
| SI | Low Kean Ming                    | SSSgt | Cheng Howe                      |
| SI | Low Keng Hong                    | SSSgt | Chiranjibi Angbuhang            |
| SI | Mahathir Bin Zubir               | SSSgt | Chua Hock Meng Brian            |
| SI | Mohamad Fauzi Bin Mohamad Shafie | SSSgt | Debendra Rana                   |
| SI | Mohamad Jufri Bin Mohd Salieh    | SSSgt | Faieruz Bin Dollah              |
| SI | Mohamad Rizal Bin Mohamad Isa    | SSSgt | Hoi Yew Heng                    |
| SI | Mohammad Adil Shah Bin Ahmad     | SSSgt | Jasmani Bin Matsah              |
| SI | Mohammad Rahmat Bin Sa'at        | SSSgt | Junaidi Bin Abdollah            |
| SI | Muhammad Fadzly Bin Khrudin      | SSSgt | Kamal Thapa Magar               |
| SI | Muhammad Faizal Bin Marjudi      | SSSgt | Krishna Bahadur Sunuwar         |
| SI | Muhammad Rizal Bin Saleh         | SSSgt | Lee Chai Chon                   |
| SI | Muzafir Shah Bin Abdul Malek     | SSSgt | Leong Wing Chow                 |
| SI | New Aik Ban                      | SSSgt | Man Samser Ghale                |
| SI | Ng Cheng Hwee                    | SSSgt | Mohabir Thapa                   |
| SI | Nor Eddie Bin Abdul Rahman       | SSSgt | Mohamad Halme Bin Noor          |
| SI | Noreffendi Bin Othman            | SSSgt | Mohamed Azmi Bin Mohamed Riduan |
| SI | Norfadly Shah Putra Norazmal     | SSSgt | Muhammad Raini Bin Riffin       |
| SI | Nurilaila Binte Senari           | SSSgt | Nayan Bikram Rai                |
| SI | Ong Wee Liat                     | SSSgt | Noriyanti Binte Muhamad         |
| SI | Padamlal Limbu                   | SSSgt | Pati Ram Magar                  |
| SI | Pang Kim Meng                    | SSSgt | Prakash S/O Shanmugam           |

## NATIONAL DAY AWARDS

|          |                                   |
|----------|-----------------------------------|
| SSSgt    | Rabindra Thulung Rai              |
| SSSgt    | Ram Prasad Lingden                |
| SSSgt    | Salbiah Binte Suadi               |
| SSSgt    | Sunil Bahadur Lama                |
| SSSgt    | Tak Kumar Tilija                  |
| SSSgt    | Tan Chai Wee Malcolm              |
| SSSgt    | Tan Kim Song                      |
| SSSgt    | Tan Wee Joon                      |
| SSSgt    | Tara Bahadur Gurung               |
| SSSgt    | Ting Hai Chiang, Paul             |
| SSSgt    | Vigneswaran S/O Kathaperumal      |
| SSSgt    | Zen Lee Ching Loong               |
| SSgt     | Asrul Bin Mokhtar                 |
| SSgt     | Ernizam Binte Aris                |
| SSgt     | Juhari Bin Jamri                  |
| SSgt     | Laxmihang Chemjong                |
| SSgt     | Mohamed Mochtar Bin Zainul Arifin |
| SSgt     | Soh Wah Leong                     |
| SSgt     | Ram Kumar Yonghang                |
| SSgt     | Rohaizat Bin Hashim               |
| SSgt     | Tan Kang Ming                     |
| SSgt     | Yeo Chun Hua Anthony              |
| Sgt (3)  | Mohammad Fadzli Bin Jamaludin     |
| Sgt (3)  | Neo Wee Lian                      |
| Sgt (2)  | Shahrul Nizam Bin Mohd. Shafiee   |
| Sgt (2)  | Yeoh Siew Fong                    |
| Sgt      | Bal Krishna Rai                   |
| Sgt      | Pritha Bahadur Rai                |
| Sgt      | Rom Bahadur Pithakote Magar       |
| Sgt      | Shyam Bahadur Limbu               |
| Sgt      | Thagendra Gharti Magar            |
| HTS 9    | Linda Teo Kwee Ang                |
| HTS 11A  | Pauline Goh Lay Fong              |
| HTS 10   | Toh Chin Wei                      |
| MX 9     | Kee Mui Hoon                      |
| MX 9     | Poh Ling Yin Cyndi                |
| MX 10    | Chua Meng Cheng                   |
| MX 10    | Tjeng Ai Geok                     |
| MX 10    | Sheikh Mohamed Naimi Bin Hilmi    |
| MX 11A   | Suhara                            |
| MX 12    | Toh Sok Tew                       |
| MX 12    | Mohammad Izhar Bin Jamjuri        |
| MX 12    | Siti Aishah @ Avril Yeo Sheok Yee |
| MX 13(I) | Fang Hui Leng                     |

|          |                            |
|----------|----------------------------|
| MX 13(I) | Ng Li Chin                 |
| MX 13(I) | Devigga D/O Deivanayagam   |
| MX 13(I) | Sri Riana Binte Salim      |
| MX 13(I) | Yeow Cheng Leng, Carol     |
| MX 14    | Zahheera Bte Ahmad Marican |
| MSO V    | Wong Chau Hong             |

### LONG SERVICE MEDAL (POLICE)

|           |                            |
|-----------|----------------------------|
| Supt (NS) | Dang Soon Chuan            |
| Supt (V)  | Loi Chun Seng              |
| DSP (V)   | Benson Khoe Beng Sang      |
| ASP (V)   | Kelly Goh Hwee Eng         |
| Insp (V)  | Koh Liang Peng             |
| SI (V)    | Ashley S/O Natarajan       |
| SI (V)    | Chew Chong Lin             |
| SI (V)    | Jason Gwee Phay Guan       |
| SI (V)    | Yeo Kok Siong              |
| SSSgt (V) | Macbeth Colin Ang Boon Hee |

## MINISTER FOR HOME AFFAIRS NATIONAL DAY AWARDS

### INDIVIDUAL

|           |                                 |
|-----------|---------------------------------|
| Supt (1A) | Cheong Jia Yung                 |
| Supt (1)  | Natalie Louisa Yap Liling       |
| Supt (1)  | Tan Kian Wee Ken                |
| DSP (2)   | Lian Wee Nan                    |
| DSP (2)   | Tan Yong Zhi                    |
| DSP (1)   | Tan Woon Xiang                  |
| ASP (2)   | Nyan You Sheng, Jiffsen         |
| ASP (2)   | Tan Theng Liat Alex             |
| ASP (2)   | Yeo Wee Lip Charles             |
| ASP (1)   | Lim Chee Meng David             |
| SSI       | Mukti Jung Pun                  |
| SI        | Aaron Raj S/O Paul              |
| SI        | Chu Pik Yin                     |
| SI        | Chua Aik Hon                    |
| SI        | Johnson Lau Chon Seng           |
| SI        | Kuessner Karim Fritz            |
| SI        | Lee Ming Jie                    |
| SI        | Lukman Hakim Bin Mohd Said      |
| SI        | Mohamad Muzaffarshah Bin Ismail |



## AWARD RECIPIENTS

### MINISTER FOR HOME AFFAIRS NATIONAL DAY AWARDS

|         |                                |
|---------|--------------------------------|
| SI      | Muhammad Fakhruddin Bin Shahri |
| SI      | Pradeep Kumar Gurung           |
| SI      | Suhairin Bin Jeffry            |
| SI      | Tan Sze Heng                   |
| SI      | Toh Li Ling                    |
| SI      | Yeo Hoe Huat Tony              |
| SI      | Zahri Bin Md Yasin             |
| SSSgt   | Chen Yaoguang                  |
| SSSgt   | Eric Tan Bing Xiang            |
| SSSgt   | Lim Zhi Quan Chester           |
| SSSgt   | Noorazhar Bin Noorazman        |
| SSSgt   | Raj Kumar Gurung               |
| SSSgt   | Tan Jie Hui Wilson             |
| SSSgt   | Tan Jinng Yi                   |
| SSgt    | Binod Rana                     |
| SSgt    | Naresh Tawa                    |
| Sgt (3) | Loke Ju Hung                   |
| Sgt (3) | Nur Labibah Binte Lan          |
| Sgt (3) | Woo Wei Jie, Darren            |
| HTS 10  | Ling Hancheng Timothy          |
| HTS 11A | Ong Lay Wah                    |

#### TEAM – OPERATION CYBER GUARDIAN 4

|           |                                |
|-----------|--------------------------------|
| Supt (1A) | Jereld Xu                      |
| Supt (1A) | Lim Hao Jun                    |
| Supt (1A) | Shannon Lin Xianren            |
| Supt (1)  | Huang Shuhua                   |
| Supt (1)  | Lee Khum Thong                 |
| Supt (1)  | Naguib Biu Ahyar               |
| Supt (1)  | Yeo Kok Leong                  |
| DSP (2)   | Jagathiswari D/O Jaganathan    |
| DSP (2)   | Jimmy Yee Wai Tuck             |
| DSP (2)   | Lim Kian Yong, Ronny           |
| DSP (2)   | Neo Xin Ai                     |
| DSP (2)   | Qiu Hui Guan, Stanley          |
| DSP (2)   | Tan Bak Chye                   |
| DSP (2)   | Tang Weiwei Nicholas           |
| DSP (2)   | Zhahir Hushan S/O Syed         |
| DSP (2)   | Zulkanai Md Jinnah             |
| DSP (1)   | Lim Hui Shan                   |
| DSP (1)   | Liu Fang                       |
| DSP (1)   | Muhammad Fadzridin Fadzil Amir |
| DSP (1)   | Ong Zhen Wei                   |
| DSP (1)   | Peh Tian Yi                    |

|          |                            |
|----------|----------------------------|
| DSP (1)  | Regina Chai                |
| ASP (2)  | Fariz Mohamad Noor         |
| ASP (2)  | Hu Ziliang                 |
| ASP (2)  | Khairulizan Bin Ishak      |
| ASP (2)  | Lim Mei Wern               |
| ASP (2)  | Mohammad Fareed Bin Rahmat |
| ASP (2)  | Shermaine Ang              |
| ASP (2)  | Tan Jit Wei                |
| ASP (2)  | Tan Khiah Hin, Kelvin      |
| ASP (2)  | Tan Kok Huei Jason         |
| ASP (2)  | Tang Chee Koon             |
| ASP (1)  | Chin Sau Hui               |
| ASP (1)  | Hong Yaw Min               |
| ASP (1)  | Mohd Rosman Bin Hassan     |
| ASP (1)  | Neo Kim Leng               |
| ASP (1)  | Ong Chin Yee               |
| ASP (1)  | Pang Hung Chew, Gerard     |
| ASP (1)  | Teng Chee Siong            |
| ASP (1)  | Thia Kai Wun, Eddie        |
| Insp (2) | Chew Wei Bin               |
| Insp (2) | Chia Chye Kiat             |
| Insp (2) | Dai Kim Hock               |
| Insp (2) | Loo Jia Wen                |
| Insp (2) | Ong Yi Ling                |
| Insp (2) | Rick Lim Wei Ter           |
| Insp (2) | Sean Tay                   |
| Insp (2) | Tan Kah Siong              |
| Insp (2) | Tan Teng Teck              |
| Insp (2) | Teo Chee Wan               |
| Insp (1) | Abdul Rahim Samad          |
| Insp (1) | Bryan Ang Tai Yong         |
| Insp (1) | Jason Kee                  |
| Insp (1) | Lee Seow How               |
| Insp (1) | Linda Chaw Li Chun         |
| Insp (1) | Muhammad Hirman Kader      |
| Insp (1) | Ng Bee Yean                |
| Insp (1) | Raden Ayu Kartini          |
| SSI (2)  | Poh Boon Choon             |
| SI       | Andrew Ong Kah Thiam       |
| SI       | Bai Qianhui                |
| SI       | Chan Tuck Yew, Derek       |
| SI       | Chen Youyi                 |
| SI       | Chia Voon Yeow             |
| SI       | Darvina Halini Bte Deniyal |

## MINISTER FOR HOME AFFAIRS NATIONAL DAY AWARDS

|       |                                      |
|-------|--------------------------------------|
| SI    | Fazarina Zaiton                      |
| SI    | Ho Wui Ting                          |
| SI    | Junaidi Abdul Kadir                  |
| SI    | Leong Meng Li Cheryl                 |
| SI    | Leow Hui Si                          |
| SI    | Lim Wen Shen                         |
| SI    | Lin Baolong                          |
| SI    | Loh Seng Hong                        |
| SI    | Mazniyante Abdul Rashid              |
| SI    | Mohammed Suhairin Bin Ali            |
| SI    | Muhammad Nabil Bin Nizam Mudin       |
| SI    | Muhammad Taufiq Bin Rosli            |
| SI    | Munira Bee Binte Yahya               |
| SI    | Ng Teng Yi                           |
| SI    | Noor Izwan Bin Saleh                 |
| SI    | Nurul Aminudin Mustafa               |
| SI    | Nurulain Binte Mohamed Rafie         |
| SI    | Oh Eng Lee                           |
| SI    | Ong Hong Meng                        |
| SI    | Ow Gim Seng                          |
| SI    | Sathishananthan S/O Alagudass        |
| SI    | Siti Aigah Binte jemy                |
| SI    | Tam Ann Siong                        |
| SI    | Tan Tze Hsien                        |
| SI    | Teng Jiun Sai, Preston               |
| SI    | Teo Ting Feng Terence                |
| SI    | Tok Jian Quan                        |
| SI    | Wong Chee Seng                       |
| SI    | Yee Hon Weng Jonathan                |
| SSSgt | Ashraf Ali Bin Alladin               |
| SSSgt | Chang Shi Min                        |
| SSSgt | Chong Weng Kiat Terence              |
| SSSgt | Daniel Tan Chee Lun                  |
| SSSgt | Dion Chin Wei Jie                    |
| SSSgt | Hairulnizam Kamsin                   |
| SSSgt | Hajjarah Beevi Binte Mohamed Mubarak |
| SSSgt | Jayaram Sreedharan                   |
| SSSgt | Lee Lai Peng                         |
| SSSgt | Lek Jia Hao, Dickson                 |
| SSSgt | Mohamad Iqbal                        |
|       | S/O Mohamad Hassim                   |
| SSSgt | Muhammad Izzat Bin Ithnin            |
| SSSgt | Muzzammil Bin Omar                   |

|         |                               |
|---------|-------------------------------|
| SSSgt   | Nikita Rae Wong Wan Jun       |
| SSSgt   | Nurul Ain Binte Mohamed Noor  |
| SSSgt   | Raveen Kumar S/O Praim Kumar  |
| SSSgt   | Teo Zi Qin Adam               |
| SSgt    | Siti Nuraisyah Binte Amirudin |
| Sgt (3) | Adam Goh Aik Yong             |
| Sgt (3) | Khor Teck Ming Alan           |
| Sgt (3) | Lim You Xun                   |
| Sgt (2) | Pua Jian Yan, Jeremiah        |
| Mr      | Ahmad Zakhir Bin Jamaludin    |
| Mr      | Cai Yong Qing                 |
| Mr      | Chia Yock Xin                 |
| Mr      | Chianh Jia Xuan               |
| Ms      | Gogila Vaani                  |
| Mr      | Huang Weiming                 |
| Mr      | Khairul Anwar Bin Ishak       |
| Mr      | Tung Kin Sun Alvin            |
| Mr      | Wesley Sim Qian Dong          |

### HOME TEAM VOLUNTEERS

|          |               |
|----------|---------------|
| Supt (V) | Loi Chun Seng |
|----------|---------------|

## MINISTER FOR HOME AFFAIRS HOME TEAM ACHIEVEMENT AWARD

### NAME OF OPERATIONS

|     |                   |
|-----|-------------------|
| CID | Operation Cyanide |
|-----|-------------------|

## MINISTER FOR HOME AFFAIRS AWARD FOR OPERATIONAL EXCELLENCE

### NAME OF OPERATIONS

|     |                                                                    |
|-----|--------------------------------------------------------------------|
| TP  | Activation of Speed Enforcement Function in Red-Light Cameras      |
| OPS | Anti-scam Public Education Efforts by Scam Public Education Office |



## AWARD RECIPIENTS

### MINISTER FOR HOME AFFAIRS AWARD FOR OPERATIONAL EXCELLENCE

D Div Arrest of Three Chinese Nationals for Housebreaking and Theft, and Division-wide Measures to Deter and Detect Housebreaking Cases in Clementi Division

CID Cross Border Anti-Vice Ops by Singapore Police Force and Hong Kong Police Force

PPSD Development of the Victim Care Cadre Programme

F Div Exercise Heartbeat

J Div Jurong Division Anti-Shop Theft Advisory Music Videos

CID KAP Armed Gang Robbery

CAD Op RESTORE

CAD Op Spectre

CID Operation Checkers

J Div Operation Crimson Pursuit

CID Operation Cyber Falcon 17

A Div Operation Excellence Resulting in Successful Arrest of 8 Foreign Syndicate Members for Payment Card Fraud and Successful Recovery of Criminal Proceeds

D Div Operation Rainbow Smoothie

CID Operation Renegade

CID Operation Scented Haven

A Div Ops – Ex Spectrum

CID Ops Unicorn Quest 12 & 13

CID Project Posh Gaffer

CAD Scams: Disrupting Them, Interdicting the Proceeds, Defending the Victims and Deterring the Criminals

OPS Security Operations for the Apostolic Journey of His Holiness Pope Francis to Singapore

TP Strengthening Road Safety Through Legislative Review: Road Traffic (Miscellaneous Amendments) Act

G Div Swift Arrest of One Male Subject for Armed Robbery Committed at Blk 503 Tampines Central 1 on 3 June 2024

J Div Tackling Rash Act Cases in Jurong Division

CID Verdun Murder

D Div Youth Against Scams 2024

#### BEST LAND DIVISION COMPETITION

1st Place A Div  
 2nd Place D Div  
 3rd Place J Div

#### BEST NS OPERATIONALLY READY UNIT COMPETITION

1st Place E Div  
 2nd Place J Div  
 3rd Place L Div

#### POLICE NSMAN OF THE YEAR AWARD

|            |                 |          |
|------------|-----------------|----------|
| SI (NS)    | Lee Kwok Cheng  | D Div    |
| DSP (NS)   | Muhammad Danial | J Div    |
|            | Hakim Bin Rosli |          |
| SSSgt (NS) | Leong Wai Kit   | L Div    |
| Insp (NS)  | Chua Dong Wei,  | PNSD     |
|            | Jason           |          |
| Supt (NS)  | Goh Chun Hao    | TransCom |

#### POLICE NSF OF THE YEAR AWARD

|        |              |       |
|--------|--------------|-------|
| NSI    | Kumar Saran  | A Div |
| SC/Sgt | Ho Yun Sheng | APD   |

## POLICE NSF OF THE YEAR AWARD

|        |                      |        |
|--------|----------------------|--------|
| SC/Sgt | Ho Yun Sheng         | APD    |
| SC/Sgt | Alastor Hing Wei Jie | J Div  |
| SC/Sgt | Cheong Hoi Kit Eden  | L Div  |
| SC/Sgt | Muhammad Jaasir      | ProCom |
|        | S/O S A Ashraf Ali   |        |

## MINISTRY OF HOME AFFAIRS DISTINGUISHED STAR SERVICE AWARD

DSP (1) Joyce Lau Siew Peng

## MINISTRY OF HOME AFFAIRS STAR SERVICE AWARD

|          |                                  |
|----------|----------------------------------|
| DSP (1)  | Lim Yick Liang Kagen             |
| DSP (1)  | Liu Yingyu Joan                  |
| DSP (1)  | Wong Ken Jon                     |
| ASP (1)  | Nooraini Binte Abdul             |
| Insp (2) | Eng Ter Loon                     |
| Insp (2) | Koh Wei Jie                      |
| Insp (2) | Rakbir Singh                     |
| SI       | Mohammad Fazlee Bin Zakaria      |
| SI       | Muhammad Mubarak Bin Abdul Ghani |
| SI       | Ng Kah Huat                      |
| SI       | Rajamorgan S/O Rethinam          |
| SI       | Siva Prasath Pillai              |
| SSSgt    | Austin Tan Ri Quan               |
| SSSgt    | Chiang Wen Ya Klarisse           |
| SSSgt    | Marcus Teo                       |
| SSSgt    | Peh Seok Cheng                   |
| SSgt     | Sritharchana Jayaprakas          |
| Sgt (3)  | Darren Lam Kang Jun              |
| Sgt (3)  | Hwang Pey Hui                    |
| Sgt (3)  | Jasmi Bin Juma'at                |
| Sgt (3)  | Kong Zi Yang                     |
| Sgt (3)  | Mohamed Feroz S/O Mohamed Iqbal  |
| Sgt (3)  | Ng Junjie, Edwin                 |
| Sgt (2)  | Chin Sook Ping                   |
| Sgt (2)  | Danish Afiq Bin Zainal           |
| Sgt (2)  | Nuraisyah Binte Abu Talip        |
| Sgt (2)  | Tok Ru Jie                       |
| HTS 10   | Lee Rong Cheng                   |
| MX 12    | Wong Thian Loy                   |
| MX 14    | Chng Yeow Hooi                   |



## ALMANAC

### CIVILIAN OFFICERS

| RANK      | NAME                                 | DEPARTMENT | DATE OF RETIREMENT |
|-----------|--------------------------------------|------------|--------------------|
| MSO GR 5  | Maswiyah Binte Mawashi               | MPD        | 01-Apr-24          |
| MSO GR 5  | Ng Kie Cheow                         | CPS        | 03-Jul-24          |
| MSO GR 5  | Nathan Anthonatte Mariana Jacqueline | A&F        | 14-Jul-24          |
|           | Mrs Jacqueline Ambrose               |            |                    |
| MSO GR 5  | Siti Mariam Bte Abu Bakar            | L Div      | 25-Aug-24          |
| MX 14     | Chng Yeow Hooi                       | TRACOM     | 30-Aug-24          |
| MSO GR 6A | Sri Devi D/O Karuppian               | PCG        | 30-Aug-24          |
| TSO GR 5  | Mhd Rasid Bin Abu Hassan             | PLD        | 01-Nov-24          |
| MSO GR 7  | Ramya Devi D/O Sinnathamby           | APD        | 07-Nov-24          |
| MX 13(I)  | Rohani Binte Saiman                  | PLRD       | 18-Apr-25          |
| CSO Gr 3  | N Jagathambal                        | L Div      | 11-May-25          |
| TSO Gr 5  | Mustaffa Bin Ismail                  | TRACOM     | 28-May-25          |
| MX 15     | Normah Binte Rufee                   | CID        | 14-Jun-25          |
| MSO Gr 6A | Goh Keng Seng                        | APD        | 01-Aug-25          |
| HTS 10    | Harjeet Kaur D/O Lal Singh           | PCG        | 06-Sep-25          |

### POLICE OFFICERS

| RANK      | NAME                  | DEPARTMENT | DATE OF RETIREMENT |
|-----------|-----------------------|------------|--------------------|
| SI        | David Alexis          | TP         | 01-Apr-24          |
| SI        | Masrani Bin Manan     | D Div      | 01-Apr-24          |
| SI        | Johar Bin Kepol       | TP         | 07-Apr-24          |
| SSI (2)   | Ruslan Bin Mustaffa   | SOC        | 08-Apr-24          |
| SI (P)    | Kailash Ghale         | GC         | 10-Apr-24          |
| SI (P)    | Binod Kumar Rai       | GC         | 10-Apr-24          |
| SI        | How Kit Seng          | TP         | 12-Apr-24          |
| SSgt (P)  | Ram Bahadur Pun       | GC         | 14-Apr-24          |
| SI        | Hishamuddin Bin Jamil | SOC        | 15-Apr-24          |
| Sgt (P)   | Purna Kumar Limbu     | GC         | 17-Apr-24          |
| Sgt (P)   | Gyan Bahadur Dhenga   | GC         | 18-Apr-24          |
| SSSgt (P) | Indra Bahadur Gurung  | GC         | 18-Apr-24          |
| SSSgt (P) | Shyam Raj Rai         | GC         | 19-Apr-24          |
| Sgt (P)   | Umesh Budha Magar     | GC         | 20-Apr-24          |
| SSI (P)   | Rajan Shrestha        | GC         | 22-Apr-24          |

| POLICE OFFICERS |                                    |            |                    |
|-----------------|------------------------------------|------------|--------------------|
| RANK            | NAME                               | DEPARTMENT | DATE OF RETIREMENT |
| SSI             | Malik Bin Ahmad                    | ProCom     | 25-Apr-24          |
| SI              | Ling Kian Yew                      | SOC        | 29-Apr-24          |
| SSSgt (P)       | Diwash Gurung                      | GC         | 29-Apr-24          |
| SSI             | Zulkifle Bin Ismail                | D Div      | 30-Apr-24          |
| SI              | Germaine Goh Swee Ling             | PID        | 01-May-24          |
| SI              | Mohamad Rohaimie Bin Mohamad Samri | J Div      | 01-May-24          |
| SI              | Fadil Bin Masiran                  | D Div      | 03-May-24          |
| SSI (P)         | Thakur Prakash Gauchan             | GC         | 08-May-24          |
| SSI (P)         | Madan Prasad Sartunge              | GC         | 15-May-24          |
| SI              | Mohamad Taufek Bin Ismail          | PCG        | 18-May-24          |
| SSI (P)         | Baburam Paija Pun                  | GC         | 19-May-24          |
| SSI             | Norhizam Bin Ramli                 | TP         | 21-May-24          |
| SSgt            | Man Bahadur Limbu                  | GC         | 22-May-24          |
| SSSgt (P)       | Nar Kumar Limbu                    | GC         | 23-May-24          |
| SSSgt (P)       | Mim Bahadur Paija                  | GC         | 29-May-24          |
| Sgt (P)         | Min Bahadur Paija                  | GC         | 29-May-24          |
| Cpl             | Raj Kumar Rai                      | GC         | 31-May-24          |
| SSgt            | Nimesh Gurung                      | GC         | 01-Jun-24          |
| SI              | Aw Eng Seng                        | ProCom     | 03-Jun-24          |
| SI              | Ng Swee Theng                      | A Div      | 15-Jun-24          |
| SSSgt (P)       | Prakash Rai                        | GC         | 17-Jun-24          |
| SSSgt (P)       | Sajan Ghunde Gurung                | GC         | 18-Jun-24          |
| Sgt (P)         | Hira Kaji Rai                      | GC         | 19-Jun-24          |
| Sgt             | Narayan Thapa                      | GC         | 21-Jun-24          |
| SSgt (P)        | Gobardhan Magar                    | GC         | 24-Jun-24          |
| SSI (P)         | Jit Bahadur Ghale                  | GC         | 24-Jun-24          |
| SSSgt (P)       | Dhruba Singh Thapa                 | GC         | 25-Jun-24          |
| Sgt             | Pradip Ghale                       | GC         | 27-Jun-24          |
| Sgt (P)         | Dhan Kumar Ghale                   | GC         | 09-Jul-24          |
| SSI (P)         | Ritubartan Rai                     | GC         | 09-Jul-24          |
| SI (P)          | Jivan Kumar Rai                    | GC         | 12-Jul-24          |
| SSI (P)         | Purna Bahadur Thapa                | GC         | 12-Jul-24          |
| Sgt (P)         | Keshab Thapa                       | GC         | 13-Jul-24          |
| SI              | Mohamad Juffery Bin Endra          | L Div      | 19-Jul-24          |
| Sgt (P)         | Santosh Gurung                     | GC         | 20-Jul-24          |



# ALMANAC

| POLICE OFFICERS |                             |            |                    |
|-----------------|-----------------------------|------------|--------------------|
| RANK            | NAME                        | DEPARTMENT | DATE OF RETIREMENT |
| SSSgt (P)       | Tirtha Bahadur Thapa        | GC         | 25-Jul-24          |
| SSI (P)         | Arjun Gurung                | GC         | 26-Jul-24          |
| SSgt (P)        | Shukraraj Gurung            | GC         | 26-Jul-24          |
| SI              | Basri Bin Asbari            | J Div      | 28-Jul-24          |
| Sgt (P)         | Thamman Bahadur Malla       | GC         | 30-Jul-24          |
| SSS             | Ridzuan Bin Abdul Dalif     | TRACOM     | 06-Aug-24          |
| SSI             | Wong See Choon              | SOC        | 10-Aug-24          |
| Sgt (P)         | Bir Bahadur Gurung          | GC         | 10-Aug-24          |
| SSI (2)         | Teo Teck Huat               | G Div      | 13-Aug-24          |
| SSgt            | Kumar Thapa                 | GC         | 14-Aug-24          |
| SSI (P)         | Milan Gurung                | GC         | 28-Aug-24          |
| SI              | Mohd Azman Bin Ali          | SOC        | 04-Sep-24          |
| SI (P)          | Dirpa Singh Thapa           | GC         | 06-Sep-24          |
| SI (P)          | Jhalak Bahadur Thapa Magar  | GC         | 10-Sep-24          |
| SSSgt           | Suresh Bahadur Ghale        | GC         | 12-Sep-24          |
| SSSgt (P)       | Hindu Subba                 | GC         | 13-Sep-24          |
| SSS             | Sundrapandian Angel         | L Div      | 18-Sep-24          |
| Sgt (P)         | Binod Pun Magar             | GC         | 20-Sep-24          |
| Sgt (P)         | Mingmar Sherpa              | GC         | 01-Oct-24          |
| SI (P)          | Kamal Siris                 | GC         | 09-Oct-24          |
| SSgt            | Dinesh Bhattachan           | GC         | 16-Oct-24          |
| SSgt            | Shubas Dewan                | GC         | 26-Oct-24          |
| SI (P)          | Narendra Kumar Tamling      | GC         | 29-Oct-24          |
| SSI (P)         | Dilli Subba                 | GC         | 01-Nov-24          |
| Sgt (P)         | Indra Bahadur Mabo          | GC         | 05-Nov-24          |
| SSI (2)(P)      | Ganesh Bahadur Gurung       | GC         | 06-Nov-24          |
| Sgt (P)         | Ram Chandra Rai             | GC         | 08-Nov-24          |
| SI              | Abdul Kareem Bin Abd Hague  | TP         | 16-Nov-24          |
| SI              | Chong Yick Leong            | PCG        | 03-Dec-24          |
| SSSgt           | Ishwor Gurung               | GC         | 06-Dec-24          |
| SSI (2)(P)      | Dinesh Limbu                | GC         | 07-Dec-24          |
| SI (P)          | Rem Bahadur Magar           | GC         | 15-Dec-24          |
| SI (P)          | Prakash Ghale               | GC         | 16-Dec-24          |
| Sgt (3)         | Muhammad Firdaus Bin Yusoff | TP         | 17-Dec-24          |
| Sgt (P)         | Dil Bahadur Rakhai          | GC         | 18-Dec-24          |

| POLICE OFFICERS |                            |            |                    |
|-----------------|----------------------------|------------|--------------------|
| RANK            | NAME                       | DEPARTMENT | DATE OF RETIREMENT |
| SSSgt (P)       | Kul Prasad Limbu           | GC         | 18-Dec-24          |
| SSgt (P)        | Dil Bahadur Nembang        | GC         | 22-Dec-24          |
| SSI (2)(P)      | Chundra Bahadur Gurung     | GC         | 25-Dec-24          |
| SI              | Wee Peh Gek                | CID        | 26-Dec-24          |
| SI (P)          | Kailash Gurung             | GC         | 30-Dec-24          |
| SI              | Tan Pei Siang              | TP         | 01-Jan-25          |
| SSI (P)         | Hem Bahadur Limbu          | GC         | 04-Jan-25          |
| SI              | Yong Hwee Kian             | CID        | 09-Jan-25          |
| SI (P)          | Uttam Kumar Thapa          | GC         | 15-Jan-25          |
| SI (P)          | Sonam Tshering Tamang      | GC         | 17-Jan-25          |
| SSSgt (P)       | Ram Bahadur Rana           | GC         | 17-Jan-25          |
| SSgt (P)        | Pusta Raj Rai              | GC         | 17-Jan-25          |
| SSSgt (P)       | Dipak Jhyadi               | GC         | 17-Jan-25          |
| SSI (2)(P)      | Ngan Bahadur Gurung        | GC         | 17-Jan-25          |
| Sgt (P)         | Prem Bahadur Pun           | GC         | 17-Jan-25          |
| SSgt (P)        | Ganesh Bahadur Rana        | GC         | 17-Jan-25          |
| SI (P)          | Nar Bahadur Limbu          | GC         | 17-Jan-25          |
| SSgt (P)        | Rajesh Kumar Edhingo Limbu | GC         | 17-Jan-25          |
| SI (P)          | Tej Bahadur Limbu          | GC         | 17-Jan-25          |
| SSI (2)(P)      | Hap Bahadur Budha Magar    | GC         | 17-Jan-25          |
| SSgt (P)        | Udaya Kumar Rai            | GC         | 17-Jan-25          |
| SSI (P)         | Jeewan Gurung              | GC         | 19-Jan-25          |
| SSI (2)(P)      | Rakki Lama                 | GC         | 28-Jan-25          |
| SI              | Wong Swei Shann            | PCG        | 31-Jan-25          |
| SSgt (P)        | Yubaraj Pun                | GC         | 31-Jan-25          |
| SSgt            | Tan Sia Peng Jason         | A Div      | 01-Feb-25          |
| Cpl             | Mohan Rai                  | GC         | 09-Feb-25          |
| Sgt (P)         | Rajesh Khebang             | GC         | 11-Feb-25          |
| SSgt (P)        | Kapil Shahi                | GC         | 14-Feb-25          |
| SSSgt (P)       | Dil Bahadur Ghale          | GC         | 15-Feb-25          |
| SSSgt (P)       | Lekhanath Shrestha         | GC         | 17-Feb-25          |
| SSgt (P)        | Roshan Ingnam              | GC         | 18-Feb-25          |
| SI              | Iriani Binte Ibrahim       | POCC       | 19-Feb-25          |
| SSSgt (P)       | Amar Bahadur Gurung        | GC         | 19-Feb-25          |
| SI (P)          | Lok Bahadur Thapa Darlami  | GC         | 21-Feb-25          |



# ALMANAC

| POLICE OFFICERS |                                  |            |                    |
|-----------------|----------------------------------|------------|--------------------|
| RANK            | NAME                             | DEPARTMENT | DATE OF RETIREMENT |
| SSSgt           | Prabin Gurung                    | GC         | 21-Feb-25          |
| SSSgt (P)       | Prakash Gurung                   | GC         | 22-Feb-25          |
| SSSgt (P)       | Naina Bahadur Magar              | GC         | 24-Feb-25          |
| SSgt            | Himal Gurung                     | GC         | 26-Feb-25          |
| SSI (2)(P)      | Suk Bahadur Tamang               | GC         | 27-Feb-25          |
| SSI (P)         | Surya Kumar Rai                  | GC         | 10-Mar-25          |
| SI (P)          | Prem Bahadur Rai                 | GC         | 12-Mar-25          |
| SSSgt           | Gagan Lama                       | GC         | 22-Mar-25          |
| Sgt             | Basanta Rana                     | GC         | 24-Mar-25          |
| Sgt             | Bom Bahadur Darlami              | GC         | 24-Mar-25          |
| Sgt             | Nabaraj Rai                      | GC         | 26-Mar-25          |
| SI (P)          | Tek Bahadur Gurung               | GC         | 29-Mar-25          |
| SSI             | Chan Khuen Sung                  | SOC        | 01-Apr-25          |
| Sgt (P)         | Balaram Gurung                   | GC         | 03-Apr-25          |
| SSSgt (P)       | Gunaraj Limbu                    | GC         | 10-Apr-25          |
| Sgt (P)         | Prakash Dewan                    | GC         | 14-Apr-25          |
| SSgt (P)        | Kul Bahadur Gharti               | GC         | 22-Apr-25          |
| SSgt            | Pratap Gurung                    | GC         | 22-Apr-25          |
| SSI (2)(P)      | Amrit Gurung                     | GC         | 26-Apr-25          |
| Sgt (P)         | Chandra Bahadur Palungwa (Limbu) | GC         | 26-Apr-25          |
| SSgt (P)        | Prem Purja                       | GC         | 27-Apr-25          |
| SSgt (P)        | Ishwar Rai                       | GC         | 29-Apr-25          |
| SSgt            | Mohamed Ali S/O Kothupudeen      | PCG        | 01-May-25          |
| SI              | Andrew Kumaresan S/O Ramaiah     | E Div      | 03-May-25          |
| SI (P)          | Shiva Budha                      | GC         | 09-May-25          |
| SI (P)          | Rabindra Rana                    | GC         | 10-May-25          |
| SSI (P)         | Mewan Rai                        | GC         | 16-May-25          |
| SSSgt (P)       | Chitra Bahadur Pun               | GC         | 20-May-25          |
| SI (P)          | Lokendra Gurung                  | GC         | 20-May-25          |
| Sgt             | Jasman Gurung                    | GC         | 21-May-25          |
| Sgt (P)         | Yuwaraj Jirel                    | GC         | 24-May-25          |
| Cpl             | Shreeram Kala Thapa              | GC         | 24-May-25          |
| Cpl             | Basanta Tumbahangphe             | GC         | 27-May-25          |
| SSgt (P)        | Krishna Bahadur Rana             | GC         | 28-May-25          |
| SI              | Irwan Sumarto Bin Ibrahim        | J Div      | 31-May-25          |

| POLICE OFFICERS |                                    |            |                    |
|-----------------|------------------------------------|------------|--------------------|
| RANK            | NAME                               | DEPARTMENT | DATE OF RETIREMENT |
| Sgt             | Prem Chandra Rai                   | GC         | 14-Jun-25          |
| SI (P)          | Dilli Kumar Gurung                 | GC         | 17-Jun-25          |
| SSgt            | Janta Limbu                        | GC         | 21-Jun-25          |
| SSgt            | Pramod Gurung                      | GC         | 25-Jun-25          |
| SI              | Chow Yew Seng                      | SOC        | 01-Jul-25          |
| SSI (P)         | Suman Subba (Lingdam)              | GC         | 02-Jul-25          |
| Cpl             | Bhim Kumar Chemjong                | GC         | 08-Jul-25          |
| Sgt (P)         | Prabin Rai                         | GC         | 10-Jul-25          |
| Sgt             | Milan Thapa Magar                  | GC         | 12-Jul-25          |
| SSSgt           | Radin Mohamad Rithduan Bin Margono | TRACOM     | 13-Jul-25          |
| SI              | Cholendra Gurung                   | GC         | 16-Jul-25          |
| Sgt (P)         | Sonam Kumar Kaucha                 | GC         | 24-Jul-25          |
| Sgt (P)         | Kharka Bahadur Shrees Thapa        | GC         | 26-Jul-25          |
| SSSgt (P)       | Shyam Kumar Pun                    | GC         | 30-Jul-25          |
| SSSgt (P)       | Ranjit Thangden Limbu              | GC         | 09-Aug-25          |
| Sgt (P)         | Bhim Bahadur Gurung                | GC         | 20-Aug-25          |
| Sgt             | Biman Rai                          | GC         | 20-Aug-25          |
| SSSgt           | Dhiraj Gurung                      | GC         | 29-Aug-25          |
| SSI (P)         | Pratap Rai                         | GC         | 31-Aug-25          |
| SSS             | Shibly B Taksen                    | PCG        | 02-Sep-25          |
| SI (P)          | Devendra Nath Rai                  | GC         | 03-Sep-25          |
| SSgt            | Nitesh Gurung                      | GC         | 17-Sep-25          |
| SSI (P)         | Nar Prasad Rai                     | GC         | 28-Sep-25          |
| SSSgt (P)       | Rabindra Thulung Rai               | GC         | 03-Oct-25          |
| SSSgt (P)       | Puskar Gurung                      | GC         | 06-Oct-25          |
| Sgt (3)         | Rizkin Binte Mohamad Ali           | TP         | 11-Oct-25          |
| SSI (P)         | Jiban Gurung                       | GC         | 16-Oct-25          |
| SSSgt (P)       | Debendra Rana                      | GC         | 18-Nov-25          |
| SSSgt           | Ang Wee Chuan                      | A Div      | 22-Nov-25          |
| Sgt (P)         | Thagendra Gharti Magar             | GC         | 25-Nov-25          |
| SSSgt (P)       | Lok Raj Gurung                     | GC         | 01-Dec-25          |
| SSSgt (P)       | Sunil Bahadur Lama                 | GC         | 05-Dec-25          |
| SI (P)          | Santosh Gurung                     | GC         | 14-Dec-25          |
| SI (P)          | Ambar Raj Rai                      | GC         | 18-Dec-25          |



## ALMANAC

| SENIOR OFFICERS |                                      |                |                    |
|-----------------|--------------------------------------|----------------|--------------------|
| RANK            | NAME                                 | DEPARTMENT     | DATE OF RETIREMENT |
| SAC             | Teo Chor Leng                        | PLD            | 01-Apr-24          |
| Insp (2)        | Tulsi Prasad Gurung                  | GC             | 07-Apr-24          |
| Insp (2)        | Pek Kian Meng                        | F Div          | 09-Apr-24          |
| ASP (1)         | Quah Lip Hua                         | CID            | 14-Apr-24          |
| DSP (2)         | Sivaprakash Nambiar S/O Ramachandran | MPD            | 16-Apr-24          |
| ASP (2)         | Lim Beng Huat                        | SOC            | 22-Apr-24          |
| Insp (2)        | Chandra Mohan S/O Kanaisan           | CID            | 25-Apr-24          |
| DSP (1)         | Tan Kah Kiat                         | J Div          | 30-Apr-24          |
| Insp (2)        | Danny Leong Chee Seng                | PLD            | 01-May-24          |
| DCP             | See Buck Thye Jerry                  | PHQ            | 01-May-24          |
| ASP (2)         | Yeow Teck Tiong                      | PCG            | 01-May-24          |
| Insp (2)        | Mahesh Gurung                        | GC             | 06-May-24          |
| CI              | Posh Bahadur Sunuwar                 | GC             | 09-May-24          |
| Insp (1)        | Sulaiman Bin Ahmad                   | CID            | 11-May-24          |
| Supt (1A)       | Woo Chor Ping                        | Ops            | 14-May-24          |
| ASP (2)         | Goh Kwong Chuan                      | F Div          | 19-May-24          |
| Supt (1A)       | Tan Kim Leong Danny                  | TCDD           | 22-May-24          |
| ASP (1)         | Lau Meng Hock                        | SecCom         | 24-May-24          |
| Supt (1A)       | Anwar Bin Ali                        | MPD            | 29-May-24          |
| DSP (1)         | Koh Tian Soon, Bernard               | ProCom         | 31-May-24          |
| Insp (2)        | Bal Bahadur Gurung                   | GC             | 07-Jun-24          |
| Insp (1)        | Mustaffa Qamal Sunari                | G Div          | 15-Jun-24          |
| Supt (1)        | Wan Noorsheba Binte Abdul Ghani      | L Div          | 22-Jun-24          |
| Insp (1)        | Ng Hai Teck                          | ProCom         | 23-Jun-24          |
| ASP (1)         | Nabin Rai                            | GC             | 29-Jun-24          |
| DSP (2)         | Ng Chiew Shea, Joseph                | MPD (Seconded) | 30-Jun-24          |
| Insp (2)        | Mohamad Saleh Bin Kassim             | J Div          | 07-Jul-24          |
| DSP (1)         | Sarfoji S/O Radah                    | TRACOM         | 13-Jul-24          |
| DSP (1)         | Hamzah Bin Mohamed                   | PLD            | 16-Jul-24          |
| ASP (2)         | Soh Beng Kuan                        | Ops            | 01-Aug-24          |
| ASP (2)         | Seah Sing Hua                        | A Div          | 04-Aug-24          |
| Insp (1)        | Tay Lai Soon                         | E Div          | 06-Aug-24          |
| ASP (1)         | Mohamed Ali Bin Setapha              | IAO            | 09-Aug-24          |
| ASP (1)         | Desh Bahadur Tamang                  | GC             | 11-Aug-24          |
| Insp (2)        | Mohammad Yazid Bin Darsuni           | L Div          | 19-Aug-24          |

| SENIOR OFFICERS |                              |                |                    |
|-----------------|------------------------------|----------------|--------------------|
| RANK            | NAME                         | DEPARTMENT     | DATE OF RETIREMENT |
| Insp (1)        | Low Chee Fatt                | PCG            | 26-Aug-24          |
| DSP (1)         | Tan Edmund @ Tan Chor Young  | A Div          | 31-Aug-24          |
| AC              | Tan Sock Koon Geraldine      | MPD (Seconded) | 11-Sep-24          |
| DSP (1)         | Chan Lye Huat                | PID            | 14-Sep-24          |
| Supt (1A)       | Shunmugam S/O Krishnaraju    | CPS            | 15-Sep-24          |
| Supt (1A)       | Law Jimmy                    | TP             | 22-Sep-24          |
| Insp (2)        | Mohamad Jais Bin Mohamed Ali | TRACOM         | 24-Sep-24          |
| ASP (2)         | Ridhuan B Jalar              | L Div          | 01-Oct-24          |
| Insp (1)        | Tan Eng Siong                | PCG            | 01-Oct-24          |
| ASP (1)         | Oen Weng Choon Gerard        | MPD            | 12-Oct-24          |
| DAC             | Goh Li Ching Bridget         | CPS            | 15-Oct-24          |
| ASP (2)         | Nazri Bin Abdul Karim        | MPD (Seconded) | 18-Oct-24          |
| DSP (2)         | Ang Siew Leng                | CID            | 19-Oct-24          |
| CI              | Ratna Bahadur Gurung         | GC             | 20-Oct-24          |
| ASP (2)         | Zulkifli Bin Abu             | TRACOM         | 08-Nov-24          |
| ASP (2)         | Goh Seow Huat                | SecCom         | 11-Nov-24          |
| SAC             | Lee Chin Ek                  | PNSD           | 28-Nov-24          |
| Insp (1)        | Dai Kim Hock                 | F Div          | 09-Dec-24          |
| Insp (1)        | Yoon Chan Fye                | SOC            | 22-Dec-24          |
| SAC             | Cheong Chee Ming             | E Div          | 25-Dec-24          |
| Supt (1A)       | Chew Kok Meng Rene           | PID            | 27-Dec-24          |
| Supt (1A)       | Koh Lye Meng                 | MPD (Seconded) | 31-Dec-24          |
| Supt (1A)       | Roy Chiang Fook Wah          | MPD (Seconded) | 31-Dec-24          |
| ASP (2)         | Dil Bahadur Gurung           | GC             | 31-Dec-24          |
| Insp (2)        | Mahesh Tangluwa Rai          | GC             | 17-Jan-25          |
| Insp (2)        | Shirma Bte Kasmuri           | TP             | 28-Jan-25          |
| ASP (1)         | Gopal Samy Nandh Kumaran     | SOC            | 01-Feb-25          |
| Insp (2)        | Woon Song Hwee, Ken          | CID            | 01-Feb-25          |
| ASP (2)         | Kek Chin Ken                 | Ops            | 23-Feb-25          |
| Supt (1A)       | Ang Beng Chong               | TRACOM         | 01-Mar-25          |
| Insp (2)        | Ong Hock Soon                | J Div          | 03-Mar-25          |
| CI              | Gobinda Bahadur Gurung       | GC             | 13-Apr-25          |
| ASP (1)         | Seah Hai Yan (Xie Haiyan)    | PID            | 17-Apr-25          |
| Insp (1)        | Hedher Bin Othman            | POCC           | 01-May-25          |
| Supt (1A)       | Hoo Poh Heng                 | PLD            | 01-May-25          |



# ALMANAC

## SENIOR OFFICERS

| RANK      | NAME                                        | DEPARTMENT     | DATE OF RETIREMENT |
|-----------|---------------------------------------------|----------------|--------------------|
| AC        | Nge Kian Yong                               | Ops            | 01-May-25          |
| ASP (1)   | Ang Swee Lian                               | TP             | 14-May-25          |
| ASP (2)   | Ahmad Khusairi Bin Juraimi                  | G Div          | 15-May-25          |
| ASP (2)   | Mohd Arifin Bin Mohd Amin                   | G Div          | 17-May-25          |
| CI        | Chandraman Gurung                           | GC             | 20-May-25          |
| CI        | Prem Narayan Gurung                         | GC             | 23-May-25          |
| CI        | Tirtha Raj Tumsa                            | GC             | 29-May-25          |
| Supt (1)  | Chng Leng Leng                              | CID            | 01-Jun-25          |
| Supt (1A) | Soo Weng Kuan                               | MPD (Seconded) | 01-Jun-25          |
| ASP (2)   | Tan Lee Teck                                | G Div          | 02-Jun-25          |
| Supt (1A) | Heng Kok Tiong                              | SecCom         | 06-Jun-25          |
| ASP (2)   | Seow Chin Beng                              | A Div          | 09-Jun-25          |
| DSP (2)   | Christopher Reuben S/O Thomas Devaraj       | SDD            | 01-Jul-25          |
| ASP (1)   | Johnson Lee Wee Siong (Johnson Li Weixiang) | TP             | 01-Jul-25          |
| Supt (1)  | Puteh Binte Shariff                         | TP             | 01-Jul-25          |
| SAC       | Arul David Scott                            | TRACOM         | 03-Jul-25          |
| ASP (2)   | Then Eu Jin Terence                         | PCG            | 07-Jul-25          |
| Insp (2)  | Muhammad Fazli Bin Ismail                   | CID            | 09-Jul-25          |
| ASP (1)   | Mohd Zain Bin Amat                          | TRACOM         | 31-Jul-25          |
| Supt (1A) | Lee Cheng Wah (Li Qinghua)                  | OCHA           | 02-Aug-25          |
| ASP (2)   | Ng Thiam Chye                               | D Div          | 16-Aug-25          |
| AC        | Chiam May Fern Eleena                       | OPS            | 18-Aug-25          |
| Supt (1A) | Abdul Halim Bin Osman                       | APD            | 22-Aug-25          |
| CI        | Chandra Bahadur Pun Magar                   | GC             | 28-Aug-25          |
| DSP (2)   | Don Kelvin Bartholomewes Rajapaksha         | PCG            | 31-Aug-25          |
| ASP (1)   | Tan Boon Huat                               | SPS            | 31-Aug-25          |
| Supt (1A) | Leong Kok Fei                               | POCC           | 01-Sep-25          |
| DSP (1)   | Panneer Selvam S/O Muniandy                 | SOC            | 01-Sep-25          |
| ASP (2)   | Noorhisham Bin Amin                         | CPS            | 07-Sep-25          |
| CI        | Manoj Kumar Subba                           | GC             | 26-Sep-25          |
| ASP (2)   | David Ang Yeok Tee                          | CID            | 02-Oct-25          |
| Supt (1A) | Lee Kheng Hong                              | CPD            | 31-Oct-25          |
| DSP (2)   | Mohammad Sharin B Md Sharif                 | SDD            | 01-Nov-25          |
| ASP (2)   | Abdul Rahim Bin Jabbar                      | CPS            | 11-Nov-25          |
| Supt (1)  | Sukhdev Singh S/O Gurdial Singh             | HT SCI         | 12-Nov-25          |

| SENIOR OFFICERS |                             |                |                    |
|-----------------|-----------------------------|----------------|--------------------|
| RANK            | NAME                        | DEPARTMENT     | DATE OF RETIREMENT |
| ASP (2)         | Hardy Baharin Bin Abu Bakar | POCC           | 05-Dec-25          |
| Supt (1A)       | Lim Tze Lan, Lynette        | MPD (Seconded) | 17-Dec-25          |
| CI              | Tejendra Ingnam             | GC             | 21-Dec-25          |
| Insp (2)        | Lim Khee Chye               | PCG            | 31-Dec-25          |
| ASP (1)         | Sapun Gurung                | GC             | 31-Dec-25          |



# POLICE SPORTS ASSOCIATION'S ACHIEVEMENTS

[1 APRIL 2024 TO 31 DECEMBER 2025]

| NO.                | NAME OF TOURNAMENT                                                  | DATE OF TOURNAMENT             | RESULT                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|--------------------|---------------------------------------------------------------------|--------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PSA BADMINTON TEAM |                                                                     |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 1                  | RBPF Inter-Forces Games (IFG) 2024                                  | 12 September 2024              | 1st Runner-up                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 2                  | His Excellency Abhisantibindit Sar Sokha Award 2024 (Cambodia)      | 17 to 19 August 2024           | 4th Runner-up                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 3                  | HKPF/MJP IFG 2024                                                   | 27 to 30 August 2024           | 1st Runner-up                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 4                  | Public Service STAR Games 2024                                      | 12 September 2024              | Champion                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 5                  | MHA-Vietnam MPS 12th Annual Exchange/7th Sports Exchange in Vietnam | 7 to 10 October 2024           | 1st Runner-up                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 6                  | Home Team Games 2024                                                | 17 January 2025                | Champion                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 7                  | World Police & Fire Games 2025                                      | 27 June to 6 July 2025         | <ul style="list-style-type: none"><li>• Women's Single (Open) – Champion</li><li>• Women's Single (Combined) – Champion</li><li>• Women's Doubles (Open) – Champion</li><li>• Women's Doubles (Combined) – Champion</li><li>• Mix Doubles (Open) – 2nd Runner-up</li><li>• Mix Doubles (Open) – Champion</li><li>• Mix Doubles (Combined) – 1st Runner-up</li><li>• Men Doubles (30+) – 2nd Runner-up</li><li>• Mix Doubles (Open) – 2nd Runner-up</li></ul> |
| 8                  | HKPF/MJP IFG 2025                                                   | 12 to 15 August 2025           | 1st Runner-up                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 9                  | Public Service STAR Games 2025                                      | 12 August to 11 September 2025 | Champion                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 10                 | SG60 National Day Invitation Championship 2025                      | 16 August 2025                 | 2nd Runner-up                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 11                 | RBPF IFG 2025                                                       | 13 to 16 October 2025          | 1st Runner-up                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 12                 | RMP IFG 2025                                                        | 28 to 31 October 2025          | 1st Runner-up                                                                                                                                                                                                                                                                                                                                                                                                                                                |

| NO.                           | NAME OF TOURNAMENT                                                 | DATE OF TOURNAMENT             | RESULT                                                                                                                     |
|-------------------------------|--------------------------------------------------------------------|--------------------------------|----------------------------------------------------------------------------------------------------------------------------|
| <b>PSA BASKETBALL TEAM</b>    |                                                                    |                                |                                                                                                                            |
| 1                             | National Basketball League (Division 2)                            | 23 March to 19 May 2024        | 1st Runner-up                                                                                                              |
| 2                             | Pesta Sukan (Corporate Category)                                   | 6 July to 4 August 2024        | Champion                                                                                                                   |
| 3                             | Public Service STAR Games 2024 (5x5)                               | 6 October to 10 November 2024  | <ul style="list-style-type: none"> <li>Men's – 1st Runner-up and 3rd Runner-up</li> <li>Women's – 1st Runner-up</li> </ul> |
| 4                             | Home Team Games 2024                                               | 13 February 2025               | <ul style="list-style-type: none"> <li>Men's – Champion</li> <li>Women's – Champion</li> </ul>                             |
| 5                             | Public Service STAR Games 2025 (3x3)                               | 22 February 2025               | Men's – 1st Runner-up and 2nd Runner-up<br>Women's – 2nd Runner-up                                                         |
| 6                             | Pesta Sukan (Corporate Category)                                   | 3 August 2025                  | Men's – 2nd Runner-up                                                                                                      |
| 7                             | Public Service STAR Games 2025 (5x5)                               | 2 August 2025                  | Men's – Champion, 1st Runner-up and 3rd Runner-up                                                                          |
| <b>PSA BOWLING TEAM</b>       |                                                                    |                                |                                                                                                                            |
| 1                             | Public Service STAR Games 2024 (10-Pin Bowling)                    | 5 May 2024                     | Champion                                                                                                                   |
| 2                             | Home Team Games 2024                                               | 7 January 2025                 | Champion                                                                                                                   |
| 3                             | Public Service STAR Games 2025 (10-Pin Bowling)                    | 17 May 2025                    | 1st Runner-up                                                                                                              |
| 4                             | World Police & Fire Games 2025                                     | 29 June to 4 July 2025         | Bronze (Female – All Events)                                                                                               |
| 5                             | Public Service STAR Games 2025 (9-Pin Tap Bowling)                 | 1 November 2025                | 1st Runner-up                                                                                                              |
| <b>PSA CRICKET TEAM</b>       |                                                                    |                                |                                                                                                                            |
| 1                             | Singapore Cricket Association Club League (Division 4)             | 29 April 2024                  | 9th Runner-up                                                                                                              |
| <b>PSA CROSS-COUNTRY TEAM</b> |                                                                    |                                |                                                                                                                            |
| 1                             | 84th Singapore Open Track & Field Championships 2024 (Men's 1500m) | 18 to 19 April 202             | Champion                                                                                                                   |
| 2                             | Community Chest Vertical Marathon 2024                             | 24 August 2024                 | Champion                                                                                                                   |
| <b>PSA DARTS TEAM</b>         |                                                                    |                                |                                                                                                                            |
| 1                             | Public Service STAR Games 2024                                     | 31 August and 7 September 2024 | <ul style="list-style-type: none"> <li>Champion</li> <li>1st Runner-up</li> <li>3rd Runner-up</li> </ul>                   |
| 2                             | Home Team Games 2024                                               | 15 February 2025               | Champion                                                                                                                   |

| NO.                        | NAME OF TOURNAMENT             | DATE OF TOURNAMENT     | RESULT                                                                                                                                                                                                                                                                           |
|----------------------------|--------------------------------|------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3                          | World Police & Fire Games 2025 | 30 June to 3 July 2025 | <ul style="list-style-type: none"> <li>• Champion x 2</li> <li>• 1st Runner-up</li> <li>• 2nd Runner-up</li> </ul>                                                                                                                                                               |
| 4                          | Public Service STAR Game 2025  | 11 October 2025        | <ul style="list-style-type: none"> <li>• Champion</li> <li>• 3rd Runner-up</li> </ul>                                                                                                                                                                                            |
| <b>PSA DRAGONBOAT TEAM</b> |                                |                        |                                                                                                                                                                                                                                                                                  |
| 1                          | Singapore Dragon Boat Festival | 21 to 23 June 2024     | <ul style="list-style-type: none"> <li>• DB22 National Premier Mixed (500m) – 1st Runner-up</li> <li>• DB22 National Premier Open (500m) – 2nd Runner-up</li> </ul>                                                                                                              |
| 2                          | Public Service STAR Games 2024 | 27 July 2024           | <ul style="list-style-type: none"> <li>• Public Service Women (200m) – 1st Runner-up</li> <li>• Public Service Active Agers (200m) – 1st Runner-up</li> <li>• Public Service Men (200m) – 2nd Runner-up</li> <li>• Public Service Overall Champion (23rd Consecutive)</li> </ul> |
| 3                          | Pesta Sukan                    | 28 July 2024           | DB22 National Open (200m) – Champion                                                                                                                                                                                                                                             |
| 4                          | SPF-HKPF-MJP IFG Games 2024    | 27 to 30 August 2024   | IFG Dragon Boat Race – Champion                                                                                                                                                                                                                                                  |
| 5                          | IFG RMP/SPF & HTD Inter-Agency | 2 October 2024         | <ul style="list-style-type: none"> <li>• HTD Open – Champion</li> <li>• HTD SO Mixed – Champion</li> <li>• IFG Dragon Boat Race – Champion</li> <li>• HTD Mixed – 1st Runner-up</li> </ul>                                                                                       |
| 6                          | Singapore Regatta WaterFest    | 16 to 17 November 2024 | <ul style="list-style-type: none"> <li>• Government Agency Men (200m) – 1st Runner-up</li> <li>• DB12 SRW Masters (200m) Open – 2nd Runner-up</li> <li>• DB12 SRW Women (200m) Open – 4th Runner-up</li> </ul>                                                                   |
| 7                          | Singapore Canoe Marathon       | 19 January 2025        | <ul style="list-style-type: none"> <li>• DB12 Women (1500m) – 1st Runner-up</li> <li>• DB5 Open (1500m) – 3rd Runner-up</li> </ul>                                                                                                                                               |
| 8                          | Singapore Dragon Boat Festival | 21 to 22 June 2025     | DB22 National Premier Open – 4th Runner-up                                                                                                                                                                                                                                       |
| 9                          | Public Service STAR Games 2025 | 26 July 2025           | <ul style="list-style-type: none"> <li>• Public Service Men – Champion</li> <li>• Public Service Women – Champion</li> <li>• Public Service Senior Men – Champion</li> <li>• Public Service Active Ages – Champion</li> <li>• Public Service Overall Champion</li> </ul>         |

| NO.                         | NAME OF TOURNAMENT                                                 | DATE OF TOURNAMENT                | RESULT                                                                                                                                                                                                                                       |
|-----------------------------|--------------------------------------------------------------------|-----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 10                          | Pesta Sukan Dragon Boat Race                                       | 27 July 2025                      | <ul style="list-style-type: none"> <li>• DB22 Singapore National Mixed – 1st Runner-up</li> <li>• Pesta Sukan Open (2000m) – 4th Runner-up</li> <li>• Pesta Sukan Women (2000m) – 4th Runner-up</li> </ul>                                   |
| 11                          | World Police & Fire Games 2025                                     | 29 August 2025                    | <ul style="list-style-type: none"> <li>• Men's 10s Racing 18+ – Gold</li> <li>• Mixed 10s Racing 18+ – Gold</li> </ul>                                                                                                                       |
| 12                          | HKPF/MJP IFG 2025                                                  | 2 October 2025                    | Champion                                                                                                                                                                                                                                     |
| 13                          | Home Team Inter-Agency Race                                        | 2 October 2025                    | <ul style="list-style-type: none"> <li>• HTD Open – Champion</li> <li>• HTD Mixed – Champion</li> <li>• HTD SO Mixed – Champion</li> </ul>                                                                                                   |
| 14                          | Singapore Regatta WaterFest                                        | 15 to 16 November 2025            | <ul style="list-style-type: none"> <li>• DB22 Mixed – Champion</li> <li>• DB22 Women – 2nd Runner-up</li> <li>• DB12 Women – 2nd Runner-up</li> <li>• DB12 Mixed – 1st Runner-up</li> <li>• DB12 Government Agency Men – Champion</li> </ul> |
| <b>PSA ENDURANCE SPORTS</b> |                                                                    |                                   |                                                                                                                                                                                                                                              |
| 1                           | TriFactor Duathlon Singapore 2024                                  | 28 July 2024                      | <ul style="list-style-type: none"> <li>• Standard Duathlon Relay – Champion, 1st Runner-up</li> <li>• Standard Duathlon (18 – 39 years) – 2nd Runner-up, 7th Runner-up, 8th Runner-up</li> </ul>                                             |
| <b>PSA FLOORBALL TEAM</b>   |                                                                    |                                   |                                                                                                                                                                                                                                              |
| 1                           | Public Service STAR Games 2024                                     | 15 September 2024                 | 3rd Runner-up                                                                                                                                                                                                                                |
| 2                           | Singapore Floorball Association League 2023/2024                   | 6 October 2024 to 11 January 2025 | <ul style="list-style-type: none"> <li>• Men's (Division 2) – 3rd Runner-up</li> <li>• Women's (Division 2) – 2nd Runner-up</li> </ul>                                                                                                       |
| 3                           | Home Team Games 2024                                               | 23 January 2025                   | Champion                                                                                                                                                                                                                                     |
| 4                           | Singapore Floorball League Premier League Season 2025/26 (Women's) | April to August 2025              | 12th Runner-up                                                                                                                                                                                                                               |
| 5                           | Public Service STAR Games 2025                                     | 27 September 2025                 | 1st Runner-up and 3rd Runner-up                                                                                                                                                                                                              |
| 6                           | Home Team Games Floorball Tournament 2025                          | 25 November 2025                  | 1st Runner-up                                                                                                                                                                                                                                |
| <b>PSA GOLF TEAM</b>        |                                                                    |                                   |                                                                                                                                                                                                                                              |
| 1                           | 26th Triangular Golf Tournament                                    | 24 to 25 April 2024               | <ul style="list-style-type: none"> <li>• Ray Anning Plate – 1st Runner-up</li> <li>• Pacific Plate – 2nd Runner-up</li> </ul>                                                                                                                |

| NO.                                     | NAME OF TOURNAMENT                                                                  | DATE OF TOURNAMENT              | RESULT                                  |
|-----------------------------------------|-------------------------------------------------------------------------------------|---------------------------------|-----------------------------------------|
| 2                                       | SPF-RBPF IFG 2024                                                                   | 30 April 2024                   | Champion                                |
| 3                                       | Public Service Golf Championship 2024                                               | 26 to 28 August 2024            | 6th Runner-up                           |
| 4                                       | SPF-RMP IFG 2024                                                                    | 2 October 2024                  | 1st Runner-up                           |
| 5                                       | Public Service STAR Games 2025                                                      | 18 to 20 August 2025            | 2nd Runner-up                           |
| <b>PSA HOCKEY TEAM</b>                  |                                                                                     |                                 |                                         |
| 1                                       | National Hockey League 2                                                            | March to June 2024              | 7th Runner-up                           |
| 2                                       | Pesta Sukan                                                                         | 3 August 2024                   | Quarter Finalist                        |
| 3                                       | National Men's Hockey League 2                                                      | 12 March to 8 July 2025         | 6th Runner-up                           |
| 4                                       | Hockey Premier Liga                                                                 | 19 July to 4 October 2025       | 8th Runner-up                           |
| <b>PSA NETBALL TEAM</b>                 |                                                                                     |                                 |                                         |
| 1                                       | Public Service Netball Tournament (Mixed) 2024                                      | 19 January 2024                 | 2nd Runner-up                           |
| 2                                       | Public Service Netball Tournament (Female) 2024                                     | 22 September 2024               | 3rd Runner-up                           |
| 3                                       | SPF-RMP IFG 2024                                                                    | 2 October 2024                  | Champion                                |
| 4                                       | Home Team Games 2024                                                                | 19 February 2025                | Champion                                |
| 5                                       | Public Service Netball Tournament (Female) 2025                                     | 21 September 2025               | Champion                                |
| 6                                       | Year End League 2025                                                                | 6 October to 28 November 2025   | 1st Runner-up                           |
| 7                                       | 60th SPF-RMP IFG                                                                    | 30 October 2025                 | Champion                                |
| <b>PSA RUGBY &amp; TOUCH RUGBY TEAM</b> |                                                                                     |                                 |                                         |
| 1                                       | SMU Touchdown 2024                                                                  | 11 May 2024                     | Group Stage                             |
| 2                                       | SRU Club 7s 2024                                                                    | 18 May to 2 June 2024           | Champion                                |
| 3                                       | Public Service Beach Touch 2024                                                     | 29 June 2024                    | 2nd Runner-up                           |
| 4                                       | Pesta Sukan 2024                                                                    | 3 to 4 August 2024              | Group Stage                             |
| 5                                       | Sunday C Grade Touch League 2024                                                    | 29 September to 13 October 2024 | Group Stage                             |
| 6                                       | Home Team Games 2024 (Touch Rugby)                                                  | 12 February 2025                | 1st Runner-up                           |
| 7                                       | 3v2 Touch Carnival 2025                                                             | 29 March 2025                   | Group Stage                             |
| 8                                       | Singapore Rugby Union Men's National Club 7s 2025                                   | 17 to 18 May 2025               | 3rd Placing Bowl Championship (Contact) |
| <b>PSA SEPAK TAKRAW TEAM</b>            |                                                                                     |                                 |                                         |
| 1                                       | Punggol Coast Community Centre Inter-Division Sepak Takraw Competition (Regu Event) | 27 October 2024                 | 2nd and 3rd Runner-up                   |

| NO.                      | NAME OF TOURNAMENT                                                         | DATE OF TOURNAMENT             | RESULT                                                                                                                                                                                                                                                                                                                                         |
|--------------------------|----------------------------------------------------------------------------|--------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2                        | 2DF Sports Invitation Sepak Takraw Tournament (Regu Event)                 | 3 November 2024                | 2nd and 3rd Runner-up                                                                                                                                                                                                                                                                                                                          |
| 3                        | Kembangan – Chai Chee CSN Sepak Takraw League (Regu Event) Tournament 2025 | 12 January to 16 February 2025 | Champion                                                                                                                                                                                                                                                                                                                                       |
| 4                        | Vonda Sepak Takraw League Tournament 2025 (Regu Event)                     | 2 February 2025                | Champion                                                                                                                                                                                                                                                                                                                                       |
| 5                        | Home Team Games 2025 (Men's Open)                                          | 3 February 2025                | 2nd Runner-up                                                                                                                                                                                                                                                                                                                                  |
| 6                        | Home Team Games 2025 (Master's Open)                                       | 3 February 2025                | 1st Runner-up                                                                                                                                                                                                                                                                                                                                  |
| 7                        | Home Team Games 2024 (Regu Event)                                          | 7 February 2025                | <ul style="list-style-type: none"> <li>• Master Category – 1st Runner-up</li> <li>• Open Category – 2nd Runner-up</li> </ul>                                                                                                                                                                                                                   |
| 8                        | Tampines Changkat CSN Sepak Takraw Tournament 2025 (Regu Event)            | 16 February 2025               | 1st Runner-up                                                                                                                                                                                                                                                                                                                                  |
| 9                        | Public Service STAR Games 2025 (Inter Regu) Tournament (Team Event)        | 15 February 2025               | 2nd Runner-up                                                                                                                                                                                                                                                                                                                                  |
| 10                       | Public Service STAR Games 2025 (Inter-Team)                                | 23 February 2025               | Champion                                                                                                                                                                                                                                                                                                                                       |
| 11                       | Choa Chu Kang CSN Sepak Takraw Tournament 2025 (Team Event)                | 15 June to 13 July 2025        | 1st Runner-up                                                                                                                                                                                                                                                                                                                                  |
| 12                       | SG60 Marsiling Woodlands CSN Sepak Takraw Inter-Regu Competition 2025      | 7 September 2025               | 2nd Runner-up                                                                                                                                                                                                                                                                                                                                  |
| 13                       | Sri Dewa Cup 2025 (Team Event)                                             | 21 October to 18 November 2025 | Champion                                                                                                                                                                                                                                                                                                                                       |
| 14                       | Prof Faishal Cup 2025                                                      | 18 November 2025               | 2nd Runner-up                                                                                                                                                                                                                                                                                                                                  |
| <b>PSA SHOOTING TEAM</b> |                                                                            |                                |                                                                                                                                                                                                                                                                                                                                                |
| 1                        | Singapore Shooting Championship 2024 Precision Pistol Competition (PPC)    | 14 to 20 October 2024          | Pistol 1500 Senior Individual – Champion<br>Pistol 1500 Open Team – Champion<br>Pistol 1500 Senior Open – 1st Runner-up                                                                                                                                                                                                                        |
| 2                        | Singapore Shooting Championship 2024 Competitive Sporting Pistol (CSP)     | 14 to 20 October 2024          | <ul style="list-style-type: none"> <li>• Professional Unified Division - 2nd Runner-up</li> <li>• Professional Unified Division Team – 1st Runner-up</li> <li>• Professionals Stock Division – 2nd Runner-up</li> <li>• Professionals Stock Division Team – 1st Runner-up</li> <li>• Professionals Stock Optics Division – Champion</li> </ul> |

| NO. | NAME OF TOURNAMENT                   | DATE OF TOURNAMENT            | RESULT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-----|--------------------------------------|-------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|     |                                      |                               | <ul style="list-style-type: none"> <li>• Singapore Professionals Unified Division – Champion, 1st Runner-up and 2nd Runner-up</li> <li>• Singapore Professionals Unified Division Team – Champion and 2nd Runner-up</li> <li>• Singapore Professionals Stock Division – Champion, 1st Runner-up and 2nd Runner-up</li> <li>• Singapore Professionals Stock Division Team – Champion and 2nd Runner-up</li> <li>• Singapore Professionals Stock Optics Division – Champion</li> <li>• Overall Unified Ladies – 1st Runner-up</li> </ul>                                                                                                                                                   |
| 3   | World Police & Fire Games 2025       | 7 June to 6 July 2025         | <ul style="list-style-type: none"> <li>• Police Pistol Combat (Individual) – 1500 Semi-Auto Open Gold and Bronze</li> <li>• Police Pistol Combat (Individual) – Distinguished Semi-Auto Gold and Silver</li> <li>• Police Pistol Combat (Individual) – Stock – Semi-auto Bronze</li> <li>• Police Pistol Combat (Team) – 1500 Semi-Auto Open Silver</li> </ul>                                                                                                                                                                                                                                                                                                                           |
| 4   | Singapore Shooting Championship 2025 | 29 October to 2 November 2025 | <ul style="list-style-type: none"> <li>• Precision Pistol Competition (PPC) WA1500 48 Shots Course (Open) – Champion, 1st Runner-up and 2nd Runner-up</li> <li>• PPC WA1500 48 Shots Course (Ladies) – Champion, 1st Runner-up and 2nd Runner-up</li> <li>• PPC WA1500 48 Shots Course (Veteran) – Champion</li> <li>• PPC WA1500 48 Shots Course (Team) – Champion, 1st Runner-up and 2nd Runner-up</li> <li>• Competitive Sporting Pistol (CSP) Overall Stock Division – 2nd Runner-up</li> <li>• CSP Ladies Unified – Champion</li> <li>• CSP Professional Unified – Champion, 1st Runner-up and 2nd Runner-up</li> <li>• CSP Overall Unified Team Ranking – 2nd Runner-up</li> </ul> |

| NO.                                | NAME OF TOURNAMENT                                | DATE OF TOURNAMENT              | RESULT                                                                                                                                                                                                                             |
|------------------------------------|---------------------------------------------------|---------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                    |                                                   |                                 | <ul style="list-style-type: none"> <li>• CSP Professional Unified Team Ranking – Champion and 1st Runner-up</li> <li>• President Shield – Winner of Professional Unified Team</li> <li>• Guardian Shield – Top MHA Team</li> </ul> |
| <b>PSA SNOOKER &amp; POOL TEAM</b> |                                                   |                                 |                                                                                                                                                                                                                                    |
| 1                                  | Public Service Snooker Competition 2024           | 29 April to 29 May 2024         | Champion and 1st Runner-up                                                                                                                                                                                                         |
| 2                                  | Public Service Pool Competition 2024              | 14 October to 11 November 2024  | 2nd Runner-up                                                                                                                                                                                                                      |
| 3                                  | National Snooker League (Division 4)              | 26 February to 28 May 2025      | 2nd Runner-up                                                                                                                                                                                                                      |
| 4                                  | Public Service STAR Games 2025 (Snooker)          | 2 to 28 April 2025              | Champion and 2nd Runner-up                                                                                                                                                                                                         |
| 5                                  | Public Service STAR Games 2025 (Pool)             | 13 October to 5 November 2025   | 3rd Runner-up                                                                                                                                                                                                                      |
| 6                                  | Home Team Games 2024 (Pool)                       | 17 January 2025                 | Champion and 1st Runner-up                                                                                                                                                                                                         |
| <b>PSA SOCCER TEAM</b>             |                                                   |                                 |                                                                                                                                                                                                                                    |
| 1                                  | SPF-RBPF IFG 2024                                 | 28 April to 1 May 2024          | Champion                                                                                                                                                                                                                           |
| 2                                  | Singapore Football League (Division 1)            | 21 July to 17 November 2024     | 3rd Runner-up                                                                                                                                                                                                                      |
| 3                                  | Public Service 11-a-side                          | 12 May 2024                     | 1st Runner-up                                                                                                                                                                                                                      |
| 4                                  | SPF-HKPF-MJP IFG 2024                             | 27 to 30 August 2024            | 1st Runner-up                                                                                                                                                                                                                      |
| 5                                  | Public Service 7-a-side                           | 31 August 2024                  | Group Stage                                                                                                                                                                                                                        |
| 6                                  | Public Service Futsal (Division 1)                | 3 November 2024                 | Champion and 1st Runner-up                                                                                                                                                                                                         |
| 7                                  | Public Service Futsal (Women's)                   | 3 November 2024                 | 1st and 2nd Runner-up                                                                                                                                                                                                              |
| 8                                  | Home Team Games 2024 (Futsal)                     | 10 January 2025                 | 1st Runner-up                                                                                                                                                                                                                      |
| 9                                  | Singapore Football League (Division 1)            | 13 April to 7 September 2025    | 2nd Runner-up                                                                                                                                                                                                                      |
| 10                                 | Public Service 11-a-side Football Tournament 2025 | 12 and 13 July 2025             | 2nd Runner-up and 3rd Runner-up                                                                                                                                                                                                    |
| 11                                 | Pesta Sukan Championship 2025                     | 2 August 2025                   | Champion                                                                                                                                                                                                                           |
| 12                                 | 10th SPF-HKPF-MJP IFG 2025                        | 12 to 15 August 2025            | Champion                                                                                                                                                                                                                           |
| 13                                 | FA Cup 2025                                       | 28 September to 9 November 2025 | 1st Runner-up                                                                                                                                                                                                                      |
| 14                                 | Public Service Futsal Tournament 2025             | 1 November 2025                 | 2nd Runner-up and 3rd Runner-up                                                                                                                                                                                                    |
| 15                                 | Ignition 5 Futsal Tournament 2025                 | 23 November 2025                | Champion                                                                                                                                                                                                                           |
| 16                                 | Home Team Games 2025 (Futsal)                     | 27 November 2025                | 2nd Runner-up                                                                                                                                                                                                                      |

| NO.                          | NAME OF TOURNAMENT                                                                                 | DATE OF TOURNAMENT              | RESULT                                                                                                                                                                                                                       |
|------------------------------|----------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>PSA SWIMMING TEAM</b>     |                                                                                                    |                                 |                                                                                                                                                                                                                              |
| 1                            | Public Service STAR Games 2024 (Swimming)                                                          | 28 September 2024               | 3rd Runner-up                                                                                                                                                                                                                |
| 2                            | Home Team Games 2024                                                                               | 14 February 2025                | Champion                                                                                                                                                                                                                     |
| 3                            | Home Team Games 2025                                                                               | 21 November 2025                | Champion                                                                                                                                                                                                                     |
| <b>PSA TABLE TENNIS TEAM</b> |                                                                                                    |                                 |                                                                                                                                                                                                                              |
| 1                            | National CSN – Tampines Central Table Tennis Tournament (Men's Veteran Single 45 & above)          | 28 July 2024                    | Men's Veteran Single – Silver                                                                                                                                                                                                |
| 2                            | Public Service STAR Games 2024 (Table Tennis)                                                      | 17 September to 15 October 2024 | <ul style="list-style-type: none"> <li>• Overall – 1st Runner-up</li> <li>• Men's Open (Team 1) – 1st Runner-up</li> <li>• Women's Open (Team 1) – 1st Runner-up</li> <li>• Women's Open (Team 2) – 2nd Runner-up</li> </ul> |
| 3                            | 7th Sports Exchange, The Ministry of Public Security of Vietnam and MHA Singapore (Hanoi, Vietnam) | 8 to 9 October 2024             | 1st Runner-up                                                                                                                                                                                                                |
| 4                            | National Veteran Table Tennis Doubles Tournament                                                   | 28 December 2024                | Mixed Doubles – Bronze                                                                                                                                                                                                       |
| 5                            | Home Team Games 2024                                                                               | 17 January 2025                 | 1st Runner-up                                                                                                                                                                                                                |
| 6                            | National Community Tanjong Pagar Cluster Doubles                                                   | 6 April 2025                    | Mixed Doubles – Gold                                                                                                                                                                                                         |
| 7                            | Table Tennis National Open Team Classification Championship                                        | 3 to 4 May 2025                 | 2nd Runner-up                                                                                                                                                                                                                |
| 8                            | Tampines Central National Table Tennis Mixed Team Competition                                      | 24 to 25 May 2025               | Joint 2nd Runner-up                                                                                                                                                                                                          |
| 9                            | World Police & Fire Games 2025                                                                     | 28 June to 30 June 2025         | <ul style="list-style-type: none"> <li>• Men's 50+ single – Gold</li> <li>• Men's Doubles 18+ – Gold</li> <li>• Mixed Doubles 40+ – Gold</li> <li>• Men's 18+ – Silver</li> <li>• Women's 40+ – Silver</li> </ul>            |
| 10                           | 1st Thoddoo Masters International Table Tennis                                                     | 19 to 25 August 2025            | Men's 35+ Open – 2nd Runner-up                                                                                                                                                                                               |
| 11                           | Public Service STAR Games 2025 (Table Tennis)                                                      | 9 September to 1 October 2025   | Women's Open – 2nd Runner-up                                                                                                                                                                                                 |
| 12                           | Home Team Games 2025                                                                               | 4 November 2025                 | 1st Runner-up                                                                                                                                                                                                                |
| <b>PSA TENNIS TEAM</b>       |                                                                                                    |                                 |                                                                                                                                                                                                                              |
| 1                            | Public Service STAR Games 2024                                                                     | 6 to 30 May 2024                | 2nd Runner-up                                                                                                                                                                                                                |
| 2                            | Singapore Tennis Association (STA) Interclub Doubles Tournament                                    | 14 September to 6 October 2024  | Champion                                                                                                                                                                                                                     |

| NO.                                             | NAME OF TOURNAMENT                       | DATE OF TOURNAMENT             | RESULT                                                                                                                                                                                                                                                                                                              |
|-------------------------------------------------|------------------------------------------|--------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3                                               | Home Team Games 2024                     | 6 to 17 January 2025           | Champion                                                                                                                                                                                                                                                                                                            |
| 4                                               | Public Service STAR Games 2025           | 29 May 2025                    | 1st Runner-up                                                                                                                                                                                                                                                                                                       |
| 5                                               | Interport Tennis Games (SPF – HKPF)      | 10 to 13 July 2025             | Champion                                                                                                                                                                                                                                                                                                            |
| 6                                               | STA Interclub Doubles League             | 6 to 29 September 2025         | Quarterfinals                                                                                                                                                                                                                                                                                                       |
| 7                                               | IFG (SPF – RBPF)                         | 13 to 16 October 2025          | Champion                                                                                                                                                                                                                                                                                                            |
| 8                                               | Home Team Games 2025                     | 10 November 2025               | Champion                                                                                                                                                                                                                                                                                                            |
| <b>PSA VOLLEYBALL TEAM</b>                      |                                          |                                |                                                                                                                                                                                                                                                                                                                     |
| <b>Men Team</b>                                 |                                          |                                |                                                                                                                                                                                                                                                                                                                     |
| 1                                               | Public Service Beach Volleyball 2024     | 29 June 2024                   | Champion and 1st Runner-up                                                                                                                                                                                                                                                                                          |
| 2                                               | Public Service Indoor Volleyball 2024    | 13 July 2024                   | 1st Runner-up and 2nd Runner-up                                                                                                                                                                                                                                                                                     |
| 3                                               | SPF-RMP IFG 2024                         | 30 September to 3 October 2024 | Champion                                                                                                                                                                                                                                                                                                            |
| 4                                               | Home Team Games 2024                     | 13 February 2025               | Champion                                                                                                                                                                                                                                                                                                            |
| <b>Men's Master Team</b>                        |                                          |                                |                                                                                                                                                                                                                                                                                                                     |
| 5                                               | JRT Premier Cup 2024, Men's Master 40    | 13 May to 14 June 2024         | 2nd Runner-up                                                                                                                                                                                                                                                                                                       |
| 6                                               | GetActive! Singapore Pesta Sukan 2024    | 20 July to 4 August 2024       | 1st Runner-up                                                                                                                                                                                                                                                                                                       |
| <b>Women Team</b>                               |                                          |                                |                                                                                                                                                                                                                                                                                                                     |
| 7                                               | Public Service Beach Volleyball 2024     | 29 June 2024                   | Women's – 1st Runner-up                                                                                                                                                                                                                                                                                             |
| 8                                               | Public Service Indoor Volleyball 2024    | 13 July 2024                   | Women's – 2nd Runner-up                                                                                                                                                                                                                                                                                             |
| 9                                               | Home Team Games 2024                     | 13 February 2025               | 1st Runner-up                                                                                                                                                                                                                                                                                                       |
| 10                                              | Public Service Beach Games (Women's)     | 28 June 2025                   | 3rd Runner-up                                                                                                                                                                                                                                                                                                       |
| 11                                              | Public Service STAR Games 2025 (Women's) | 12 July 2025                   | 2nd Runner-up                                                                                                                                                                                                                                                                                                       |
| <b>PSA ARCHERY TEAM (SPORTS INTEREST GROUP)</b> |                                          |                                |                                                                                                                                                                                                                                                                                                                     |
| 1                                               | Public Service Archery Challenge 2024    | 17 August 2024                 | 1st Runner-up and 2nd Runner-up                                                                                                                                                                                                                                                                                     |
| 2                                               | Home Team Games 2024 (Archery)           | 11 February 2025               | Overall Champion<br><u>Recurve Novice</u> <ul style="list-style-type: none"> <li>• Men (Qualification) – Champion and 1st Runner-up</li> <li>• Women (Qualification) – 1st Runner-up</li> <li>• Men (Individual Elimination) – Champion and 1st Runner-up</li> <li>• Mixed (Team Elimination) – Champion</li> </ul> |

| NO.                                                         | NAME OF TOURNAMENT                                                 | DATE OF TOURNAMENT | RESULT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|-------------------------------------------------------------|--------------------------------------------------------------------|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2                                                           | Home Team Games 2024 (Archery)                                     | 11 February 2025   | <u>Recurve Intermediate</u> <ul style="list-style-type: none"> <li>Men (Qualification) – 1st Runner-up and 2nd Runner-up</li> <li>Women (Qualification) – Champion</li> <li>Men (Individual Elimination) – Champion</li> <li>Women (Individual Elimination) – Champion</li> <li>Mixed (Team Elimination) – Champion, 1st Runner-up and 2nd Runner-up</li> </ul> <u>Recurve Open</u> <ul style="list-style-type: none"> <li>Mixed (Qualification) – 1st Runner-up</li> <li>Mixed (Individual Elimination) – 1st Runner-up</li> <li>Mixed (Team Elimination) – Champion</li> </ul> <u>Compound Open</u> <ul style="list-style-type: none"> <li>Mixed (Qualification) – Champion and 1st Runner-up</li> <li>Mixed (Individual Elimination) – Champion and 1st Runner-up</li> </ul> |
| 3                                                           | Public Service Archery Challenge 2025                              | 13 July 2025       | Champion, 1st Runner-up, 2nd Runner-up and 3rd Runner-up                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>PSA FRISBEE TEAM (SPORTS INTEREST GROUP)</b>             |                                                                    |                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 1                                                           | Public Service Mixed Frisbee Tournament (combined with other HTDs) | 5 October 2024     | Champion                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 2                                                           | Home Team Games 2024 (Mixed Frisbee Tournament)                    | 14 February 2025   | Champion                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 3                                                           | Home Team Games 2024                                               | 14 February 2025   | Champion                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 4                                                           | Public Service Mixed Frisbee Tournament 2025 (Mixed Team)          | 24 May 2025        | Champion                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>PSA INTERNATIONAL CHESS TEAM (SPORTS INTEREST GROUP)</b> |                                                                    |                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 1                                                           | Home Team Games 2024                                               | 21 February 2025   | Champion                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 2                                                           | Public Service STAR Games 2025                                     | 24 May 2025        | 1st Runner-up                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 3                                                           | Home Team Games 2025                                               | 21 October 2025    | Champion                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |

| NO.                                              | NAME OF TOURNAMENT                               | DATE OF TOURNAMENT | RESULT                                                                                                                                                                                                                                                                                                                              |
|--------------------------------------------------|--------------------------------------------------|--------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PSA SPORTS CLIMBING TEAM (SPORTS INTEREST GROUP) |                                                  |                    |                                                                                                                                                                                                                                                                                                                                     |
| 1                                                | Home Team Games 2024                             | 20 February 2025   | <ul style="list-style-type: none"><li>• Men's Individual Category – Champion</li><li>• Men's Team Category – 2nd Runner-up</li><li>• Men's Team Speed – Champion</li><li>• Women's Team Speed – Champion</li><li>• Men's Individual Speed – Champion</li><li>• Women's Individual Speed – 1st Runner-up and 2nd Runner-up</li></ul> |
| PSA E-SPORTS TEAM (SPORTS INTEREST GROUP)        |                                                  |                    |                                                                                                                                                                                                                                                                                                                                     |
| 1                                                | SPRIGHT Esports Mobile Legends: Bang Bang (MLBB) | 23 October 2025    | 2nd Runner-up                                                                                                                                                                                                                                                                                                                       |
| 2                                                | Public Service Star Games 2025 (MLBB)            | 6 December 2025    | MHA – 1st and 3rd Runner-up                                                                                                                                                                                                                                                                                                         |
| PSA DODGEBALL TEAM (SPORTS INTEREST GROUP)       |                                                  |                    |                                                                                                                                                                                                                                                                                                                                     |
| 1                                                | Public Service Star Games 2025 (Dodgeball)       | 23 October 2025    | 1st Runner-up and 3rd Runner-up                                                                                                                                                                                                                                                                                                     |
| 2                                                | Home Team Games 2025 (Dodgeball)                 | 28 November 2025   | Champion and 1st Runner-up                                                                                                                                                                                                                                                                                                          |

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```
import json
from datetime import datetime
from typing import List, Dict, Any

class DataProcessor:
    def __init__(self, source: str):
        self.source = source
        self.data: List[Dict[str, Any]] = []
        self.last_updated: datetime | None = None

    def load_data(self) -> None:
        try:
            with open(self.source, 'r', encoding='utf-8') as f:
                self.data = json.load(f)
                self.last_updated = datetime.now()
        except FileNotFoundError:
            print(f"Error: File {self.source} not found.")
            sys.exit(1)
        except json.JSONDecodeError as e:
            print(f"Error decoding JSON: {e}")
            sys.exit(1)
```

```
import json
from datetime import datetime
from typing import List, Dict, Any

def load_data(source: str) -> List[Dict[str, Any]]:
    try:
        with open(source, 'r', encoding='utf-8') as f:
            data = json.load(f)
            return data
    except FileNotFoundError:
        print(f"Error: File {source} not found.")
        sys.exit(1)
    except json.JSONDecodeError as e:
        print(f"Error decoding JSON: {e}")
        sys.exit(1)
    return []
```

```
import requests

def fetch_data(uri: str) -> Dict[str, Any]:
    return fetch(uri)

def fetch(uri: str) -> Dict[str, Any]:
    response = requests.get(uri)
    if response.status_code != 200:
        throw new Error('Network error')
    return response.json()

def process_data(data: List[Dict[str, Any]]) -> Dict[str, Any]:
    console.log('Data:', data)
    return data

def fetch_and_process(uri: str) -> Dict[str, Any]:
    data = fetch_data(uri)
    return process_data(data)

def fetch_and_process_async(uri: str) -> Dict[str, Any]:
    async function loadAndProcess() {
        try {
            const data = await fetchData(`${uri}/data`);
            processData(data);
        } catch (error) {
            console.error('Error:', error);
        }
    }
    loadAndProcess();
```

```
import sys
import os
import json
import datetime
import logging
import argparse
import csv
import random
import string
import hashlib
import itertools
import collections
import statistics
import math
import re
import time
import threading
import multiprocessing
import concurrent.futures
import asyncio
import aiohttp
import websockets
import socket
import ssl
import certifi
import urllib3
import requests
import httpx
import fastapi
import uvicorn
import gunicorn
import celery
import kombu
import redis
import pymongo
import motor
import peewee
import sqlalchemy
import alembic
import flask
import flask_sqlalchemy
import flask_login
import flask_babel
import flask_migrate
import flask_mail
import flask_socketio
import flask_cors
import flask_compress
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import flask_ldap3_auth99
import flask_ldap3_auth100
```

```
1 -- Create table
2 CREATE TABLE users (
3     id INT PRIMARY KEY,
4     username VARCHAR(50) NOT NULL,
5     email VARCHAR(100) UNIQUE NOT NULL,
6     created_at TIMESTAMP DEFAULT CURRENT_TIMESTAMP
7 );
8
9 -- Insert sample data
10 INSERT INTO users (id, username, email) VALUES
11 (1, 'alice', 'alice@example.com'),
12 (2, 'bob', 'bob@example.com'),
13 (3, 'charlie', 'charlie@example.com');
14
15 -- Select all users
16 SELECT * FROM users
17 ORDER BY created_at DESC;
```



**SINGAPORE  
POLICE FORCE**

SAFEGUARDING EVERY DAY

```
1 #include <iostream>
2 #include <vector>
3 #include <string>
4
5 using namespace std;
6
7 struct Record {
8     int id;
9     string name;
10    double value;
11 };
12
13 class DataManager {
14 private:
15     vector<Record> records;
16 public:
17     void addRecord(const Record& r) {
18         records.push_back(r);
19     }
20
21     double getAverage() const {
22         if (records.empty()) return 0.0;
23         double sum = 0.0;
24         for (const auto& r : records) {
25             sum += r.value;
26         }
27         return sum / records.size();
28     }
29 };
30
31 int main() {
32     DataManager manager;
33     manager.addRecord({1, "Alpha", 12.5});
34     manager.addRecord({2, "Beta", 8.7});
35     cout << "Average: " << manager.getAverage() << endl;
36     return 0;
37 }
```

```
import sys
import os
import json
import datetime
import logging
import argparse
import csv
import random
import string
import hashlib
import itertools
import collections
import statistics
import math
import re
import time
import threading
import multiprocessing
import concurrent.futures
import asyncio
import aiohttp
import websockets
import socket
import ssl
import certifi
import urllib3
import requests
import httpx
import fastapi
import uvicorn
import gunicorn
import celery
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import redis
import pymongo
import motor
import peewee
import sqlalchemy
import alembic
import flask
import flask_sqlalchemy
import flask_login
import flask_babel
import flask_migrate
import flask_mail
import flask_socketio
import flask_cors
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import flask_ldap3_auth94
import flask_ldap3_auth95
import flask_ldap3_auth96
import flask_ldap3_auth97
import flask_ldap3_auth98
import flask_ldap3_auth99
import flask_ldap3_auth100
```

```
import java.util.*;

public class Main {
    public static void main(String[] args) {
        List<String> items = new ArrayList<>();
        items.add("Apple");
        items.add("Banana");
        items.add("Cherry");

        // ... more code ...
    }
}
```

```
def process_data(data: List[Dict[str, Any]]) -> Dict[str, Any]:
    console.log('Data:', data)
    return data

def fetch_and_process(uri: str) -> Dict[str, Any]:
    data = fetch_data(uri)
    return process_data(data)

def fetch_and_process_async(uri: str) -> Dict[str, Any]:
    async function loadAndProcess() {
        try {
            const data = await fetchData(`${uri}/data`);
            processData(data);
        } catch (error) {
            console.error('Error:', error);
        }
    }
    loadAndProcess();
```